



UNITED STATES MARINE CORPS
III MARINE EXPEDITIONARY FORCE, FMF
UNIT 35601
FPO AP 96606-5601

ForO P3800.3 Ch 1

MASTER DIRECTIVES FILE

5 drh
5 Dec 94


FORCE ORDER P3800.3 Ch 1

From: **Commanding General, III Marine Expeditionary Force, FMF**
To: **Distribution List**

Subj: **STANDING OPERATING PROCEDURES FOR THE III MARINE
EXPEDITIONARY FORCE JOINT TASK FORCE HEADQUARTERS (SHORT
TITLE: III MEF JTF SOP)**

Encl: (1) New page inserts to ForO P3800.3

1. Purpose. To transmit a new page insert to the basic order.
2. Action. Remove pages 1 and 4-15 and replace with the corresponding page contained in the enclosure.
3. Summary of Change. The sentence stating the precedence of Marine Corps doctrine over Joint Doctrine was changed and additional Engineering information was included.
4. Filing Instructions. File this Change Transmittal immediately behind the signature page of the basic order.
5. Certification. Reviewed and approved this date.


J. L. BRENNAN
Chief of Staff

DISTRIBUTION: LIST I/II

Copy to: LIST III

III MEF JTF HQ SOP

INTRODUCTION

001. Purpose. This publication establishes standing operating procedures (SOP) and planning guidance for forming, staffing, organizing, and functioning of a Joint Task Force Headquarters (JTF HQ) or a Combined Joint Task Force Headquarters from the III MEF Headquarters for crisis response contingency operations.

002. Applicability. This SOP is applicable to the III MEF Command Element (CE), its major subordinate commands and augmentees provided to the III MEF CE by other services, commands or agencies. It contains guidance and procedures involved in the staffing, training, activation, deployment, employment and redeployment of the JTF HQ when the III MEF CE is designated as its nucleus.

003. Doctrine. Where Marine Corps doctrine and joint doctrine conflict in the area of staff cognizance, joint doctrine will take precedence. Graves registration is, for example, a G-1 responsibility within Marine Corps doctrine, but comes under the cognizance of the J-4 per joint doctrine and will become a J-4 function when the III MEF CE is organized as a JTF headquarters.

III MEF JTF HQ SOP

b. Engineer Tasking. Tasking ranges from combat engineering support to general engineering support and service support.

c. In support of CG III MEF as a standing CJTF, contingency engineering support becomes available through the USCINCPAC JTF Contingency Engineering Management (JTFCEM) Detachment One. JTFCEM Detachment One is the source of joint reserve engineer officers who will supplement the III MEF G-4 Engineer staff during joint operations and training. JTFCEM billets are authorized under, and managed by, USCINCPAC J44 as outlined in USCINCPACINST 11010.4B, Contingency Engineering Management, of April 1994.

(1) G-4 Engineers will advise on the initial size composition of the JTFCEM to support mission requirements. JTFCEM support will be based on type of contingency (HA, NEO, DR), size of ground forces involved, and specific engineering expertise required. EngrO will advise on subsequent changes to the JTFCEM manning and composition as the contingency evolves.

(2) The III MEF G-4 Engineer section will form the initial nucleus of the JTF J-4 Engineers. The JTFCEM engineers, along with major component engineer augments will fill out the remainder of the J-4 Engineer staff.

(3) The JTFCEM augments will be utilized to form the following engineer branches:

(a) Operations-Coordinate and track current engineering operations, track Class IV materials and engineer equipment requirements, and assess impacts of deficiencies.

(b) Plans-Plan future engineer and facility requirements to relieve existing shortfalls as identified by component commands, and initiate project funding requests.

(c) Facilities-Coordinate host nation facility support, oversee quality control of contracted facility construction, and establish appropriate construction standards.

(d) Bulk Fuels/Water

(4) Upon determination of a requirement for JTFCEM assistance in either peacetime or wartime, AC/S G-4 will initiate procedures outlined in the Memorandum of Agreement between CG III MEF and OIC JTFCEM Det One.

d. The CJTF is responsible for establishing priorities, and for coordinating the planning, programming, and construction of facilities to support the assigned mission. The Joint Engineering/Facilities Board will be established to prioritize and coordinate the multitude of competing engineering projects required in a Joint Contingency environment.

e. Analyze military engineer contingency/wartime construction requirements and take actions in peacetime to reduce shortfall.

Ch 1 (5 Dec 94)

f. Develop and maintain information pertaining to status of Civil Engineering Wartime Host Nation Support (CEWHNS) agreements and become familiar with procedures for obtaining CEWHNS during contingencies or times of increased tensions.

g. Maintain a current inventory of militarily significant facilities and lines of communication.

5. LOGISTICS SUPPORT CELL (LSC). An LSC will be activated simultaneously with the Joint Operations Center (JOC). The J-4 Operations officer will supervise the actions of the LSC. The LSC is composed of representatives from each J-4 commodity and logistics representatives from each JTF component. The J-4 Operations Officer will determine the requirement for 24 hour LSC operations during crisis planning. The LSC will transition to 24 hour operations upon plan execution. The LSC will support the J-4 Plans Officer working with the Crisis Planning Group and the JOC Logistics Watch Officer by providing current logistical data and situational updates.

4054. JOINT CENTERS AND BOARDS

1. Examples of joint centers and boards which may be established by the CJTF to coordinate the JTF logistics effort include the following:

a. Joint Movement Control Center (JMCC)

(1) The JMCC is established under the supervision of the JTF J-4 to implement the tasking and movement priorities provided by the CJTF.

(2) The JMCC coordinates the employment of all means of transportation (including that provided by allies or host nations) to support CJTF's concept of operations. This coordination is accomplished through the establishment of strategic/ theater transportation policies within the assigned AOR, consistent with relative urgency of need, port/terminal capabilities, transportation asset availability, and priorities set by the CJTF. JCS Pub 4-04, Mobility System Policies, Procedures and Considerations, provides joint transportation procedures for the use of common lift user assets and should be consulted by the JTF logistic planners.

(3) The J-4 directs or recommends to the CJTF, as appropriate, courses of action with respect to allocation of common-user transportation capabilities when movement requirements exceed capability or when competing requirements result in unresolved conflicts.

(4) Functions/ Responsibilities of the JMCC:



UNITED STATES MARINE CORPS

III MARINE EXPEDITIONARY FORCE, FMF

UNIT 35601

FPO AP 96806-5601

IN REPLY REFER TO:

ForO P3800.3

5

APR 21 1994

FORCE ORDER P3800.3


From: Commanding General, III Marine Expeditionary Force
To: Distribution List

Subj: STANDING OPERATING PROCEDURES FOR THE JOINT TASK FORCE
HEADQUARTERS (SHORT TITLE: JTF SOP)

Ref: (a) USCINCPAC JTF SOP, 15 Aug 90

Encl: (1) Locator Sheet

1. Purpose. This SOP establishes the standing operating procedures for the organization and functioning of the III Marine Expeditionary Force (III MEF) Joint Task Force Headquarters (JTF HQ).
2. Background. The reference provides basic guidelines for conduct of operations by Joint Task Forces operating under the Combatant Command of USCINCPAC.
3. Action. Staff Principals are directed to implement the policies and procedures contained in this SOP.
4. Recommendations. Recommendations concerning the contents of the JTF SOP are invited. Recommendations will be forwarded to the Commanding General, III MEF (G-5) via the appropriate chain of command.
5. Certification. Reviewed and approved this date.


J. L. BRENNAN
Chief of Staff

DISTRIBUTION: LIST I/II

Copy to: LIST III B

III MEF JTF HQ SOP

THIS PAGE INTENTIONALLY BLANK

III MEF JTF HQ SOP

RECORD OF CHANGES

Log all changes as indicated.

Change Number	Change Date	Date Entered	Signature of Person Incorporating Change

III MEF JTF HQ SOP

THIS PAGE INTENTIONALLY BLANK

III MEF JTF HQ SOP

CONTENTS

CHAPTER

INTRODUCTION

- 1 JTF HEADQUARTERS
- 2 JTF HEADQUARTERS DEPLOYMENT
- 3 CRISIS ACTION PLANNING AND PROCEDURES
- 4 JTF STAFF ORGANIZATION AND RESPONSIBILITIES

APPENDIX

- A JTF HEADQUARTERS TABLE OF ORGANIZATION
- B JTF REPORTING
- C JTF MESSAGE FORMATS
- D OPERATIONS SECURITY
- E LEGAL AND MILITARY JUSTICE
- F JOINT TASK FORCE MAIN COMMAND POST OPERATIONS
- G BRIEFINGS
- H SURVEY AND LIAISON TEAM

III MEF JTF HQ SOP

THIS PAGE INTENTIONALLY BLANK

III MEF JTF HQ SOP

ForO P3800.3

LOCATOR SHEET

Subj: STANDING OPERATING PROCEDURES FOR THE JOINT TASK FORCE
HEADQUARTERS (SHORT TITLE: JTF SOP)

Location: _____
(Indicate location(s) of copy(ies) of this SOP)

ENCLOSURE (1)

III MEF JTF HQ SOP

THIS PAGE INTENTIONALLY BLANK

ENCLOSURE (1)

III MEF JTF HQ SOP

INTRODUCTION

001. PURPOSE. This publication establishes standing operating procedures (SOP) and planning guidance for forming, staffing, organizing, and functioning of a Joint Task Force Headquarters (JTF HQ) or a Combined Joint Task Force Headquarters from the III Marine Expeditionary Force headquarters for crisis response contingency operations.

002. APPLICABILITY. This SOP is applicable to the III MEF Command Element (CE), its major subordinate commands and augmentees provided to the III MEF CE by other services, commands or agencies. It contains guidance and procedures involved in the staffing, training, activation, deployment, employment and redeployment of the JTF HQ when the III MEF command element is designated as its nucleus.

003. DOCTRINE. Where Marine Corps doctrine and joint doctrine conflict in the area of staff cognizance, Marine Corps doctrine will take precedence. Graves registration, for example, comes under the cognizance of the J-4 per joint doctrine but is a G-1 responsibility within Marine Corps doctrine. When the III MEF G-1 forms the nucleus of the JTF J-1, they retain the structure and established procedures to perform this function and it will remain a G/J-1 responsibility.

III MEF JTF HQ SOP

THIS PAGE INTENTIONALLY BLANK

III MEF JTF HQ SOP

CHAPTER 1

JTF HEADQUARTERS

SECTION I THE JOINT TASK FORCE

1000. GENERAL. This chapter describes the establishment of the JTF and the JTF headquarters composition and organization.

1001. RESPONSIBILITY AND AUTHORITY

1. JTF Establishing Authority. USCINCPAC is the normal JTF establishing authority within the III MEF area of responsibility (AOR). The CINC will appoint the Commander Joint Task Force (CJTF), assign the mission, provide forces for planning, define the JTF AOR, activate the JTF and, upon completion of the mission, deactivate the force and direct the redeployment of assigned forces. CINCPAC's two-tier JTF concept establishes CJTF directly under the command of the CINC.

2. CJTF Mission. Per USCINCPAC JTF SOP, the general mission of a CINCPAC established CJTF is to receive forces and conduct operations required to protect U.S. citizens, property, and/or interests outside of United States Territory throughout the USPACOM theater of operations. A specific mission statement will be provided upon JTF activation.

3. CJTF Responsibilities. CJTF will exercise operational control (OPCON) over assigned forces. He will organize those forces dependent on the mission and the force capabilities, providing appropriate guidance, taskings and support.

1002. JTF ORGANIZATION

1. JTF Headquarters. The III MEF CE will be designated as the JTF HQ nucleus. The JTF HQ is activated in order to provide the commander the means to plan, organize, command, control and support the diverse elements of the JTF. The JTF HQ is generally organized as described below.

a. Survey and Liaison Team (SALT). The SALT is essentially an advance party whose purpose is to rapidly deploy to the JTF AOR and conduct an assessment of the situation. It is a flexible, tailored entity that can be manned and equipped to suit the needs of the CJTF and the situation. See Appendix H for further information on the SALT.

III MEF JTF HQ SOP

b. JTF HQ Staff. Although the III MEF General and Special Staff is initially capable of joint staff functioning, augmentation to support joint operations is required. The Deployable Joint Task Force Augmentation Cell (DJTFAC), sourced from USCINCPAC, is a rapidly deployable group of personnel, with representatives of each branch of the service, whose purpose is to provide joint service expertise to the designated JTF. The JTF HQ staff will execute crisis or rapid planning. Crisis action planning compresses the analytical process that requires 18-24 months in the deliberate planning process.

2. JTF Components. CJTF exercises OPCON of subordinate forces. These forces are normally organized along service lines as component commands. Component commanders report directly to CJTF once he assumes OPCON of forces for execution. Component commanders normally report for planning through supporting commands via their regular reporting chain.

1003. MARINE CORPS FORCE (MARFOR) COMPONENTENCY. The MARFOR command element will require augmentation to properly perform in a dual role: JTF and MARFOR when CG III MEF retains MARFOR responsibilities; Major Subordinate Command (MSC) and MARFOR responsibilities when MARFOR responsibilities are delegated to a MSC. MARFOR staff augmentation may be requested from and sourced by Marine Forces Pacific (MARFORPAC) or, at COMMARFORPAC discretion, requested from Headquarters, Marine Corps and globally sourced.

SECTION II THE JOINT TASK FORCE HEADQUARTERS STAFF

1021. PURPOSE. This section provides information on the composition, organization and general responsibilities of the JTF staff.

1022. JOINT STAFF ORGANIZATION. When III MEF is designated as a JTF, the III MEF staff becomes the nucleus JTF staff. The basic organization and general responsibilities of the III MEF staff are contained in Force Order P5000.2, Staff Regulations, III Marine Expeditionary Force and remain in effect when the III MEF staff assumes the responsibilities of the JTF staff.

1023. BATTLE STAFF. When designated as a JTF HQ, III MEF will form a Battle Staff, consisting of the CJTF, Chief of Staff, principle J-staff officers (J-1 through J-6) and the Comptroller. The Battle Staff is essentially the executive committee of the JTF HQ Staff.

III MEF JTF HQ SOP

1. Prior to deployment, when the JTF HQ is located on Okinawa, the Battle Staff will convene in the III MEF conference room within the MEF headquarters building.
2. The Headquarters Commandant is responsible for establishing an adequate site for convening the Battle Staff when the JTF headquarters is deployed ashore.
3. The J-1 is responsible for coordinating adequate space for convening the Battle Staff when embarked aboard amphibious shipping.

1024. CRISIS ACTION TEAM (CAT). Upon development of a situation that impacts U.S. national interests within the MEF AOR, CG III MEF may direct activation of the CAT. The purpose of the CAT is to monitor the situation or event, coordinate collection of information to be provided to the CG and direct and supervise the readiness of MEF forces for possible commitment in reaction to the situation. Upon designation of CG III MEF as a CJTF, the basic functions of the CAT do not change; however, the III MEF CAT may be redesignated as the JTF CAT. III MEF Force Order P3301.3A (III MEF Crisis Action Team SOP) provides information concerning the organization and function of the III MEF crisis action team.

1025. CRISIS PLANNING GROUP. The crisis planning group is a special grouping of staff officers under the cognizance of the AC/S J-5. As appropriate to the situation, the crisis planning group produces and publishes warning orders to components, develops courses of action and commander's estimates, consolidates estimates of supportability, refines the concept of operations for the approved course of action and prepares operations plans and orders. The crisis planning group consists of representatives from each J-section, specified members of the DJTFAC and liaison officers from each JTF component. Each crisis planning group member must be thoroughly familiar with the crisis situation and be able to provide input to the planning process based on his functional expertise. Crisis planning group members also serve as liaisons with their parent staff section or service and authoritatively represent their principal staff officer. See Chapter 4 for detailed planning group composition.

III MEF JTF HQ SOP

THIS PAGE INTENTIONALLY BLANK

III MEF JTF HQ SOP

CHAPTER 2

JTF HEADQUARTERS DEPLOYMENT

2000. GENERAL. This chapter addresses JTF headquarters deployment issues.

2001. DEPLOYMENT OF JTF HEADQUARTERS. The JTF HQ should be structured for incremental deployment. Each increment should include sufficient logistics, communications and security to support their specific mission. The design of each increment should consider the mission and whether forced entry into the AOR is required. An afloat JTF HQ organization will not normally deploy incrementally.

1. SURVEY AND LIAISON TEAM (SALT). When directed by CJTF, and approved by the CINC, a task organized advanced liaison team may deploy prior to the JTF HQ. This increment is not designed for, nor is it capable of the command and control of combat operations. It acts as an advance party for the JTF and assists in receiving forces. In addition, it acts as an interface between local U.S. and foreign agencies. See Appendix H for further information concerning the SALT.

2. INITIAL JTF HQ INCREMENT/ADVANCE ECHELON. This increment should provide a minimum capability to command and control during the buildup of the JTF. It must be designed for the planned method of insertion (e.g., airborne, amphibious).

2002. HEADQUARTERS COMMANDANT DEPLOYMENT ISSUES. The JTF HqCmdt coordinates the medical, dental, and administrative pre-deployment screenings for members of the JTF Headquarters.

1. EMBARKATION. The JTF HqCmdt will coordinate with the J-4 for the marshalling and movement of the JTF Headquarters personnel and the associated equipment to the air or sea port of embarkation (APOE, SPOE). The JTF HqCmdt will coordinate all unit embarkation requirements to include hazardous material certifications (DD Form 1387-2).

a. JTF headquarters personnel will muster with their baggage at a designated location for transportation from Camp Courtney to the A/SPOE. A schedule will be coordinated with the J-4 and published by the HqCmdt. The HqCmdt will ensure strict personnel accountability during this evolution.

b. JTF staff section equipment will be staged, loaded and transported to the A/SPOE under the supervision of the HqCmdt embarkation representative. To the maximum extent possible,

III MEF JTF HQ SOP

this equipment will be transported by organic 3d Surveillance Reconnaissance Intelligence Group (SRIG) motor transport.

c. At the A/SPOE, the HqCmdt embarkation section will coordinate all necessary embarkation preparation. Movement by air requires coordination with the J-1 to ensure manifests have been prepared and plane team commanders assigned. Movement by ship requires coordination with the J-4 to ensure embarkation rosters are complete and team embarkation officers assigned.

d. Weapons will be issued individually prior to deployment unless otherwise directed.

2. ADDITIONAL RESPONSIBILITIES. The following areas reflect HqCmdt functions and responsibilities once the JTF Headquarters arrives at the A/SPOD:

a. Coordination with the J-4 concerning movement from A/SPOD to the Command Post (CP) site.

b. Physical emplacement of the JTF Headquarters at CP site to include CP signs and directory.

c. Conduct camp facilities inspections to determine all safety hazards and maintenance discrepancies.

(1) Ensure that all maintenance discrepancies within the scope of the unit's capabilities are corrected.

(2) Ensure all safety hazards are identified and corrected.

(3) Monitor the status of work requests submitted for additional maintenance support.

d. Conduct space utilization inspection of all unit billeting, office, warehouse, messing, maintenance and motor pool facilities.

(1) Provide recommendations to the J-1 concerning the utilization of unit facilities and spaces as required.

e. CP security to include alarm system, sentries and traffic control.

f. Messing and water points.

g. Billeting plan to include VIPs, visitors and liaison officers.

III MEF JTF HQ SOP

- h. Sanitation and police of CP area.
- i. CP noise and light discipline.
- j. Coordinate the use of all electric power generating equipment.
- k. Organic motor transport.
- l. Operation of the heli-pad at CP site.
- m. CP displacements.

III MEF JTF HQ SOP

THIS PAGE INTENTIONALLY BLANK

III MEF JTF HQ SOP

CHAPTER 3

CRISIS ACTION PLANNING AND PROCEDURES

3000. GENERAL. This chapter provides an overview of crisis action planning (CAP) as the process relates to the functioning of the JTF headquarters staff. More detailed information concerning crisis action planning is available in a number of publications, most notably The Joint Staff Officer's Guide published by the Armed Forces Staff College (AFSC Pub 1).

3001. PURPOSE OF CAP. CAP procedures establish an orderly means to plan the employment of U.S. forces in time-sensitive situations. CAP, when used, facilitates:

1. Following logical procedures for problem recognition, solution development and preparation of plans.
2. Rapid and effective exchange of information.
3. Timely preparation of courses of action.
4. Timely conveyance of decisions.

3002. CAP AND CAMPAIGN PLANNING. Before and during hostilities, CINCs design, organize and conduct campaigns. Theater commanders set the tempo and direction for conducting operations and battles, assigning objectives, developing concepts and coordinating logistic operations. Under the USCINCPAC two-tier JTF command and control system, it is appropriate and preferred that the CJTF develop a Campaign Plan in consonance with USCINCPAC's strategic vision.

1. Theater Campaigns. Theater campaigns are a series of related unified operations in a theater of war designed to achieve national or alliance strategic objectives. A single campaign is a phased series of major operations to bring about positional advantage and decisive results. A key characteristic of a campaign is the commander's calculated synchronization of land, air, maritime, special operations and space forces, as well as political and informational efforts to attain strategic objectives.

2. Fundamentals of Campaign Plans. Campaign plans are unique and have aspects that set them apart from other plans. Campaign plans:

- a. Provide broad concepts of operations and sustainment for achieving strategic objectives.

III MEF JTF HQ SOP

- b. Provide an orderly schedule of unified decisions.
- c. Achieve unity of effort with land, maritime, air, space and special operations forces.
- d. Incorporate the commander's concept and intent.
- e. Orient on the center of gravity of the threat.
- f. Phase a series of related unified operations.
- g. Compose subordinate forces and designate command relationships.
- h. Serve as the basis for subordinate planning and clearly define what constitutes success.
- i. Provide operational direction and tasks to subordinates.
- j. Provide direction for the employment of nuclear and chemical weapons in theater.

3. JTF Campaign Plans. JTF campaign plans are the operational extensions of CINC theater strategy. JTF campaign plans do not supplant the established Joint Operations Planning and Execution System (JOPES). Rather, they define the framework in which OPORDs fit and provide purpose and common objectives to a series of OPORDs. Campaign plans are supplemented with options for shifting emphasis, accepting or declining battle, and providing flexibility in adapting to changing situations.

a. Campaign Plan Development. CINC strategy is expressed in general terms of ends, ways, and means, with broad objectives to give direction to the employment of forces. Therefore, campaign plans are developed when combat operations are expected, and the scope for employment of forces is sufficient to require a phased series of major operations to achieve strategic objectives. Such plans give military application to broad strategic concepts by articulating and organizing sequential unified military operations against defined threats.

(1) Synchronization. Campaign plans synchronize efforts on land, on the sea, in the air, and in space. They do this by establishing command relationships among subordinate commands, by describing the concept of operations, by assigning tasks and by task-organizing assigned forces.

III MEF JTF HQ SOP

(2) Sustainment. Concepts for sustainment establish requirements for procuring national resources from the sustaining base, establishing a forward base of operations, opening and maintaining lines of communication, providing intermediate bases of operations to support phasing, and establishing priorities for service and support, by phase, throughout the campaign.

b. Commander's Estimate. This is a tool available to CINCs and subordinate commanders as they develop theater campaign and supporting subordinate campaign and operational plans. In the commander's estimate, the commander focuses attention on a specific threat or area and considers all circumstances affecting the military situation as he decides on courses of action to accomplish his mission. The primary distinctions between the commander's estimate and the strategic estimate are that the strategic estimate is more comprehensive in scope, encompasses all strategic concepts, and is the basis for the theater strategy with multiple threats over a widely dispersed area.

c. Campaign Plan Format. Although the format for a campaign plan is secondary in importance to its content, the format itself can be useful in accommodating the fundamentals of a campaign plan. The five-paragraph format is characteristic of military plans and orders, and is universally understood by U.S. and allied military forces. The format allows for a relatively brief plan that provides an overall concept for the JTF campaign and subordinate plans. A JTF campaign plan format is contained in Appendix C.

3003. PHASES OF CRISIS ACTION PROCEDURES. CAP is divided into six logically sequenced phases. Phases can be conducted concurrently or, in some cases, omitted from the process depending on the time available. Nonetheless, the sequenced phases below represent an effective methodology and should be followed whenever possible:

- PHASE I - Situation Development
- PHASE II - Crisis Assessment
- PHASE III- Course of Action Development
- PHASE IV - Course of Action Selection
- PHASE V - Execution Planning
- PHASE VI - Execution

The Crisis Action Procedures begin when a crisis develops that is recognized as significant to national interests and is reported; the National Command Authority (NCA) then assesses the event's implications on diplomatic, economic and political interests, deciding that a military response may be appropriate; the CINC/CJTF develops courses of action (COA) to

III MEF JTF HQ SOP

respond to the crisis and achieve NCA objectives; a COA is selected by the NCA; the CINC/CJTF prepares a Campaign Plan; and upon direction of the NCA, the plan is executed.

3004. III MEF EXECUTION OF CAP. The following section describes a sequence of events that the III MEF Command Element would execute prior to and after designation as a JTF CE:

1. A significant event occurs within the III MEF AOR, is detected and reported. If the report is not from a III MEF unit, it is monitored and examined. If a III MEF unit reports the event, an OPREP-3P is sent by III MEF to COMMARFORPAC and informs USCINCPAC.
2. The event is analyzed by the III MEF staff and CG. The CG determines if III MEF is either influenced by the event or may be required to respond or support a response. A determination is made whether or not to activate the III MEF Crisis Action Team (CAT). The CAT will normally be activated when it is reasonable to assume that the NCA will consider military response.
3. The III MEF CAT is activated and appropriate personnel are recalled. The CAT monitors the situation and serves as a clearinghouse for information in and out of the MEF. A CAT activation message is released (see Appendix C).
4. III MEF reports on the event as required and is prepared to provide readiness information on III MEF assets.
5. In preparation for possible direct involvement in the situation, the III MEF staff conducts an analysis. This analysis consists of the following at a minimum.
 - a. Threat intentions and possible COA.
 - b. Possible JTF missions.
 - c. JTF composition and tailoring.
 - d. Possible JTF COA.
 - e. Resource requirements.
 - f. Possible ROE revisions/requirements.
6. The NCA determines that a military response may be required and directs USCINCPAC to develop military response options.

III MEF JTF HQ SOP

7. USCINCPAC determines whether a JTF should be formed and, if so, issues an activation/warning order designating the CJTF.

8. USCINCPAC, when designating a CJTF, assigns a mission and forces for planning, and requires submission of COA for consideration and forwarding to the JCS and NCA. The CINC also activates and deploys the USCINCPAC DJTFAC to augment the MEF CE in its role as a JTF HQ, lending it multi-service expertise. Immediate integration of the DJTFAC into the JTF staff is critical, and must begin with a thorough briefing from the staff to the DJTFAC upon their arrival. The Chief of Staff determines the format and content of the brief based on input from the J-3 and J-5. Minimum items to be briefed are the current intelligence situation, planning guidance received and the basic JTF plan as it has been developed to that point.

9. Upon designation, the CJTF receives DIRLAUTH with forces assigned for planning and requests DIRLAUTH with other forces and external agencies as appropriate (e.g. AMEMB, DIA, etc.).

10. The Commander's Estimate, which proposes COA for NCA approval, is rapidly developed. CJTF determines if a warning order is needed to alert subordinate/supporting commands. An initial CJTF Commander's SITREP is submitted to USCINCPAC.

11. Development of COA

a. Upon receipt of a CJTF activation message, the Crisis Planning Group conducts a mission analysis to determine specified and implied tasks, which are then used to compose a restated mission. This restated mission is included with proposed COA in the Commander's Estimate.

b. All taskings, both specified and implied, are compared with the forces available for planning. Shortfalls are identified and noted for inclusion in the Commander's Estimate. The following points must be considered:

- (1) Component force doctrinal capabilities.
- (2) Component force dispositions/status/readiness.
- (3) Component force closure times.
- (4) Component force logistic requirements.

c. Immediate staff actions required are identified and a timeline developed. Meeting and briefing schedules are developed. CJTF decisions are identified.

III MEF JTF HQ SOP

d. The CJTF is fully briefed on the situation and the activation of the JTF. CJTF planning guidance and intent are developed and published. Planning guidance and CJTF intent must be transmitted to forces available for planning and supporting commands.

e. Following JTF mission analysis, COA are developed for consideration. Simultaneously, the J-5 determines whether an existing plan may satisfy the basic requirements of the anticipated mission and could be adapted to the situation.

f. The JTF J-5 activates the Crisis Planning Group and takes the lead on COA development. Each COA must be accompanied by supporting force movement priorities. CJTF approves the COA as being worthwhile prior to presentation to the J-staff for preparation of estimates of supportability.

g. COA are presented to the J-staff and estimates of supportability are prepared in the time allotted. The focus of estimates is on what is supportable, not supportable, and possible solutions to problems that may impact on mission accomplishment. Estimates are synopsized on a COA Analysis matrix for review by CJTF. COA may be transmitted to supporting commanders for their evaluation and response if time permits.

h. Based on estimates of supportability presented by the J-staff, CJTF makes a recommendation that will be included in the Commander's Estimate to USCINCPAC.

12. Campaign Plan Preparation

a. While a decision is awaited on the COA selection, the JTF HQ prepares for deployment and commitment. The J-staff begins preparation of detailed input for the JTF Campaign Plan, focusing on general issues that are not COA specific and, where necessary, using the CJTF recommendation as a guideline. Deployment issues are of prime importance.

b. Prior to NCA COA selection and approval, the JCS may release a Planning Order formally directing execution planning and updating CJCS guidance previously issued. The Planning Order is examined under the supervision of the J-5 to ensure that additional taskings are planned for and guidance is complied with.

c. A basic Campaign Plan is produced by the planning group and provided to USCINCPAC for information and to the JTF staff and supporting and subordinate commands for continued planning.

III MEF JTF HQ SOP

d. Responsible J-staff sections develop basic annexes, appendices and tabs as appropriate to support the basic plan.

e. Once the NCA have decided on an approved COA, a CJCS Alert Order is issued announcing the decision and providing any additional national level guidance for execution planning. The Alert Order is analyzed to ensure any additional taskings and guidance are accounted for in the JTF Campaign Plan. The approved COA, including any directed modifications, forms the basis of the JTF Concept of Operations.

f. Upon receipt of the Alert Order, the JTF staff continues Campaign Plan development and refinement. A Campaign Plan briefing is conducted for CJTF and his approval is sought for release of the product. Any further guidance or modifications directed by CJTF are rapidly incorporated into the plan. As the plan is completed, sequential transmission of annexes, appendices and tabs is appropriate to assure timely review and approval by USCINCPAC. USCINCPAC may require review of such documents prior to release to subordinate and supporting commands.

13. Execution commences upon receipt of a JCS Execute Order forwarded through USCINCPAC. The JCS Execute Order may contain additional guidance or modifications that must be addressed in the JTF Campaign Plan and JTF Operations Orders based on the Campaign Plan.

14. The JTF execute order normally addresses the first phase of the JTF Campaign Plan, though it can cover multiple phases as appropriate to the situation. Subsequent phases of the Campaign Plan will be initiated through the issuance of consecutive JTF Operations Orders.

3005. TIME PHASED FORCE DEPLOYMENT LIST (TPFDL) DEVELOPMENT. Early TPFDL development and validation is critical to success in a crisis situation. When an existing plan can be adapted to the crisis situation, the associated Time Phased Force Deployment Data (TPFDD) can be more easily validated than in no plan situations. When no plan exists that can satisfy the situation, the TPFDL must be developed and TPFDD data entered and validated. In either case, planned employment of assigned forces must drive their deployment, not vice versa.

1. TPFDL development and TPFDD entry responsibilities are contained in Appendix 1 to Annex A to USCINCPAC Joint Task Force Standard Operating Procedures. They are set forth below for convenience and emphasis.

2. TPFDL development and TPFDD entry responsibilities under USCINCPAC two-tier JTF concept follow.

III MEF JTF HQ SOP

a. USCINCPAC is responsible to initialize the database, assign a plan identification number (PID) and produce a letter of instruction (LOI). USCINCPAC provides the force list or forces required (Unit Line Numbers (ULN) or Force Requirement Numbers (FRN) as applicable) to components. CJTF gathers TPFDD information from all players and validates the "all force" TPFDD to USCINCPAC in six day increments. USCINCPAC in turn validates to USTRANSCOM.

b. USCINCPAC components are responsible to provide:

(1) Deployment phase: unit sourcing data (UIC), level 4 PAX/cargo data (PIC, CIC), origin and port of embarkation (POE).

(2) Redeployment phase: port of debarkation (POD).

c. CJTF is responsible to provide:

(1) Deployment phase: in coordination with USCINCPAC, validation of force requirements (size and type of forces) and sequencing of forces (C-day required delivery date (RDD) and POD).

(2) Redeployment phase: sequencing (available to load date (ALD), POE, PAX/cargo (UIC, PIC, CIC) data as provided by JTF components.

d. CJTF components provide the following to CJTF:

(1) Deployment phase: coordinate with CJTF for POD.

(2) Redeployment phase: PAX/cargo (UIC, PIC, CIC) data, POE and ALD.

e. USTRANSCOM will normally provide lift resources and perform scheduling to and from POE and POD. Units (components) may be responsible for movement from origin to POE for both deployment and redeployment. USCINCPAC will designate an in-country manager for coordination of port handling and inland transportation.

III MEF JTF HQ SOP

CHAPTER 4

JTF STAFF ORGANIZATION AND RESPONSIBILITIES

4000. PURPOSE. To describe the general responsibilities and organization of each staff section of the JTF Headquarters Staff.

SECTION I: JTF BATTLE STAFF

4011. PURPOSE. To describe the composition and functions of the III MEF CJTF Battle Staff.

4012. GENERAL. The III MEF Battle Staff is the executive committee of the MEF Staff. It includes the Commanding General, Chief of Staff, principal staff officers and the comptroller. The Battle Staff can also be augmented by special staff representatives as directed by the Chief of Staff. The mission of the Battle Staff is to give direction and guidance to the MEF staff. Upon designation of CG III MEF as CJTF, the MEF Battle Staff is redesignated the JTF Battle Staff. A Deputy CJTF, a General Officer, will be internally or externally sourced and will become part of the JTF Battle Staff.

1. The Battle Staff will receive its information input from the CAT and various action officers. The Battle Staff will conduct an analysis of the situation, determine requirements for action, and give guidance/direction to the staff as a whole.

2. The Battle Staff will commonly be briefed twice per day. While still in the predeployment period, these briefings will take place in the III MEF Conference Room.

SECTION II: ASSISTANT CHIEF OF STAFF J-1

4021. PURPOSE. To describe the organization and responsibilities of the J-1.

4022. GENERAL. The AC/S J-1 is the principal staff officer responsible to provide recommendations to the CJTF and information to other principal staff members concerning the manpower, personnel and administrative functions of the JTF.

4023. FUNCTIONS AND RESPONSIBILITIES. The JTF J-1 performs the following functions:

1. Manages the JTF's manpower to include planning and coordinating personnel procurement. Ensures JTF external personnel augmentation shortfalls and requirements are

III MEF JTF HQ SOP

identified and submitted, in conjunction with the AC/S, J-3 and the AC/S J-5, to the USCINCPAC AC/S, J-1 for sourcing.

2. Establishes the JTF's personnel policies including the establishment of the Joint Reception Center (JRC).
3. Makes liaison with U. S. and host nation government agencies regarding military and civilian labor requirements.
4. Establishes the JTF's awards policies.
5. Provides legal support to the JTF, when the SJA is not designated a Special Staff Officer under the Chief of Staff.
6. Disseminates morale/discipline policies of the CJTF.
7. Provides for the establishment of MWR services (including mail) for the JTF.
8. Provides JTF public affairs guidance, when the PAO is not designated a Special Staff Officer under the Chief of Staff.

4024. BILLET DESCRIPTIONS. The billets contained in the J-1 are:

1. AC/S, J-1. Responsible to the CJTF under cognizance of the JTF Chief of Staff for manpower/personnel/administrative matters.
2. Deputy J-1/PlansO. Responsible to the AC/S, J-1 for the day-to-day routine functioning of the J-1. Authors Annex E of the Operations Order. Requests DJTFAC augmentation. Assumes cognizance over EPW matters in coordination with the JTF PMO. When required, acts as a member of the Crisis Planning Group.
3. J-1A - desired source U.S. Navy. Provides advice/recommendations to the AC/S, J-1 on U.S. Navy manpower/personnel matters. Assumes cognizance over pay/disbursing matters of JTF.
4. J-1A - desired source U.S. Air Force. Provides advice/recommendations to the AC/S, J-1 on U.S. Air Force manpower/personnel matters. Assumes cognizance over civilian labor/linguist support required by JTF.
5. J-1A - desired source U.S. Army. Provides advice/recommendations to the AC/S, J-1 on U.S. Army manpower/personnel matters. When required, acts as a member of the TPFDD planning group.

III MEF JTF HQ SOP

6. J-1 OpsO. Assumes role as J-1 CAT Watch Officer. As such, assigns staff actions to incoming messages and monitors responses to same. Provides J-1 related information for command situation report.
7. J-1 OpsChf. Responsible to the Deputy J-1 for the overall functioning of the J-1 enlisted personnel. Establishes and maintains the J-1 Journal.
8. Adjutant. Responsible for:
 - a. Receipt, distribution and official filing of all JTF Hq correspondence, including electronic message traffic.
 - b. Casualty reporting procedures for the JTF.
 - c. Order writing and endorsements for all JTF Hq personnel, to include emergency leave procedures.
 - d. JTF Awards.
 - e. Control and distribution of classified materials.
9. Postal Officer. Administrative oversight of all postal affairs matters for the JTF.
10. J-1, Adjutant, CMCC, Postal Clerks. Perform clerical duties as required in support of J-1 administrative requirements.

SECTION III: ASSISTANT CHIEF OF STAFF J-2

4031. PURPOSE. This section outlines procedures for the transition of G-2 intelligence responsibilities to the J-2 in support of the CJTF. III MEF Force Order P3800.3 (SOP for Intel Support to III MEF CAP) provides guidance on III MEF requirements as the CJTF. Appendix C to Joint Pub 5.00-2 (JTF Planning Guidance and Procedures) provides additional information on CJTF intelligence support.

4032. GENERAL. The AC/S J-2 is responsible for obtaining, analyzing and disseminating intelligence on the characteristics of the area and potential enemy locations, activities and capabilities. The III MEF G-2 becomes the JTF J-2 upon designation of CG III MEF as the CJTF and will activate the Joint Intelligence Center (JIC).

4033. TRANSITION. Upon receipt of notification of the standup of CG III MEF as CJTF, the G-2 section immediately becomes a JIC, operating under the guidance of the J-2. The III MEF G-2 Operations, SCI, SIO and MAFC sections quickly

III MEF JTF HQ SOP

reorganize into the JIC, while G-2 plans focuses support to the Crisis Planning Group. Other service intelligence organizations on Okinawa are queried as to their ability to provide augmentation for joint assistance. External intelligence support, such as a National Intelligence Support Team (NIST), is requested. Appendix C contains an example of a preformatted NIST augmentation request message. The CJTF force list is reviewed to ensure required intelligence assets and platforms have been included. Coordination is conducted with the J4 and J6 to ensure requisite lift to support special intelligence augmentation teams and that adequate communications connectivity and equipment exists to support intelligence communications systems. The organization of the JIC is tailored to provide the correct mix of expertise to support current and future operational planning, timely analytical and collection management support, and Indications and Warnings (I&W) to the Commander.

4034. FUNCTIONS AND RESPONSIBILITIES. The J-2 is responsible for:

1. Directing the command's intelligence staff and the Joint Intelligence Center.
2. Identifying Priority Intelligence Requirements (PIR) and Other Intelligence Requirements (OIR).
3. Providing the JTF and component intelligence staffs, all-source intelligence watch teams and supporting intelligence organizations with an intelligence estimate of potential enemy objectives, intent and plans.
4. Prioritizing intelligence information requirements.
5. Tasking collection and production resources.
6. Monitoring the availability of intelligence related assets assigned to, or in support of, the CJTF.
7. Initiating requests for TENCAP support, multispectral imagery support and other assets outside JTF control. Establishing mechanisms to ensure continuous access to requested support, once obtained.
8. Requesting theater and national intelligence personnel and asset augmentation when appropriate.
9. Advising the CJTF on intelligence capabilities and limitations and their potential effects on JTF operations.
10. Continuously refining the intelligence estimate.

III MEF JTF HQ SOP

11. Driving the targeting process through the development and "ownership" of the Joint Target List.

12. Exchanging intelligence liaison officers as required. Overseeing CJTF intelligence coordination and communications requirements with subordinate, adjacent, senior and national intelligence organizations.

13. Providing direction for security of intelligence information.

14. Planning and executing counterintelligence/force protection operations. Assuming Task Force Counterintelligence Coordinating Authority (TFCICA) responsibilities.

15. Developing Annexes B (Intelligence), M (Mapping, Charting and Geodesy) and H (Meteorological and Oceanographic Support) to CJTF Operations Orders.

16. Planning for the integration of meteorological and oceanographic support (METOC) into the Intelligence Preparation of the Battlefield (IPB) process.

4035. JTF JOINT INTELLIGENCE CENTER (JIC). The JIC provides tailored intelligence support and has the following functions:

1. Determination and consolidation of intelligence requirements for the JTF.
2. Preparation of the intelligence annex to the JTF OPORD.
3. Collection and evaluation of information and the limited production and dissemination of intelligence required for planning and conducting operations.
4. Preparation of a joint collection plan.
5. Coordination and processing of requests for information.
6. Preparation of intelligence briefings.
7. Providing intelligence support to the crisis planning group.
8. Providing target intelligence support to the Joint Target Coordination Board.
9. Formulation and implementation of counterintelligence/force protection measures.

III MEF JTF HQ SOP

10. Integration of cryptologic support to JTF operations.

4036. CRISIS ACTION TEAM (CAT) INTEL REPRESENTATIVE. The J-2 will place a representative in the CAT to provide intelligence support to the CAT Watch Officer and the Staff representatives in the CAT. The representative will be a Captain/LtCol augmented by an enlisted assistant, if required. Specific duties include:

1. Monitor the situation, to include keeping current enemy situation maps.
2. Make continuous liaison with the JIC to ensure latest threat information is available to the CAT.
3. Make continuous coordination with the CAT Watch Officer to ensure timely and appropriate intelligence briefings are provided to CJTF, his staff, and the CAT as required.
4. Keep the JIC Watch Officer informed of all pertinent operational issues of interest received or originated by the CAT and all requests for intelligence support by either the CAT or external agencies.

SECTION IV: ASSISTANT CHIEF OF STAFF J-3

4041. PURPOSE. This section describes the organization, functions and responsibilities of the JTF J-3 section.

4042. GENERAL. The AC/S J-3 is the principal staff officer responsible for operational deployment, employment and redeployment of the JTF.

4043. ORGANIZATION. The J-3 is organized so as to best monitor and control JTF operations. J-3 section descriptions follow:

1. JTF Current Operations. The Current Operations Cell of the J-3 functions much as the Combat Operations Center of any command. Its purpose is to monitor the situation and pass on orders and guidance to subordinate and supporting commands.
2. JTF Crisis Action Team. The J-3 is responsible for establishing and directing the CAT. The CAT is manned by personnel from various staff sections and serves as a conduit for both incoming and outgoing information that is of a critical nature to the event or situation of concern. The CAT is not a decision making organization, rather, it facilitates information flow so that the CJTF and Battle Staff stay current on events, allowing timely, appropriate decisions and

III MEF JTF HQ SOP

guidance. The CAT is located in the Command Center of the MEF Headquarters Building. The CAT includes the following personnel and may be augmented as required:

<u>BILLET/FUNCTIONAL AREA</u>	<u>RANK</u>	<u>TEAM-1</u> (08-2000)	<u>TEAM-2</u> (20-0800)
WATCH COMMANDER (OPERATIONS)*	COL/LTCOL	J-3 OPS	J-3 OPS
WATCH OFFICER (PERSONNEL)*	MAJ	J-1	J-1
WATCH OFFICER (INTELLIGENCE)*	LTCOL/CAPT	J-2	J-2
WATCH OFFICER (OPERATIONS)*	LTCOL/MAJ	J-3	J-3
WATCH OFFICER (LOGISTICS)	LTCOL/MAJ	J-4	J-4
SITREP OFFICER (OPERATIONS)	MAJ/CAPT	J-3	J-3
WATCH CHIEF (OPERATIONS)*	MGYSGT/MSGT	J-3	J-3
WATCH NCO (OPERATIONS)	SGT/CPL	J-3	J-3
WATCH NCO (ADMIN SUPPORT)	SGT/CPL	ANY	ANY
WWMCCS OPERATOR (ADMIN SUPPORT)*	SGT/CPL	J-5	J-5
RADIO SUPERVISOR	SGT/CPL	7TH COMMBN	7TH COMMBN
RADIO OPERATOR (HF)	SGT/CPL	7TH COMMBN	7TH COMMBN
RADIO OPERATOR (SATCOM/HF)	SGT/CPL	7TH COMMBN	7TH COMMBN
ADMINISTRATIVE CLERK (6 TOTAL)	SGT/PFC	AS DIR PER SECTION	AS DIR PER SECTION

ON CALL MEMBERSHIP

WATCH OFFICER (PUBLIC AFFAIRS)	MAJ/LT	PAO	PAO
WATCH OFFICER (LEGAL)	COL/MAJ	JAG	JAG
WATCH OFFICER (COMMUNICATIONS)*	LTCOL/MAJ	J-6	J-6
LIAISON OFFICER (AS APPROPRIATE)	LTCOL/MAJ	ANY	ANY

* Top Secret Clearance Required

4044. FUNCTIONS AND RESPONSIBILITIES.

1. Organize the operational aspects of the JTF HQ.
2. Exercise staff supervision or cognizance over the conduct of:
 - a. Fire support coordination
 - b. Joint targeting
 - c. Airspace management
 - d. CSAR
 - e. JSOTF coordination
 - f. Coordination with supporting commands
 - g. Rear area security

III MEF JTF HQ SOP

- h. Command and control warfare (C2W)
 - (1) C2 destruction
 - (2) Electronic warfare
 - (3) Military deception
 - (4) Psychological operations (PSYOP)
 - i. Civil affairs
 - (1) Humanitarian assistance
 - (2) Disaster relief
 - (3) Military civic action
 - (4) Military support to civilian agencies
 - j. Operations security
 - k. NEO
 - l. Reconnaissance (in coordination with the J-2)
 - m. Blockade and quarantine operations
 - n. Mine warfare
 - o. Training
 - p. Land, sea and airspace control measures
 - q. Mobility, countermobility and survivability
 - r. Naval control of shipping
3. Monitor and display current operational status of friendly forces.
 4. Establish interface with U.S. embassy, U.S. government agencies, host nation military, host nation nongovernmental agencies, coalition forces, United Nations agencies and international organizations as required.
 5. Formulate requests for use of special weapons.
 6. Exercise cognizance over the Joint Targeting Coordination Board.

III MEF JTF HQ SOP

7. Develop and disseminate general targeting guidance.
8. Establish a Joint C2W Cell or Joint Commander's Electronic Warfare Staff (JCEWS) as appropriate to the situation.
9. Request Joint Electronic Warfare Center (JEWEC) or Electromagnetic Compatibility Assessment Center (ECAC) augmentation as required.
10. Establish a Civil Military Operations Center as required.

4045. JOINT TARGET COORDINATION BOARD (JTCCB). The JTCCB, under the cognizance of the Deputy CJTF and administrative control of the AC/S, J-3, provides a senior officer level review of the overall progress in meeting CJTF campaign objectives. It provides future guidance recommendations to CJTF to synchronize operational fires with all other battlefield activities to support campaign objectives. Although normally integral to the success of the JTF, the function and composition of the JTCCB is scenario dependent and is formed at the discretion of CJTF.

1. Functions and Responsibilities. The JTCCB serves as a staff agency to:

a. Recommend broad guidance to synchronize operational fires with other battlefield activities in support of the JTF campaign plan.

b. Provide broad targeting oversight.

c. Validate Joint Force Air Component Commander (JFACC) apportionment recommendation and provide an apportionment recommendation to CJTF.

2. Billet Descriptions. The JTCCB is normally organized into three functional areas: 1) Guidance and Apportionment Cell; 2) Targeting Cell; and 3) Administrative Cell. The specific number of billets will vary dependent on the scenario; however, the makeup of the Guidance and Apportionment Cell, as the executive agent of the JTCCB, will remain relatively constant from scenario to scenario.

a. Guidance and Apportionment Cell. The Guidance and Apportionment (GA) Cell acts as the executive agency for the JTCCB. Its purpose is to recommend to CJTF broad guidance which integrates fires with all other battlefield activities to support the JTF campaign plan. The GA Cell is normally composed of the following:

III MEF JTF HQ SOP

- Deputy Commander Joint Task Force (Chairman)
- AC/S, J-2
- AC/S, J-3
- JTF Fires Coordinator
- AC/S, J-5
- JTF Component Liaison Officers (O-6 level)
- JFACC Liaison Officer (O-6 level)
- SJA

b. Targeting Cell. The Targeting (TGT) Cell's purpose is to review the Initial (Target) Data Base (DB) and component target nominations for compliance with rules of engagement (ROE), law of warfare (LOW), and consistency with CJTF guidance and intent. The TGT Cell is normally composed of the following:

- J-2 representative(s)
- J-3 representative(s)
- J-5 representative(s)
- SJA representative
- JTF Component representatives (O-3 level)

c. Administrative Cell. The Administrative (ADMIN) Cell's purpose is to compile and promulgate the JTL/TARBUL, Air Operations Objectives and Apportionment Message (AOOA) and other correspondence deemed appropriate by the GA Cell. It is normally headed by the JTF Fires Coordinator.

3. Products. The JTCCB process produces a number of products which are presented to CJTF for approval.

a. JTF Target Acquisition Matrix. The JTCCB will provide a JTF Target Acquisition Matrix to the AC/S, J-2 daily, prioritizing the acquisition of enemy battlefield activities. The matrix identifies major areas of concern and does not contain detailed data. It is drafted by the TGT Cell and approved by the GA Cell. An example follows.

Enemy Battlefield Activities	CJTF Intent	Restrictions	Remarks
C2 Div Lvl and above	To identify for future engagement by air or C2W assets	Zero risk tolerance to JTF personnel at this time	Coordinate with JFACC and JEWG
Operational Reserve	To isolate OPFOR Central Forces from the OPFOR reserve	None	

III MEF JTF HQ SOP

b. JTF Target Attack Guidance Matrix. The JTCB will provide a JTF Target Attack Guidance Matrix to JTF components daily, assigning enemy operational battlefield activities for attack by components. Components determine the method of attack and perform all weaponeering. An example follows.

<u>Key Task</u>	<u>Operational Battlefield Activities</u>	<u>CJTF Intent</u>	<u>Level of Damage Required</u>	<u>Rest</u>	<u>Method of Attack</u>	<u>Remarks</u>
Destroy C2 Div Lvl & Higher	Hq 6th OPFOR Div	Slow OPFOR response to JTF's H-4 attack of OPFOR Central force	Neutralize C2 for 24 hours from attack to JTF's H-4 until H hour	No lethal attack until H hour	NAVFOR	
Isolate OMG	1.Cut LOCs 2.Destroy major fueling points	Stop OMG from rein OPFOR Central Force during JTF attack	1.Neut for 96 hrs from H-48 2.Dest 70% of OPFOR fuel points	None	JFACC	

c. Joint Target List. A data base of approved targets, NOT listed in priority order and organized within broad categories. The JTL is managed by the J-2; however, changes and additions to the JTL (or TARBUL) are approved by the JTCB for eventual approval by CJTF.

d. Target Bulletin. A periodic update to the JTL. Instead of revising and promulgating an entire JTL, the JTCB may recommend approval of a TARBUL(s).

e. Air Operations Objectives and Apportionment Message (AOOA). The AOOA formalizes the process for synchronizing operational fires and maneuver and distributing CJTF intent. Specific format is contained in Appendix C.

(1) The AOOA provides current objectives and CJTF level of effort guidance for air operations. Additionally, it provides apportionment for JFACC directed sorties and defines

III MEF JTF HQ SOP

those missions for which components may withhold an appropriate number of sorties for direct support of their component requirements.

(2) The AOOA provides the JFACC the same CJTF guidance and intent transmitted to other component commanders through various means. It sends CJTF guidance and intent to air capable components and updates the situational awareness of all components with respect to the air effort.

SECTION V: ASSISTANT CHIEF OF STAFF J-4

4051. PURPOSE. This section describes the responsibilities and organizational aspects of the J-4.

4052. GENERAL. The AC/S J-4 assists and advises the JTF Commander in logistical matters.

4053. FUNCTIONS AND RESPONSIBILITIES. In order to provide the coordination necessary for the JTF Commander, the J-4 is divided into four branches as follows:

1. OPERATIONS BRANCH. Provides assistance and advice in the logistical aspects of operations, training and technical logistics.

a. Functions of the operations branch are:

- (1) Logistics Operations
- (2) Munitions (ground ammunition and aviation ordnance)
- (3) Food Service
- (4) Maintenance Management
- (5) Supply (ground and aviation)
- (6) Medical
- (7) Motor Transport

b. Responsibilities include:

(1) Coordination of the overall logistics functions and requirements of the JTF.

(2) Advising the CJTF concerning logistical matters which affect the accomplishment of the JTF mission.

III MEF JTF HQ SOP

- (3) Formulation of JTF logistics policies.
- (4) Maintaining liaison with the other JTF staff agencies and component commands.
- (5) Coordination of common item supply support per taskings assigned in the OPORD.
- (6) Arranging WHNS with the appropriate agency in-country to include total procurement and use of host-nation resources as required.
- (7) Execute/arrange agreements for interservice supply support, local procurement and controls, and allocation of indigenous facilities and logistic resources available at staging bases and in the objective area.
- (9) Although maintenance, recovery, and salvage operations are primarily a service responsibility, the J-4 is responsible for making sure the economy of resources via interservice and host-nation coordination for support and use of transportation assets.
- (10) Monitoring the ammunition support capability of the assigned and attached forces for the purpose of mission tasking and economy of resources, and apportioning critical resources.
- (11) Developing, with the JTF Surgeon, a medical service support system, to include immediate medical care for and evacuation of casualties.
- (12) Overseeing execution of contracting operations on the part of 3d FSSG.
- (13) Execute and coordinate MPF off-load.

2. PLANS BRANCH. Working in conjunction with the J-5, assists the AC/S J-4 in long range or future planning, preparation of the logistical portion to the OPORD and associated estimates. Responsibilities include the following:

- a. Prepare and coordinate the logistical portion of required plans in support of assigned JTF missions.
- b. As operations are executed, prepare logistical portion to plans as directed in support of future operations.
- c. Provide Estimates of Supportability to proposed Courses of Action (COA) within the framework of the JTF assigned objective/mission and Commander's intent.

III MEF JTF HQ SOP

d. Identify decision criteria to support analysis of the developed COA.

e. Coordinate logistical planning efforts with higher, lower, and adjacent headquarters as required.

f. Determine combat service support elements required and available and coordinate deployment in support of the selected COA.

g. Provide planning recommendations for Host Nation Support (HNS) and interservice supply support to the J-4 Operations Branch.

h. Identification and coordination of JTF Wartime Host-Nation Support (WHNS) requirements.

i. Coordination of agreements for interservice supply support, local procurement and controls, and allocation of indigenous facilities and logistics resources available at staging bases and in the objective area.

j. Develop and coordinate planning for MPF employment.

3. TRANSPORTATION/EMBARKATION BRANCH. Provides assistance in the following areas:

a. Validates requests for Special Assignment Airlift Missions (SAAM) for air/ground deployments for all JTF component commands and organizations.

b. Compiles and maintains statistical data pertaining to the movement of forces and materiel to include amphibious, maritime and airlift requirements.

c. Activates and operates the Joint Movement Control Center (JMCC). See paragraph 4054.

d. Coordinates and monitors the use of opportune surface lift (OPLIFT) by JTF forces.

4. ENGINEER BRANCH. Responsibilities include but are not limited to the following:

a. Staff Relationship. The Engineer Officer is a special staff officer under the staff cognizance of the J-4 and is authorized to coordinate directly with the J-3 in regard to operational matters involving engineer asset deployments and employments.

III MEF JTF HQ SOP

b. Engineer Tasking. Tasking ranges from combat engineering support to general engineering support and service support. Tasks include but are not limited to:

- (1) Conducting engineering reconnaissance.
- (2) Breaching obstacles.
- (3) Constructing pioneer roads.
- (4) Providing assault bridging.
- (5) Clearing mines.
- (6) Clearing helicopter landing sites.
- (7) Improving beaches.
- (8) Employing specialized demolitions.
- (9) Providing technical engineering advise.
- (10) Placing mines.
- (11) Planning and installing mines and barriers.
- (12) Constructing field fortifications.
- (13) Planning the construction, repair, and maintenance of camps, ports, and airfields.

c. Advise and coordinate the integration of the Joint Task Force Construction Management (JTFCM) cell into the JTF engineering staff organization.

- (1) Advise on the initial size/composition of the JTFCM.
- (2) Advise on subsequent changes to the JTFCM manning and composition.
- (3) Distribute functional tasks as required to optimize efficiency of the JTFCM organization.

d. Analyze military engineer contingency/wartime construction requirements and take actions in peacetime to reduce shortfall.

e. Develop and maintain current status of U.S. controlled prepositioned construction materials and facility components.

III MEF JTF HQ SOP

f. Develop and maintain information pertaining to status of Civil Engineering Wartime Host Nation Support (CEWHNS) agreements and become familiar with procedures for obtaining CEWHNS during contingencies or times of increased tensions.

g. Maintain a current inventory of militarily significant facilities and lines of communication.

5. LOGISTICS SUPPORT CELL (LSC). An LSC will be activated simultaneously with the Joint Operations Center (JOC). The J-4 Operations officer will supervise the actions of the LSC. The LSC is composed of representatives from each J-4 commodity and logistics representatives from each JTF component. The J-4 Operations Officer will determine the requirement for 24 hour LSC operations during crisis planning. The LSC will transition to 24 hour operations upon plan execution. The LSC will support the J-4 Plans Officer working with the Crisis Planning Group and the JOC Logistics Watch Officer by providing current logistical data and situational updates.

4054. JOINT CENTERS AND BOARDS

1. Examples of joint centers and boards which may be established by the CJTF to coordinate the JTF logistics effort include the following:

a. Joint Movement Control Center (JMCC)

(1) The JMCC is established under the supervision of the JTF J-4 to implement the tasking and movement priorities provided by the CJTF.

(2) The JMCC coordinates the employment of all means of transportation (including that provided by allies or host nations) to support CJTF's concept of operations. This coordination is accomplished through the establishment of strategic/ theater transportation policies within the assigned AOR, consistent with relative urgency of need, port/terminal capabilities, transportation asset availability, and priorities set by the CJTF. JCS Pub 4-04, Mobility System Policies, Procedures and Considerations, provides joint transportation procedures for the use of common lift user assets and should be consulted by the JTF logistic planners.

(3) The J-4 directs or recommends to the CJTF, as appropriate, courses of action with respect to allocation of common-user transportation capabilities when movement requirements exceed capability or when competing requirements result in unresolved conflicts.

(4) Functions/ Responsibilities of the JMCC:

III MEF JTF HQ SOP

(a) Interface with the Joint Operations Planning and Execution System (JOPEs) to monitor and effect changes to the deployment of forces and supplies.

(b) Make recommendations concerning the validation and approval of airlift requests within the assigned AOR (excluding requests for movement over normally scheduled routes).

(c) Analyze user capabilities to ship/receive/handle cargo, and recommend solutions to shortfalls.

(d) Advise the J-4 on transportation matters that would adversely affect combat contingency operations.

(e) Serve as the liaison with the host nation for transportation issues.

(f) Disseminate information concerning host nation transportation systems, facilities, equipment, and personnel.

(5) Communication links which may be required to support the JMCC are:

(a) With each of the transportation control elements.

(b) With each service component.

(c) Directly with USTRANSCOM and the transportation component commands (AMC, MSC, and MTMC).

b. Sub-Area Petroleum Office (SAPO)

(1) A SAPO detachment provides staff petroleum logistics capabilities to the JTF. The detachment has inherent capabilities to:

(a) Coordinate Petroleum, Oils, and Lubricants (POL) planning and policy matters.

(b) Recommend necessary reallocation/apportionment of petroleum products and facilities to JTF.

(c) Coordinate quality surveillance and procurement inspection programs.

(d) Coordinate the supply of bulk fuels and packaged POL products to be obtained from commercial sources

III MEF JTF HQ SOP

coordination with the supporting theater Joint Area Petroleum Office (JAPO) or Defense Fuel Supply Center (DFSC), if the JTF is operating in an augmentation role.

(e) Compile requirements for bulk fuels and packaged POL that must be obtained from in-country commercial sources.

(f) Serve as the coordinator for conducting all POL matters with in-country oil companies, in the supply of military requests, in conjunction with the procurement activity.

(g) In the absence of a supporting CINC Joint Petroleum Office (JPO), schedule bulk petroleum products to augment commercial supply.

(2) Staff augmentation in the petroleum logistical functional area will be provided to HQ JTF by SAPO. The SAPO will function under the supervision of the JTF J-4.

c. Joint Health Services Office (JHSO). The JTF Surgeon should develop a health services office capable of advising the JTF Commander on all aspects of health services support (HSS) to include but not limited to:

(1) Medical regulating and evacuation.

(2) Class VIII resupply.

(3) Blood utilization.

(4) Medical intelligence and component capabilities and requirements.

(5) Providing estimates of supportability, medical annex/appendix submissions and other products of the planning process to the CJTF Commander.

(6) Establish and direct activities of the Joint Medical Regulating Office (JMRO) and the Joint Blood Program Office (JBPO).

(a) The JTF JMRO should develop a medical service system and function as a coordinating and controlling agency for the movement of patients within and outside the assigned AOR. Sub-area JMROs may be established, depending on the operational situation. The JMRO is a joint agency located at or near the JTF HQ. and operates under the supervision of the

III MEF JTF HQ SOP

JTF Surgeon. The JMRO should be task organized to maintain flexibility in response to the tactical situation and mission of the JTF.

(b) Joint Blood Program Office (JBPO)

1 Following JTF activation, the JBPO, under the supervision of the JTF Surgeon, should be activated for planning purposes. The JBPO should be task organized to meet operational requirements.

2 The JBPO plans, coordinates, and directs the handling, storage, and distribution of blood products within the assigned AOR and consolidates and forwards requirements to the Blood Program Office (BPO), a jointly staffed activity under OPCON of the Secretary of the Army.

d. Joint Food Service Program Office. Responsibilities include but are not limited to the following:

(1) Coordinate the overall food service functions of the JTF to include:

(a) Inspection of messhalls to ensure that food service operations are in compliance with applicable directives.

(b) Implement command orders and directives to the extent deemed necessary by the AC/S J-4.

(c) Provide guidance to ensure budgeting parameters are maintained.

(2) Act as a special staff officer under the cognizance of the JTF J-4 on all food service matters.

(3) Identify and coordinate JTF host-nation subsistence (HNS) requirements to enable appropriate agencies in country to arrange procurement of resources required.

SECTION VI: ASSISTANT CHIEF OF STAFF J-5

4061. PURPOSE. This section describes the organization, functions and responsibilities of the J-5.

4062. GENERAL. The AC/S J-5 assists the Commander in long range or future planning, preparation of campaign and outline plans and associated estimates.

4063. FUNCTIONS AND RESPONSIBILITIES

III MEF JTF HQ SOP

1. Convene and assume cognizance over the JTF Crisis Planning Group (CPG). The JTF CPG is the principle planning organization on the JTF staff. Its purpose is to conduct time-sensitive planning concerning the event or situation that resulted in activation of the JTF. DJTFAC personnel are integrated to provide expertise in joint decision making and planning. Recommended membership follows.

(a) Permanent Members

- J-1 Planner
- J-2 Planner
- J-3 Future Operations Planners
- Military Deception Officer
- Electronic Warfare Plans Officer
- Army Plans Officer
- Naval Plans Officer
- Air Plans Officer
- Special Operations Planner
- Psychological Operations Officer
- Civil Affairs Officer
- Force Fires Planner
- J-4 Logistics Planner
- Joint Movement Control Officer
- J-5 Plans Officers
- J-6 Communications/ADP Planner

(b) Augmentees as Required

- Staff Judge Advocate
- IPB Analyst
- Evacuation Plans Officer
- Medical Plans Officer
- Public Affairs Officer
- Chaplain

2. Convene and assume cognizance over the JTF TPFDD Working Group (TWG). The purpose of the TWG is to coordinate TPFDD construction, refinement and validation to ensure a smooth and timely deployment of JTF forces which supports the planned employment of those forces. The TWG is chaired by a J-5 planner. Minimum membership follows.

- JOPES/TPFDD Officer
- J-1 Representative
- J-3 Representative
- J-4 Representative
- J-5 Representative (Chairman)
- AFFOR Representative
- ARFOR Representative
- MARFOR Representative

III MEF JTF HQ SOP

JPOTF Representative
JSOTF Representative

(a) The TWG will meet twice daily at times coordinated by the J-5 member. The WWMCCS officer will provide updated reports as required (F11D, F11W) one hour prior to meetings.

(b) TWG members will recommend changes to the TPFDD as required during the planning process. Recommendations will be provided to the J-5 representative on a 3 1/2" diskette in MTF/ASCII format with a hard copy attached. The AC/S J-5 must approve recommended changes prior to submission to USCINCPAC via WWMCCS teleconference message. USCINCPAC will direct the responsible service component headquarters to make the actual change to the TPFDD.

(c) The TWG chairman will provide a daily TPFDD briefing to the CPG. The brief will include, at a minimum, TPFDD status of major units, validation status/requirements and any issues which impact TPFDD development or the flow of forces/apportionment of lift assets. This briefing also provides feedback to the TWG regarding campaign plan development and facilitates TWG support of operational concepts formed by the CPG.

(d) The first six days of airlift (C000-C005) and the first thirty days of sealift (C000-C029) will be validated when the JTF Campaign Plan is submitted to USCINCPAC. Service components will validate force availability for movement and data accuracy/freedom from fatal errors. CJTF will validate that TPFDD forces and their scheduled movement times meet operational requirements.

(e) Subsequent daily validation will encompass one day of air and sea lift.

(f) Forces will be added to the redeployment TPFDD as they arrive at their port of debarkation.

3. Prepare and coordinate required plans in support of assigned CJTF missions. These plans may exist as a coordinated part of a CINC's plan or as a supporting OPLAN.

4. Develop COA within the framework of the JTF assigned mission and the Commander's Intent.

5. Determine supporting Rules of Engagement (ROE) using USCINCPACINST S3720.2F (USPACOM Peacetime Rules of Engagement).

III MEF JTF HQ SOP

6. Recommend supplemental ROE measures to the JTF commander if existing guidance is insufficient or if the situation is not covered under action that may be taken in self-defense.
7. Recommend JTF organization to CJTF in coordination with the AC/S, J-3.
8. Formulate command relationships with higher, lower, adjacent and host-nation elements/headquarters.
9. Identify decision criteria to support analysis of the developed COA.
10. Promulgate the Commander's Decision in planning directives, OPLANS and OPORDS.
11. Coordinate planning efforts with higher, lower, adjacent and combined headquarters as required.
12. Determine forces required/available and coordinate deployment in support of the selected COA. Request additional forces as required.
13. Provide planning recommendations for Host Nation Support (HNS).
14. Monitor the production, submission and promulgation of the basic order and annexes, appendices and tabs to the order as appropriate.
15. Establish force movement priorities.
16. Coordinate with the AC/S J-3 to ensure that political-military activities (NEO, CA, etc.) are properly addressed with appropriate U.S. Embassy and host-nation governments from a strategy and policy viewpoint.
17. Develop tasks for component commands.
18. Coordinate special operations in JTF plan.
19. Recommend an airspace control authority (ACA) to CJTF.
20. Recommend an area air defense commander (AADC) to CJTF.
21. Recommend apportionment of air assets if no JFACC is designated.
22. Initiate requests for operations outside the assigned AOR as required.

III MEF JTF HQ SOP

23. Request modification of assigned JTF AOR as necessary.
24. As operations are executed, prepare plans and orders as directed in support of future operations.

SECTION VII: ASSISTANT CHIEF OF STAFF J-6

4071. PURPOSE. This section describes general CJTF command and control systems support responsibilities and requirements.

4072. GENERAL. The AC/S J-6 assists the JTF Commander with his responsibilities for communications-electronics and automated information systems. This includes communications and automated systems plans to support operational and strategic concepts and the provisions of communications adequate to exercise command and control in the execution of the mission. The detailed communications-electronics (C-E) techniques and procedures necessary to deploy and sustain a JTF are contained in the references and the JCEOI and OPORD of the JTF mission.

4073. FUNCTIONS AND RESPONSIBILITIES.

1. Plan for adequate and effective Communications-Electronics support of JTF operations.
2. Publish appropriate communications plans, annexes, and operating instructions required to accomplish the assigned mission.
3. Establish a Joint Communications Control Center (JCCC) to provide overall management and employment of JTF C-E assets.
4. Review C-E plans prepared by subordinate commanders.
5. Request Joint Communications Support Element (JCSE) assets, when required, through USCINCPAC IAW established procedures (CJCS MOP 3).
6. Exercise staff supervision/cognizance for all assets and procedures employed in joint communications systems and networks as required to accomplish the overall JTF mission.
7. Provide required detailed reporting as contained in JCS Pub 6-05.1, Joint Communications Systems Architecture and Management Procedures.
8. Manage JTF frequency allocation and assignments in coordination with USCINCPAC J-6, including deconfliction of

III MEF JTF HQ SOP

internal frequency requirements and allocation within component forces.

9. Plan, coordinate and monitor the use of Communication Security (COMSEC) procedures and assets throughout the Joint Operational Area (JOA).

10. Control and administer all JTF CE COMSEC Material System (CMS) items.

SECTION VIII: JTF COMPTROLLER

4081. PURPOSE. The purpose of this section is to delineate the responsibilities of the Comptroller as a member of the CJTF staff.

4082. GENERAL. The Comptroller advises the Commander on all contingency related financial matters. In addition, he ensures early designation of MARFOR comptroller/fiscal officer.

4083. FUNCTIONS AND RESPONSIBILITIES

1. Advises the CJTF on all contingency related financial matters and ensures that:

- a. Funds are spent legally and efficiently.
- b. Costs are collected accurately and in sufficient detail.
- c. All external sources of funds are fully exploited.

2. Identifies fiscal personnel requirements for SALT, JTF comptroller staff, and MARFOR component fiscal staff.

3. Reviews and complies with pertinent statutory and higher headquarters regulations regarding expenditure of DOD funds in contingency operations.

4. Early in the planning process, requests fiscal guidance and fund site from higher headquarters.

5. Develops and controls appropriate mechanisms to accumulate and report costs.

6. Provides fiscal guidance to components to include:

- a. Reimbursement mechanism for overhead costs.
- b. Funding responsibilities.

III MEF JTF HQ SOP

c. Reporting requirements.

7. Accounts for all costs and prepares contingency fiscal reports using required input from all sources to include US Component commanders, JTF Headquarters Commandant and contracting officers.

8. Coordinates with higher headquarters to ensure:

a. Appropriate reimbursement has been requested from agencies such as Office of Foreign Disaster Relief (OFDA) or Federal Emergency Management Agency (FEMA).

b. Necessary information is being collected to meet higher headquarters reporting requirements.

9. Coordinates with J-4 and Purchasing and Contracting officers to ensure a smoothly functioning contracting/comptroller team.

10. Coordinates as required/appropriate with embassy personnel to determine domestic situation, local financial support available (ability to pay contractors, ability to convert currency, ability to identify/coordinate with vendors), acceptance of standard forms for purchase of aviation fuel.

11. Ensures MARFOR component fiscal function is properly staffed and organized.

12. Ensures fiscal guidance is included in the OPORD and that a separate financial LOI is promulgated in timely fashion. Coordinate with the G-1 to ensure appropriate TAD/per diem guidance is contained in the OPORD.

SECTION IX: PURCHASING AND CONTRACTING OFFICER

4091. PURPOSE. The purpose of this section is to delineate the responsibilities of the Purchasing and Contracting Officer as a member of the CJTF Staff.

4092. GENERAL. The Purchasing and Contracting Officer as a Special Staff Officer advises the Commander on all contingency related purchasing and contracting matters.

4093. FUNCTIONS AND RESPONSIBILITIES

1. Acts as lead or head contracting officer for the JTF to centralize the purchasing authority, avoid price gouging and ensure (in coordination with the J-4) that limited assets are

III MEF JTF HQ SOP

purchased and distributed to the areas or Service Components with the greatest need.

2. Coordinates with US embassies and host countries for acquisition of supplies and services, and for operations by contractors performing under US contracts.
3. Arranges for single-service contracting assignments for specified supplies and services, when appropriate.
4. Provides guidance on the consolidation of purchases.
5. Establishes procedures to coordinate procurement the supply operations.
6. Prescribes payment procedures consistent with currency-control requirements and international agreements.
7. Promulgates, as necessary, joint classification and compensation guides governing wages, living allowances, and other benefits for third world country national and indigenous employees, in coordination with appropriate agencies.
8. If necessary, identifies and appoints imprest fund cashier(s) to US Disbursing Officer.

SECTION X: JTF STAFF JUDGE ADVOCATE

4101. PURPOSE. This section of the SOP provides information and guidance for JTF legal matters. It covers legal administrative tasks when the Commanding General, III Marine Expeditionary Force (III MEF) is made the CJTF and the SJA, III MEF is made the JTF SJA. For legal administration, the commander of each service component which is a part of the JTF will continue to follow his own service's directives. While most legal matters will be handled through the administrative chain of command, there are many matters, such as foreign claims and foreign criminal jurisdiction cases, that must be coordinated through the operational chain of command. Consequently, both this SOP and the legal directives of the military service involved must be consulted to ensure a clear understanding of legal administrative responsibilities. This SOP does not supplant any of the requirements of the Manual for Courts-Martial, 1984 or of the regulations of the other services governing legal administration.

4102. FUNCTIONS AND RESPONSIBILITIES. For JTF operations, the CJTF SJA will be responsible to see that the following tasks are accomplished:

III MEF JTF HQ SOP

1. That contact is made with the Officer-In-Charge (OIC), Legal Service Support Section (LSSS), 3d Force Service Support Group (3d FSSG), through the III MEF SJA to arrange for assistance to prepare wills and powers of attorney as necessary prior to deployment for the JTF command element staff sections and for the III MEF Marines and Navy personnel participating in the JTF operation.
2. That contact is made through the III MEF SJA with the OIC, LSSS, 3d FSSG, to identify Judge Advocate support and legal support personnel who will deploy with III MEF units.
3. That briefs, as required, on Law of War (LOW) and Rules of Engagement (ROE) are provided to the personnel deploying with JTF command element staff sections.
4. That a point paper is prepared for the CJTF on international agreements or the absence of such agreements (such as Status of Forces Agreements (SOFA)) existing between the United States and the host nation, or other affected nations within the area of operations.
 - a. If a SOFA exists between the United States and the host country, the CJTF SJA will provide guidance to the III MEF SJA on the customs and SOFA of the host nation and will arrange through the III MEF SJA for briefs on the customs and SOFA of the host nation for Marine forces which are part of the JTF.
 - b. Coordination will be made with the SJA, USCINCPAC to obtain additional guidance on the local laws and customs of the host nation by the CJTF SJA.
5. If no SOFA exists and circumstances permit, the SJA should attempt negotiation of a "mini-SOFA" with the host nation for the duration of the operation. Authority to negotiate and conclude a mini-SOFA must be coordinated with USCINCPAC, OSD (FMRA), Department of State and the American Embassy in accordance with DOD Directive 5530.3. Mini-SOFAs cover criminal jurisdiction over U.S. personnel, and customs and claims matters.
6. That coordination is made with the III MEF SJA to ensure that appropriate documentation is prepared for the Commanding General III MEF to appoint a claims commission for Marine forces.
7. That coordination is made with the III MEF SJA to ensure that advice and guidance is provided to Marine commanders on military justice matters and court-martial convening authority within the JTF.

III MEF JTF HQ SOP

a. All military commanders must be briefed on the importance of reporting all cases of criminal misconduct involving foreign nationals and/or their property to the CJTF SJA.

b. Prompt reporting is essential since the responsibility for securing the release of detained U.S. military personnel to U.S. custody rests with the CJTF SJA.

8. That, if applicable, a point paper is prepared on the legal aspects, if any, of evacuation to a third country from the host country.

9. That coordination is made with the AC/S J-1 to provide legal advice, as needed, on the procedures for handling enemy prisoners of war (EPW), evacuees and refugees.

10. That coordination is made with the AC/S J-1 to provide legal advice, as needed, on the status of third country nationals who may seek or request assistance, evacuation, refuge or asylum.

11. That coordination is made with the AC/S J-3 and J-5 to provide legal advice, as needed, on the ROE, appropriate supplemental measures to the ROE, fire support measures, and targeting issues.

12. That coordination is made with the AC/S J-3 to provide legal advice, as needed, to assigned civil affairs personnel.

13. That coordination is made with USCINCPAC SJA on claims payment procedures.

a. Since claims commissions may not be established by the JTF commander, the CJTF must coordinate with each military service which will be part of the JTF to ensure that they have set up appropriate claims commissions.

b. Coordination must be made by the CJTF SJA with the III MEF SJA to ensure that the Commanding General, III MEF establishes appropriate claims commissions for Marine forces which are a part of the JTF.

14. That coordination is made with the command elements of other military services assigned to the JTF to ensure that adequate legal support will be included with their forces.

15. That a review is made of the JTF OPORD for compliance with LOW.

III MEF JTF HQ SOP

16. That coordination is made by CJTF SJA with the III MEF SJA and the SJA's of the other military services whose forces are part of the JTF on the procedures for handling required investigations.

4103. LEGAL AND MILITARY JUSTICE. Appendix E contains information on legal and military justice matters.

SECTION XI: JTF PUBLIC AFFAIRS OFFICER

4111. PURPOSE. To outline public affairs (PA) organization and responsibilities of the JTF Public Affairs Office. While the commander is responsible for public affairs matters, the PAO serves as the JTF commander's advisor.

4112. GENERAL. JTF PA missions are divided into categories compatible with the intended audience. These categories are internal information, external information, and community relations.

1. Internal information is the gathering, production, and dissemination of information to internal audiences. It is an integral component and indispensable tool of leadership.

2. External information is the gathering and dissemination of information directed toward the public through civilian news media. It encompasses coordinating news media coverage of operations. Technology enables journalists to transmit live coverage of combat operations directly from the battlefield to U.S. or world households. Maximum interaction with news media representatives by PA personnel enhances security of operations while providing maximum news media coverage of operations.

3. The PAO has staff responsibility in foreign countries for the conduct of the community relations program. The PAO analyzes local public opinion, determines courses of action to improve favorable public opinion or counter adverse public opinion, and coordinates those actions to ensure their implementation is in consonance with the community relations plan. PA personnel and dedicated PA facilities and resources will not be used in psychological operations (PSYOP). PSYOP products are neither published in nor transmitted by dedicated PA means. Such activities damage the credibility of the command's PA communications, destroy the effectiveness of its programs, and are counter to established DoD policy.

4. While relationships with the local population in the area of operations are generally the responsibility of civil affairs personnel and other agencies, the JTF commander should consider the public affairs impact of joint operations on the

III MEF JTF HQ SOP

various publics who come into direct contact with joint forces. This is particularly true of those members of the communities surrounding home stations who will be directly affected by the deployment of forces.

4113. FUNCTIONS AND RESPONSIBILITIES. JTF PA activities support the U.S. military missions and U.S. national objectives. PA activities in an operational environment should:

1. Allow the commander to conduct his operational missions unencumbered by necessary contacts with journalists.
2. Advise and inform the commander about PA guidance and policies from higher headquarters and make staff estimates of the PA impact and implications of planned or implemented actions.
3. Coordinate overall PA functions and requirements of the JTF. Formulate, issue, and supervise PA guidance within the command. This includes preparation of PA annexes and appendices to operation plans and orders, and a Proposed Public Affairs Guidance (PPAG) message (see Annex C) which addresses PA posture, ground rules for media, news media accreditation procedures as appropriate, initial news release proposal with questions and answers, and establishment of a Joint Information Bureau (JIB).
4. Anticipate, assess, and respond to the individual JTF members' needs for military and domestic information.
5. Interpret the overall combat environment from a PA perspective in order to anticipate requirements and plan the JTF's PA activities.
6. Coordinate and release unclassified information of news value. Evaluate and accommodate media queries and exercise and active public information posture consistent with operational considerations and the DoD policy of "maximum disclosure with minimum delay." This includes educating the news media on combat operations, military missions and capabilities, and other venues as appropriate.
7. Conduct liaison with journalists to coordinate messing, billeting, transportation, and escort requirements, as appropriate.
8. Inform JTF members of their roles as representatives of the command when dealing with news media representatives.

III MEF JTF HQ SOP

9. Conduct liaison with other JTF staff agencies, component commands, and U.S. and host nation government agencies regarding public affairs issues.

10. Coordinate the employment of combat camera with J-3.

SECTION XII: JTF CHAPLAIN

4121. PURPOSE. To promulgate standing operating procedures for religious ministries within the Joint Task Force.

4122. GENERAL. Free exercise of religion is a fundamental principle for the United States of America, and the Department of Defense and the military services place a high value on the rights of service members to practice their respective religions. In keeping with these principles, the mission for religious ministries in the Joint Task Force is to provide for the cultivation, nurture and practice of religious traditions and customs to strengthen the spiritual lives of JTF personnel. This mission may also extend, as possible and appropriate, to individuals and families who are the recipients of JTF services.

4123. FUNCTIONS AND RESPONSIBILITIES

1. COMMAND RESPONSIBILITY. To fulfill the religious ministries mission, commanders are responsible to implement and maintain a Command Religious Program (CRP). To implement and maintain includes planning, programming and budgeting for the CRP.

2. JOINT TASK FORCE CHAPLAIN RESPONSIBILITY. The JTF Chaplain serves as the JTF Commander's advisor in matters and policies pertaining to religious ministries, pastoral care, moral and ethical well-being and quality of life issues affecting JTF personnel, and when appropriate, those personnel receiving the services of the JTF. For any given JTF operation, the III MEF Chaplain may assign himself or any other chaplain, from within III MEF, as the JTF Chaplain for that operation. In any case, the JTF Chaplain will develop an Operational Ministry Plan (OMP) and a budget for the commander's approval, and implement the CRP. When multiple chaplains are assigned to subordinate elements within the JTF, the JTF Chaplain, or his designate, will supervise those chaplains and coordinate their ministries. The JTF Chaplain will prepare officer evaluations/fitness reports for those chaplains under his direct cognizance, and be available for and offer assistance in the preparation of evaluations for all others assigned within the JTF.

III MEF JTF HQ SOP

3. COMPONENT CHAPLAIN RESPONSIBILITY. Chaplains of JTF components are responsible to their commanding officers for the planning and implementation of CRPs within their respective commands. Chaplains of services other than Navy/Marine Corps will conduct ministry in accordance with the principles of religious ministry for their services. Chaplains will submit Ministry Reports and After Action Reports to the JTF Chaplain. Unit chaplains will prepare evaluations of enlisted support personnel following the personnel evaluation procedures for their service.

4. ENLISTED SUPPORT PERSONNEL. Religious Program Specialists (RP) and Chaplain Assistants (CA) are militarily responsible to the command to which they are assigned. However, their primary duties are in support of programs of religious ministry, and they work for and are responsible to their unit chaplain for all duties and watches. No additional duties will be assigned without the written concurrence of the supervisory chaplain.

5. LAY READERS. Qualified lay persons can greatly enhance the Command Religious Program, especially when their denominational representation is different from that of the chaplain. Lay readers will be volunteers who are appointed by the commanding officer and trained to assist or provide leadership in the CRP. They will not be expected to serve contrary to their faith.

III MEF JTF HQ SOP
APPENDIX A

JOINT TASK FORCE HEADQUARTERS
TABLE OF ORGANIZATION

1. The III MEF headquarters table of organization (T/O) is the base document for the development of the JTF headquarters T/O. Development of a JTF headquarters T/O for each exercise and operation is situationally dependent. The attached JTF T/O is notional and not intended to satisfy operational requirements for any particular situation. The source noted is the desired, not required, source and may change based on the functional requirements of the assigned mission. Source codes noted on the attached T/O are:

a. DJTFAC - USCINCPAC Deployable Joint Task Force Augmentation Cell.

b. CINCPAC - USCINCPAC determines component source and levies requirement.

c. ARFOR, MARFOR, AFFOR or NAVFOR - JTF component tasked with sourcing by CJTF.

d. MEF - sourced from the III MEF Command Element.

e. DIV, WING, FSSG, SRIG, SOTG, COMM BN - sourced from the III MEF Major Subordinate Command indicated.

2. JTF headquarters T/O development is the responsibility of the J-3; T/O sourcing and publication is a J-1 responsibility. Although generic JTF headquarters tables of organization can and should be developed for various scenarios (humanitarian assistance, disaster relief, non-combatant evacuation operations), no generic T/O is expected to perfectly satisfy the CJTF requirements for a particular mission and will most likely require modification. In all cases, however, the base document for structuring the JTF HQ T/O should be the current III MEF headquarters T/O.

III MEF JTF HQ SOP
APPENDIX A

THIS PAGE INTENTIONALLY BLANK

III MEF JTF HQ SOP
APPENDIX A

<u>RECNR</u>	<u>DIVISION</u>	<u>BILLET</u>	<u>BILGDE</u>	<u>BILMOS</u>	<u>SOURCE</u>
0		COMMAND ELEMENT			
1	CMD	COMDR, JTF	08	9903	MEF
2	CMD	AIDE	03	0402	MEF
3	CMD	SGTMAJ	E9	9999	MEF
4	CMD	MIL SEC	E7	0193	MEF
5	CMD	DRIVER	E4	0151	MEF
6	CMD	DPTY COMDR	07		CINCPAC
7	CMD	AIDE	03		CINCPAC
8	CMD	ENL AIDE (STEWARD)	E5	3381	MEF
9		OFFICE CHIEF OF STAFF			
10	CMD CS	CHIEF OF STAFF	06	9907	MEF
11	CMD CS	STAFF SECRETARY	04	2602	MEF
12	CMD CS	ADMIN CHIEF	E7	0193	MEF
13	CMD CS	CLERK/DRIVER	E5	0151	MEF
14	PROT	PROTOCOL OFFICER	03	9910	MEF
15	PROT	ASST PROTOCOL OFFICER	02	ANY	CINCPAC
16	PROT	PROTOCOL CLERK	E5	0151	MEF
17		CHAPLAIN BRANCH			
18	CHAP	CHAPLAIN	06	4100	MEF
19	CHAP	RELIGIOUS PROGRAM SPEC	E6	2401	MEF
20		SJA BRANCH			
21	SJA	SJA	06	9914	MEF
22	SJA	DPTY SJA	04	4402	DJTFAC
23	SJA	LEGAL CLERK	E5	4421	FSSG
24		PUBLIC AFFAIRS BRANCH			
25	PAO	PUBLIC AFFAIRS OFFICER	05	4302	DIV
26	PAO	ASST PAO	04	4302	CINCPAC
27	PAO	PAO CHIEF	E8	4341	WING
28	PAO	PAO CLERK	E5	4341	DIV
29	PAO	COMBAT CORRESPONDENT	E4	4341	BASE
30		J-1 DIVISION			
31	J1	ASST CHIEF STAFF J-1	06	9906	MEF
32	J1	DEP J-1	05	9910	DJTFAC
33	J1	OPNS OFF	04	9910	MEF
34	J1	ASST OPNS OFF	03	9910	MEF
35	J1	OPS CHIEF	E7	0193	MEF

III MEF JTF HQ SOP
APPENDIX A

<u>RECNR</u>	<u>DIVISION</u>	<u>BILLET</u>	<u>BILGDE</u>	<u>BILMOS</u>	<u>SOURCE</u>
36	J1	ASST OPNS CHIEF	E7	0193	MEF
37	J1	WATCH OFF	O3	0180	CINCPAC
38	J1	WATCH OFF	O3	0180	CINCPAC
39	J1	WATCH CHIEF	E7	0193	MEF
40	J1	WATCH CHIEF	E7	0193	CINCPAC
41	J1	WATCH CLK	E5	0151	MEF
42	J1	WATCH CLK	E5	0151	MEF
43	J1	WATCH CLK	E5	0151	MEF
44	J1	PMO/COC WATCH OFF	O4	5802	FSSG
45	J1	PMO/COC WATCH CHIEF	E7	58XX	FSSG
46	J1	LINGUIST	E5	0251	SRIG
47	J1	LINGUIST	E5	0251	SRIG
48	J1	LINGUIST	E5	0251	SRIG
49	J1	LINGUIST	E5	0251	SRIG
50		ADJUTANT BRANCH			
51	J1 ADJ	ADJUTANT	O3	0180	FSSG
52	J1 ADJ	ASSISTANT ADJ	O2	0180	CINCPAC
53	J1 ADJ	CMCC CHIEF	E7	0193	MEF
54	J1 ADJ	CMCC CLERK	E5	0151	MEF
55	J1 ADJ	CMCC CLERK	E5	0151	DIV
56	J1 ADJ	CMCC CLERK	E5	0151	CINCPAC
57	J1 ADJ	AWARDS CHIEF	E5	0151	MEF
58	J1 ADJ	AWARDS CLERK	E5	0151	WING
59	J1 ADJ	AWARDS CLERK	E5	0151	CINCPAC
60	J1 ADJ	ADMIN CLERK	E4	0151	USMCR
61	J1 ADJ	ADMIN CLERK	E5	0151	WING
62	J1 ADJ	ADMIN CLERK	E5	0151	SRIG
63		JOINT RECEPTION CENTER			
64	J1 JRC	OIC	O2	ANY	DIV
65	J1 JRC	NCOIC	E5	ANY	DIV
66	J1 JRC	TROOPHANDLER	E5	ANY	DIV
67	J1 JRC	TROOPHANDLER	E5	ANY	DIV
68	J1 JRC	TROOPHANDLER	E5	ANY	DIV
69	J1 JRC	TROOPHANDLER	E5	ANY	DIV
70		EVACUATION PROC CENTER			
71	J1 EPC	OIC EPC	O2	ANY	CINCPAC

III MEF JTF HQ SOP
APPENDIX A

<u>RECNR</u>	<u>DIVISION</u>	<u>BILLET</u>	<u>BILGDE</u>	<u>BILMOS</u>	<u>SOURCE</u>
72	J1 EPC	RECEPTION CLERK	E3	0151	CINCPAC
73	J1 EPC	RECEPTION CLERK	E3	0151	DIV
74	J1 EPC	ADMIN EMB CLERK	E3	0431	CINCPAC
75	J1 EPC	ADMIN EMB CLERK	E3	0431	WING
76		J-2 DIVISION			
77	J2	AC/S J-2	O6	9906	MEF
78	J2	DPTY J-2	O5	0202	MEF
79	J2	J-2 CHIEF	E9	0291	MEF
80	J2	CLERK	E4	0151	MEF
81	J2	CLERK	E4	0151	MEF
82		J-2 OPS BRANCH			
83	J2 OPS	ASST INTEL OPSO	O5	0202	CINCPAC
84	J2 OPS	OPS OFFICER	O5	2602	MEF
85	J2 OPS	ASST INTEL OPSO	O5	0202	CINCPAC
86	J2 OPS	OPS CHIEF	E8	0231	MEF
87	J2 OPS	OPS CHIEF	E8	0231	MEF
88		J-2 MC&G BRANCH			
89	J2 MCG	OIC	W4	0260	MEF
90	J2 MCG	MC&G CHIEF	E8	0261	SRIG
91	J2 MCG	TERRAIN ANAL	E6	0261	SRIG
92	J2 MCG	TERRAIN ANAL	E6	0261	SRIG
93	J2 MCG	DMA LNO			CINCPAC
94	J2 MCG	INTEL SPECIALIST	E3	0231	MEF
95	J2 MCG	INTEL SPECIALIST	E3	0231	MEF
96		COC WATCH SECTION			
97	J2 COC	WATCH OFFICER	O4	0202	MEF
98	J2 COC	WATCH OFFICER	O4	0202	MEF
99	J2 COC	WATCH CLERK	E3	0151	CINCPAC
100	J2 COC	WATCH CLERK	E3	0231	CINCPAC
101		ANALITICAL SECTION			
102	J2 ANA	OIC	O5	0202	MEF
103	J2 ANA	ASST OIC	O4	0202	MEF
104	J2 ANA	CHIEF ANALYST	O4	0202	MEF
105	J2 ANA	GOB ANALYST	O4	0202	MEF
106	J2 ANA	GOB ANALYST	O4	0202	MEF
107	J2 ANA	GOB CHIEF	E8	0291	MEF

III MEF JTF HQ SOP
APPENDIX A

<u>RECNR</u>	<u>DIVISION</u>	<u>BILLET</u>	<u>BILGDE</u>	<u>BILMOS</u>	<u>SOURCE</u>
108	J2 ANA	GOB ANALYST	E6	0231	MEF
109	J2 ANA	GOB ANALYST	E6	0231	MEF
110	J2 ANA	GOB ANALYST	E6	0231	CINCPAC
111	J2 ANA	GOB ANALYST	E6	0231	CINCPAC
112	J2 ANA	AOB OFFICER	03	0202	MEF
113	J2 ANA	AOB OFFICER	03	0202	MEF
114	J2 ANA	AOB ANALYST	03	0231	MEF
115	J2 ANA	AOB ANALYST	E6	0231	MEF
116	J2 ANA	AIR ANALYST	E5	0231	MEF
117	J2 ANA	EOB ANALYST	02	2602	MEF
118	J2 ANA	CI ANALYST	W4	0210	MEF
119	J2 ANA	ASST CI ANALYST	E7	0211	MEF
120	J2 ANA	ASST CI ANALYST	E7	0211	CINCPAC
121	J2 ANA	ASST CI ANALYST	E7	0211	CINCPAC
122	J2 ANA	WEATHER ANALYST	E7	6842	WING
123	J2 ANA	WEATHER ANALYST	E6	6842	WING
124	J2 ANA	IPB ANALYST/FAO	03	0202	CINCPAC
125	J2 ANA	IPB ANALYST/FAO	03	0202	WING
126	J2 ANA	INTEL SPECIALIST	E6	0231	MEF
127	J2 ANA	INTEL SPECIALIST	E6	0231	MEF
128		TARGET INTEL SECTION			
129	J2 ANA	TARGET INTEL OFFICER	04	0202	DJTFAC
130	J2 ANA	TARGET INTEL OFFICER	03	0202	DJTFAC
131	J2 ANA	TARGET INTEL CHIEF	E8	0231	DJTFAC
132	J2 ANA	TARGET INTEL ANALYST	E7	0231	MEF
133	J2 ANA	C2W TGT ANALYST	E6	0231	MEF
134	J2 ANA	SDA COORD	E6	0231	CINCPAC
135	J2 ANA	SDA COORD	E6	0231	CINCPAC
136		DISS PRODUCT SECTION			
137	J2 DIS	DISSEMINATION OFFICER	04	0202	CINCPAC
138	J2 DIS	ASST DISSEMINATION OFF	03	0202	ARFOR
139	J2 DIS	PRODUCTION CHIEF	E9	0291	MEF
140	J2 DIS	PRODUCTION CHIEF	E7	0291	MEF
141		SYSTEMS SUPPORT UNIT			
142	J2 DIS	IMAGERY SYSTEMS OPER	E6	0241	MEF
143	J2 DIS	IMAGERY SYSTEMS OPER	E6	0241	MEF

III MEF JTF HQ SOP
APPENDIX A

<u>RECNR</u>	<u>DIVISION</u>	<u>BILLET</u>	<u>BILGDE</u>	<u>BILMOS</u>	<u>SOURCE</u>
144	J2 DIS	IMAGERY SYSTEMS OPER	E6	0241	MEF
145	J2 DIS	IMADERY SYSTEMS OPER	E6	0241	MEF
146	J2 DIS	SYSTEM MAINTENANCE MAN	E6	4034	CINCPAC
147	J2 DIS	INTEL SYSTEM OPERATOR	E6	2831	MEF
148	J2 DIS	INTEL SYSTEM OPERATOR	E6	4034	MEF
149		COLLECTION BRANCH			MEF
150	J2 COL	COLLECTION MNGMT OFF	05	0202	DJTFAC
151	J2 COL	ASST COLLECTION O	04	0202	MEF
152	J2 COL	COLLECTION MGT CHIEF	E8	0231	AFFOR
153	J2 COL	COLLECTION MGT CHIEF	E8	0231	MEF
154	J2 COL	COLLECTION MGT ASST	E6	0231	MEF
155	J2 COL	USA CRM LN	03	0202	ARFOR
156	J2 COL	USAF CRM LN	03	0202	AFFOR
157	J2 COL	USN CRM LN	03	0202	NAVFOR
158	J2 COL	IMINT CRM OFFICER	03	0202	SRIG
159	J2 COL	IMINT CRM OFFICER	03	0202	SRIG
160	J2 COL	NIST ELEMENT	03	0202	CINCPAC
161	J2 COL	MIST ELEMENT	03	0202	CINCPAC
162	J2 COL	NIST ELEMENT	03	0202	CINCPAC
163	J2 COL	JILE ELEMENT	03	0202	CINCPAC
164	J2 COL	JILE ELEMENT	03	0202	CINCPAC
165	J2 COL	JILE ELEMENT	03	0202	CINCPAC
166	J2 COL	JILE ELEMENT	03	0202	CINCPAC
167	J2 COL	JILE ELEMENT	03	0202	CINCPAC
168		SCI/HUMINT BRANCH			
169	J2 SCI	SECURITY OFFICER	05	0210	MEF
170	J2 SCI	SCI CHIEF	E8	0211	MEF
171	J2 SCI	CI OPS OFFICER	04	0210	MEF
172	J2 SCI	CI OPS CHIEF	E8	0211	MEF
173	J2 SCI	CI OPS ANALYST	W4	0205	SRIG
174	J2 SCI	HUMINT OPS OFFICER	04	0210	CINCPAC
175	J2 SCI	FMET/DOC COORDINATOR	03	0210	MEF
176	J2 SCI	FMET/DOC CHIEF	E8	0291	SRIG
177	J2 SCI	IT CHIEF	E5	0291	MEF
178	J2 SCI	JT INTRG FACILITY COOR			
179	J2 SCI	LINGUIST	E6	0251	CINCPAC

III MEF JTF HQ SOP
APPENDIX A

<u>RECNR</u>	<u>DIVISION</u>	<u>BILLET</u>	<u>BILGDE</u>	<u>BILMOS</u>	<u>SOURCE</u>
180	J2 SCI	LINGUIST	E6	0251	CINCPAC
181	J2 SCI	LINGUIST	E6	0251	CINCPAC
182	J2 SCI	LINGUIST	E6	0251	CINCPAC
183		SSO/SIO/EW BRANCH			
184	J2SSO	SSO/SIO	O5	2602	MEF
185	J2 SSO	ASSO/SIO/GRD EWO	O4	2602	MEF
186	J2 SSO	SSO CHIEF	E9	2691	MEF
187	J2 SSO	SSO CLERK	E5	0151	MEF
188	J2 SSO	SSO CLERK	E5	0151	MEF
189	J2 SSO	GRND EW CHIEF	E7	2691	MEF
190	J2 SSO	SCI COMM OFF	O3	2602	MEF
191	J2 SSO	SCI COMM OPERATOR	E4	2651	MEF
192	J2 SSO	SCI COMM OPERATOR	E3	2651	MEF
193	J2 SSO	SCI COMM OPERATOR	E4	2651	DIV
194	J2 SSO	SCI COMM OPERATOR	E4	2651	DIV
195	J2 SSO	SCI COMM OPERATOR	E4	2651	CINCPAC
196	J2 SSO	SCI COMM OEPRATOR	E4	2651	CINCPAC
197	J2 SSO	SCI COMM OPERATOR	E4	2651	CINCPAC
198	J2 SSO	CRYPTOLOGIC COORD	O3	2602	CINCPAC
199	J2 SSO	CRYPTOLOGIC COORD	O3	2602	CINCPAC
200	J2 SSO	CRYPTOLOGIC COORD	O3	2602	CINCPAC
201	J2 SSO	SIGINT I&W/AIR EWO	O3	2602	CINCPAC
202	J2 SSO	AIR SIGINT SUP	E6		CINCPAC
203	J2 SSO	AIR SIGINT SUP	E6		CINCPAC
204	J2 SSO	ELINT SUP	E6		ARFOR
205	J2 SSO	ELINT SUP	E6		AFFOR
206	J2 SSO	CSAW COORD/NAVAL	E7		CINCPAC
207	J2 SSO	CSAW COORD/NAVAL	E7		CINCPAC
208	J2 SSO	CSG SPT ELEMENT	E7		CINCPAC
209	J2 SSO	CSG SPT ELEMENT	E7		CINCPAC
210		J-3 DIVISION			
211	J3	AC/S J-3	O6	9906	MEF
212	J3	DEPUTY J-3	O5		DJTFCAC
213	J3	J-3 ADMINO	O3	0180	CINCPAC
214	J3	J-3 CHIEF	E9	8711	MEF
215	J3	CLERK	E4	1361	MEF

III MEF JTF HQ SOP
APPENDIX A

<u>RECNR</u>	<u>DIVISION</u>	<u>BILLET</u>	<u>BILGDE</u>	<u>BILMOS</u>	<u>SOURCE</u>
216		CURRENT OPS BRANCH			
217	J3 COP	J-3 OPSO	06	9906	MEF
218	J3 COP	ASST J-3 OPSO	05	0302	CINCPAC
219	J3 COP	SENIOR WATCH OFFICER	05	0302	MEF
220	J3 COP	SENIOR WATCH OFFICER	05	0302	MEF
221	J3 COP	NAVAL OPSO SURF/SUBSUR	04		NAVFOR
222	J3 COP	NAVAL OPSO PHIB	04		NAVFOR
223	J3 COP	ARMY OPSO MANEUVER	04		DJTFAC
224	J3 COP	ARMY OPSO AIR	04		DJTFAC
225	J3 COP	WATCHO (MEF)	04	0802	MEF
226	J3 COP	WATCHO (MEF)	04	0302	MEF
227	J3 COP	SITREP/REPORTS OFFICER	04	9910	MEF
228	J3 COP	SITREP/REPORTS OFFICER	03	9910	DIV
229	J3 COP	OPS CHIEF	E7	0193	MEF
230	J3 COP	OPS CHIEF	E7	0193	DIV
231	J3 COP	OPS CLERK	E4	0151	MEF
232	J3 COP	OPS CLERK	E4	0151	FSSG
233	J3 COP	OPS CLERK	E4	0151	
234	J3 COP	OPS CLERK	E4	0311	DIV
235		JFACC CELL			
236	J3 AIR	J-3 AIR OFFICER	06	9910	MEF
237	J3 AIR	AIR OPSO	05		AFFOR
238	J3 AIR	AIR PLANS OFFICER	05		DJTFAC
239	J3 AIR	AIR OFF (ASLT SPT/HELO)	04	RW	WING
240	J3 AIR	AIR OFF (AAW/OCA/DCA)	04	FW	WING
241	J3 AIR	AIR SPACE/AIR CONTROL	04	72XX	WING
242	J3 AIR	APPORTIONMENT/ALLOC	03	FW	WING
243	J3 AIR	AIR OFFICER (TAC RECCE)	03	75XX	WING
244	J3 AIR	AIR OPSO AMC AIRLIFT	03		AFFOR
245	J3 AIR	AIR OPSO AMC TANKER	03		AFFOR
246	J3 AIR	AIR DEFENSE OFF (AAW)	03		CINCPAC
247	J3 AIR	AIR OPS CHIEF	E7	7041	WING
248	J3 AIR	AIR PLANS CHIEF	E7	7041	WING
249	J3 AIR	AIR OPS/PLANS CLERK	E4	7041	WING
250	J3 AIR	AIR OPS/PLANS CLERK	E4	7041	WING
251		SIGNALS INTEL/ELECT BR			

III MEF JTF HQ SOP
APPENDIX A

<u>RECNR</u>	<u>DIVISION</u>	<u>BILLET</u>	<u>BILGDE</u>	<u>BILMOS</u>	<u>SOURCE</u>
252	J3 AIR	EW OFFICER	O4	7208	MEF
253	J3 AIR	ASST EW OFFICER, USN	O4	7208	CINCPAC
254	J3 AIR	ASST EW OFFICER, USAF	O4	7208	CINCPAC
255	J3 AIR	EW CHIEF	E7	2691	CINCPAC
256	J3 AIR	EW CLERK	E8	2691	CINCPAC
257		SPECIAL OPS BRANCH			
258	J3 SOP	SPECIAL OPS OFFICER	O4	03/8	SOTG
259	J3 SOP	ASST SPECIAL OPSO	O4	0302	SOTG
260	J3 SOP	ASLT SPT OFFICER	O3	0302	SOTG
261	J3 SOP	SOF ARMY	O4		CINCPAC
262	J3 SOP	SOF NAVY	O5		CINCPAC
263	J3 SOP	SOF AIR FORCE	O5		CINCPAC
264	J3 SOP	SPL OPS CHIEF	E7	03/8	SOTG
265	J3 SOP	SPL OPS CLERK	E7	0369	SRIG
266	J3 SOP	SPL OPS CLERK	E7	0369	SRIG
267		PSYOPS BRANCH			
268	J3 SOP	PSYOPS OFFICER	O4		DJTFAC
269	J3 SOP	ASST PSYOPS OFFICER	O4		CINCPAC
270	J3 SOP	PSYOPS CHIEF	E7		CINCPAC
271	J3 SOP	PSYOPS CLERK	E5		CINCPAC
272		CIVIL AFFAIRS BRANCH			
273	J3 CIV	CIVIL AFFAIRS OFFICER	O5	0107	USMCR
274	J3 CIV	ASST CIVIL AFFAIRS O	W5	0107	USMCR
275	J3 CIV	CIVIL AFFAIRS CHIEF	E7	8441	CINCPAC
276	J3 CIV	CIVIL AFFAIRS CLERK	E7	8441	CINCPAC
277		LIAISON BRANCH			
278	J3 LIA	LN COORD OPSO	O5	0302	MEF
279	J3 LIA	ASST LN COORD OPSO	O4	ANY	CINCPAC
280		LN TM TO HOST COUNTRY			
281	J3 LNO	SENIOR LNO	O5		DJTFAC
282	J3 LNO	ASST LNO USA	O4	ANY	CINCPAC
283	J3 LNO	ASST LNO USN	O4	ANY	CINCPAC
284	J3 LNO	ASST LNO USAF	O4	ANY	CINCPAC
285	J3 LNO	LN/COMM CHIEF	O4	ANY	CINCPAC
286	J3 LNO	CLERK/DRIVER	E3	0151	DIV
287	J3 LNO	CLERK/DRIVER	E3	0151	WING

III MEF JTF HQ SOP
APPENDIX A

<u>RECNR</u>	<u>DIVISION</u>	<u>BILLET</u>	<u>BILGDE</u>	<u>BILMOS</u>	<u>SOURCE</u>
288	J3 LNO	CLERK/DRIVER	E3	0151	FSSG
289	J3 LNO	RADIO OPERATOR	E3	2531	COMM BN
290	J3 LNO	RADIO OPERATOR	E3	2531	COMM BN
291	J3 LNO	RADIO OPERATOR	E3	2531	COMM BN
292		LN TM TO US COUNTRY			
293	J3 LNO	SENIOR LNO	O4		DJTFAC
294	J3 LNO	LN/COMM CHIEF	E7	2591	COMM BN
295	J3 LNO	CLERK/DRIVER	E3	0151	FSSG
296	J3 LNO	CLERK/DRIVER	E3	0151	WING
297	J3 LNO	RADIO OPERATOR	E3	2531	COMM BN
298	J3 LNO	RADIO OPERATOR	E3	2531	COMM BN
299		J-4 DIVISION			
300	J4	AC/S J-4	O6	9904	MEF
301	J4	DPTY AC/S J-4	O5		DJTFAC
302	J4	J-4 LOGISTIC CHIEF	E9	0491	MEF
303	J4	CLERK	E3	0431	MEF
304		LOG CURRENT OPS BRANCH			
305	J4 COP	CURRENT OPS OFFICER	O5	0402	MEF
306	J4 COP	ASST OPS OFFICER	O4		DJTFAC
307	J4 COP	WATCHO-CLOSE BAT LOG	O4	0402	CINCPAC
308	J4 COP	WATCHO-CLOSE BAT LOG	O4	0402	CINCPAC
309	J4 COP	WATCHO-REAR AREA LOG	O4	0402	CINCPAC
310	J4 COP	WATCHO-REAR AREA LOG	O4	0402	CINCPAC
311	J4 COP	LOG SITREP OFFICER	O3	0402	MEF
312	J4 COP	CURRENT OPS WATCH CHF	E7	0491	MEF
313	J4 COP	CURRENT OPS WATCH CHF	E5	0431	CINCPAC
314	J4 COP	CURRENT OPS WATCH CLK	E5	0431	CINCPAC
315	J4 COP	CURRENT OPS WATCH CLK	E5	0431	CINCPAC
316		LOG FUTURE OPS BRANCH			
317	J4 FOP	PLANS OFF	O5	0402	MEF
318	J4 FOP	ASST FUTURE PLANSO	O4		DJTFAC
319	J4 FOP	LOG PLNSO DISAT RECOV	O4		DJTFAC
320	J4 FOP	LOG PLNSO CLOSE BATTLE	O3	0402	FSSG
321	J4 FOP	LOG PLNSO CLOSE BATTLE	O3	0402	CINCPAC
322	J4 FOP	LOG PLNSO REAR AREA	O3	0402	CINCPAC
323	J4 FOP	LOG PLNSO REAR AREA	O3	0402	CINCPAC

III MEF JTF HQ SOP
APPENDIX A

<u>RECNR</u>	<u>DIVISION</u>	<u>BILLET</u>	<u>BILGDE</u>	<u>BILMOS</u>	<u>SOURCE</u>
324	J4 FOP	LOG PLANS CHIEF	E7	0491	MEF
325	J4 FOP	LOG PLANS CHIEF	E7	0491	CINCPAC
326	J4 FOP	LOG PLANS CLERK	E4	0431	MEF
327	J4 FOP	LOG PLANS CLERK	E4	0431	CINCPAC
328		TRANSPORTATION BRANCH			
329	J4 TRA	ASMO	O5	0430	MEF
330	J4 TRA	CMD TRANSPORTATION OFF	O4	0402	MEF
331	J4 TRA	JT MOVE CNTL OFFICER	O4		DJTFAC
332	J4 TRA	AMC LNO	O4		CINCPAC
333	J4 TRA	MSC LNO	O4	0430	CINCPAC
334	J4 TRA	MTMC LNO	O4	0430	CINCPAC
335	J4 TRA	EMBARKATION OFFICER	O3	0430	MEF
336	J4 TRA	ASST EMBARKATION OFF	O3	0430	MEF
337	J4 TRA	TRANS CHIEF	E7	3537	MEF
338	J4 TRA	TRANS CLERK	E4	0431	MEF
339	J4 TRA	TRANS CLERK	E4	0431	CINCPAC
340	J4 TRA	EMBARK CLERK	E4	0431	MEF
341	J4 TRA	EMBARK CLERK	E4	0431	CINCPAC
342		ENGR/FAC BRANCH			
343	J4 FAC	FORCE ENGINEER	O5	1302	MEF
344	J4 FAC	CIVIL ENGINEER OFFICER	O3	5100	MEF
345	J4 FAC	COMBAT ENGR OFFICER	O3	1302	DIV
346	J4 FAC	FAC ENGR OFF	O3	1330	CINCPAC
347	J4 FAC	UTILITIES OFFICER	O3	1120	CINCPAC
348	J4 FAC	ENGR CHIEF	E7	1371	MEF
349	J4 FAC	ENGR CLERK	E4	1371	MEF
350	J4 FAC	ENGR CLERK	E4	1371	MEF
351		POL BRANCH			
352	J4 FAC	POL OFFICER	O5	1390	MEF
353	J4 FAC	AVIATION POL OFFICER	O4	1390	CINCPAC
354	J4 FAC	GROUND POL OFFICER	O4	1390	CINCPAC
355	J4 FAC	POL CHIEF	E8	1391	FSSG
356	J4 FAC	POL CLERK	E4	0151	CINCPAC
357		MUNITIONS BRANCH			
358	J4 MUN	MUNITIONS OFFICER	O4	2340	MEF
359	J4 MUN	AVI MUNITIONS OFFICER	O3	6502	MEF

III MEF JTF HQ SOP
APPENDIX A

<u>RECNR</u>	<u>DIVISION</u>	<u>BILLET</u>	<u>BILGDE</u>	<u>BILMOS</u>	<u>SOURCE</u>
360	J4 MUN	GRD MUNITIONS OFFICER	O4	2340	CINCPAC
361	J4 MUN	MUNITIONS CHIEF	E7	2311	DIV
362	J4 MUN	MUNITIONS CLERK	E4	2311	DIV
363		MAINT SUP&SVCS BRANCH			
364	J4 SUP	MAINT SUP SVCS OFFICER	O5	2102	MEF
365	J4 SUP	MAINT OFF	O4	0410	CINCPAC
366	J4 SUP	ASST MAINT OFF	O4	0410	CINCPAC
367	J4 SUP	AVI MAINT OFFICER	O4	6602	WING
368	J4 SUP	SUPPLY OFFICER	O4	0402	MEF
369	J4 SUP	ASST SUPPLY OFFICER	O3	3043	FSSG
370	J4 SUP	AVI SUPPLY OFFICER	O3	3060	MEF
371	J4 SUP	SVCS OFFICER	O4	0402	CINCPAC
372	J4 SUP	ASST SVCS OFFICER	O3	0402	CINCPAC
373	J4 SUP	CONTRACTING OFFICER	O3	3406	FSSG
374	J4 SUP	ASST CONTRACTING OFF	O3	3406	FSSG
375	J4 SUP	FOOD SVC OFF	O3	3302	MEF
376	J4 SUP	ASST FOOD SVC OFF	O4	3302	FSSG
377	J4 SUP	FOOD SVC CHIEF	E7	3381	FSSG
378	J4 SUP	MAINT CHIEF	E7	0411	FSSG
379	J4 SUP	SUPPLY CHIEF	E7	3043	FSSG
380	J4 SUP	SVCS CHIEF	E7	0411	FSSG
381	J4 SUP	PURCHASE/CONTRACT CHF	E7	3044	FSSG
382	J4 SUP	PURCHASE/CONTRACT SPL	E5	3044	FSSG
383	J4 SUP	CLERK	E4	0151	DIV
384	J4 SUP	CLERK	E4	0151	WING
385	J4 SUP	CLERK	E4	0151	WING
386	J4 SUP	CLERK	E4	0151	SRIG
387		HOST NATION LOG BRANCH			
388	J4 LOG	HOST NATION LOG	O4	0402	CINCPAC
389	J4 LOG	SCTY ASST/INTEL LOGO	O3	0402	CINCPAC
390	J4 LOG	CLERK	E4	0431	FSSG
391		HS/MED REGULAT BRANCH			
392	J4 MED	SURGEON	O6	2100	MEF
393	J4 MED	MEDICAL PLANS OFFICER	O4		ARFOR
394	J4 MED	MEDICAL PLANS OFFICER	O4	2100	CINCPAC
395	J4 MED	PREV MED OFF	O4	2100	MEF

III MEF JTF HQ SOP
APPENDIX A

<u>RECNR</u>	<u>DIVISION</u>	<u>BILLET</u>	<u>BILGDE</u>	<u>BILMOS</u>	<u>SOURCE</u>
396	J4 MED	PREV MED TECH	E6	8404	MEF
397	J4 MED	MED REGULAT WATCHO	O3	23XX	FSSG
398	J4 MED	MED REGULAT WATCHO	O3	23XX	CINCPAC
399	J4 MED	EVACUATION COORD OFF	O4	2100	CINCPAC
400	J4 MED	HEALTH SVCS CHIEF	E7	8404	FSSG
401	J4 MED	MED REGULAT CHIEF	E7	8404	FSSG
402	J4 MED	MED CLERK	E5	8404	DIV
403	J4 MED	MED CLERK	E5	8404	WING
404	J4 MED	CLERK	E5	8404	FSSG
405	J4 MED	CLERK	E4	8404	FSSG
406		J-5 DIVISION			
407	J5	AC/S J-5	O6	0302	MEF
408	J5	DPTY J-5	O5		DJTFAC
409	J5	POLICY OFF	O4	0302	CINCPAC
410	J5	CNA REP	GS13		MEF
411	J5	J-5 CHIEF	E7	0193	MEF
412	J5	J-5 CLERK	E3	0151	MEF
413		PLANS BRANCH			
414	J5 PLA	SR PLANS OFFICER	O5	9906	MEF
415	J5 PLA	PLANS OFF ARMY	O4	9910	CINCPAC
416	J5 PLA	PLANS OFF NAVY	O4	9910	CINCPAC
417	J5 PLA	PLANS OFF AIR FORCE	O4	9910	CINCPAC
418	J5 PLA	PLANS CHIEF	E7	0193	MEF
419	J5 PLA	PLANS CLERK	E3	0151	MEF
420	J5 PLA	PLANS CLERK	E3	0151	CINCPAC
421	J5 PLA	PLANS CLERK	E3	0151	CINCPAC
422		JOPEs BRANCH (WMCCS)			
423	J5 JOP	SENIOR JOPEs OFFICER	O5	9916	MEF
424	J5 JOP	TELECONF CHIEF	E7	9919	DJTFAC
425	J5 JOP	TEL ROUTING CLERK	E4	0151	MEF
426	J5 JOP	TEL ROUTING CLERK	E4	0151	WING
427	J5 JOP	RQMTS MONITOR OFFICER	O3	4002	MEF
428	J5 JOP	RQMTS CHIEF	E6	9919	MEF
429	J5 JOP	RQMTS PROGRAMER	E3	XXXX	FSSG
430	J5 JOP	RQMTS PROGRAMER	E3	0431	FSSG
431	J5 JOP	FLOW MONITOR OFFICER	O3	0402	FSSG

III MEF JTF HQ SOP
APPENDIX A

<u>RECNR</u>	<u>DIVISION</u>	<u>BILLET</u>	<u>BILGDE</u>	<u>BILMOS</u>	<u>SOURCE</u>
432	J5 JOP	FLOW MONITOR CHIEF	E7	0491	MEF
433	J5 JOP	FLOW MONITOR PRGMR	E3	XXXX	FSSG
434	J5 JOP	FLOW MONITOR PRGMR	E3	0431	CINCPAC
435		J-6 DIVISION			
436	J6	AC/S J-6	O6	2502	MEF
437	J6	DPTY AC/S J-6	O5		DJTFAC
438	J6	J-6 COMM CHIEF	E9	2591	MEF
439	J6	CLERK/DRIVER	E4	2542	MEF
440	J6	CLERK/DRIVER	E3	0151	MEF
441		OPERATIONS BRANCH			
442	J6	J-6 OPS OFFICER	O5	2502	MEF
443	J6	ASST OPS OFFICER	O4	2502	MEF
444	J6	COMM OPS CHIEF	E8	2591	MEF
445	J6	PLANS OFFICER	O4	2502	MEF
446	J6	DATA SYS OFF	O3	4002	MEF
447		JCCC SECTION			
448	J6 JCC	WATCH OFFICER	O3	2502	CINCPAC
449	J6 JCC	WATCH OFFICER	O3	2503	CINCPAC
450	J6 JCC	WATCH CLERK	E4	2531	CINCPAC
451	J6 JCC	WATCH CLERK	E4	2531	CINCPAC
452	J6 JCC	TECH CONTROLLER	E7	2823	CINCPAC
453	J6 JCC	TECH CONTROLLER	E7	2823	CINCPAC
454	J6 JCC	DISA LIAISON	O4	2502	CINCPAC
455	J6 PLA	JCEOI/MARS	O4	2502	CINCPAC
456	J6 PLA	FREQ MGR/JCEOI	E6	2537	MEF
457		ISMO BRANCH			
458	J6 ISM	ISMO	O5	4002	DIV
459	J6 ISM	ASST ISMO	O4	4002	FSSG
460	J6 ISM	DATA SYS COORD	E6	4066	MEF
461	J6 ISM	HARDWARE CHIEF	E5	4066	MEF
462	J6 ISM	SOFTWARE CHIEF	E6	4063	FSSG
463	J6 ISM	EUC PROGRAMMER	E4	4063	FSSG
464	J6 ISM	EUC PROGRAMMER	E4	4063	FSSG
465		COMM DET			
466	COMM	RADIO CHIEF	E7	2537	COMM BN
467	COMM	RADIO OPERATOR	E5	2531	COMM BN

III MEF JTF HQ SOP
APPENDIX A

<u>RECNR</u>	<u>DIVISION</u>	<u>BILLET</u>	<u>BILGDE</u>	<u>BILMOS</u>	<u>SOURCE</u>
468	COMM	RADIO OPERATOR	E7	2531	COMM BN
469	COMM	RADIO OPERATOR	E3	2531	COMM BN
470	COMM	RADIO OPERATOR	E3	2531	COMM BN
471	COMM	RADIO OPERATOR	E3	2531	COMM BN
472	COMM	RADIO OPERATOR	E3	2531	COMM BN
473	COMM	RADIO OPERATOR	E3	2531	COMM BN
474	COMM	RADIO OPERATOR	E3	2531	COMM BN
475	COMM	RADIO OPERATOR	E3	2531	COMM BN
476	COMM	RADIO OPERATOR	E3	2531	COMM BN
477	COMM	RADIO OPERATOR	E3	2531	COMM BN
478	COMM	RADIO OPERATOR	E3	2531	COMM BN
479	GMF	GMF CHIEF	E7	2539	COMM BN
480	GMF	GMF TECHNICIAN	E5	2834	COMM BN
481	GMF	GMF OPERATOR	E5	2536	COMM BN
482	GMF	GMF OPERATOR	E5	2536	COMM BN
483	GMF	WIREMAN	E3	2512	COMM BN
484	GMF	WIREMAN	E3	2512	COMM BN
485	GMF	ELECTRICIAN	E5	1142	COMM BN
486	GMF	REFRIG MECH	E5	1161	COMM BN
487		COMPTROLLER DIVISION			
488	COMPT	AC/S COMPTROLLER	O6	9964	MEF
489	COMPT	DPTY COMPTROLLER USAF	O4	3404	AFFOR
490	COMPT	ASST COMPTROLLER USN	O3	3404	NAVFOR
491	COMPT	ASST COMPTROLLER USA	O3	9964	ARFOR
492	COMPT	FISCAL CHIEF	E7	3451	FSSG
493	COMPT	FISCAL CLERK	E5	3451	FSSG
494	COMPT	FISCAL CLERK	E5	3951	CINCPAC
495		HEADQUARTERS CMDT			
496	CMDT	HQCMDT	O4	5803	MEF
497	CMDT	ASST HQCMDT	O3	0302	MEF
498	CMDT	CO GYSGT	E7	1371	MEF
499		ADMIN SECTION			
500	CMDT	ADMIN CHIEF	E6	0193	MEF
501	CMDT	UD CLERK	E5	0131	MEF
502	CMDT	SRB CLERK	E5	0121	MEF
503	CMDT	MAIL CLERK	E5	0151	MEF

III MEF JTF HQ SOP
APPENDIX A

<u>RECNR</u>	<u>DIVISION</u>	<u>BILLET</u>	<u>BILGDE</u>	<u>BILMOS</u>	<u>SOURCE</u>
504	CMDT	MAIL CLERK	E3	0151	MEF
505	CMDT	OPERATIONS/LOG	O2	1302	MEF
506	CMDT	ARMOR	E5	2111	MEF
507	CMDT	ARMOR	E3	2111	MEF
508	CMDT	LOG CHIEF	E7	0491	MEF
509	CMDT	LOG NCO	E3	0431	MEF
510	CMDT	NBC OFFICER	W2	5711	DIV
511	CMDT	NBC SNCOIC	E6	5711	DIV
512	CMDT	NBC NCOIC	E5	5711	DIV
513	CMDT	NBC NCO	E5	5711	DIV
514	CMDT	GUARD CHIEF	E6	ANY	DIV
515	CMDT	SOG	E5	ANY	DIV
516	CMDT	SOG	E5	ANY	DIV
517	CMDT	SOG	E5	ANY	DIV
518	CMDT	COG	E4	ANY	DIV
519	CMDT	COG	E4	ANY	DIV
520	CMDT	COG	E4	ANY	DIV
521	CMDT	GUARD	E3	ANY	DIV
522	CMDT	GUARD	E3	ANY	DIV
523	CMDT	GUARD	E3	ANY	DIV
524	CMDT	GUARD	E3	ANY	DIV
525	CMDT	GUARD	E3	ANY	DIV
526	CMDT	GUARD	E3	ANY	DIV
527	CMDT	GUARD	E3	ANY	DIV
528	CMDT	GUARD	E3	ANY	DIV
529	CMDT	GUARD	E3	ANY	DIV
530	CMDT	GUARD	E3	ANY	DIV
531	CMDT	GUARD	E3	ANY	DIV
532	CMDT	GUARD	E3	ANY	DIV
533	CMDT	GUARD	E3	ANY	DIV
534	CMDT	GUARD	E3	ANY	DIV
535	CMDT	GUARD	E3	ANY	DIV
536	CMDT	GUARD	E3	ANY	DIV
537	CMDT	GUARD	E3	ANY	DIV
538	CMDT	GUARD	E3	ANY	DIV
539		MESS			

III MEF JTF HQ SOP
APPENDIX A

<u>RECNR</u>	<u>DIVISION</u>	<u>BILLET</u>	<u>BILGDE</u>	<u>BILMOS</u>	<u>SOURCE</u>
540	CMDT	MESS MANAGER	E7	3381	FSSG
541	CMDT	ASST MESS MANAGER	E6	3381	FSSG
542	CMDT	CHIEF COOK	E5	3381	WING
543	CMDT	ASST CHIEF COOK	E4	3381	WING
544	CMDT	MESS ATTENDANT	E3	3381	DIV
545	CMDT	SUBS CLERK	E4	3361	FSSG
546	CMDT	BAKER	E5	3381	FSSG
547	CMDT	COOK	E3	3381	DIV
548	CMDT	COOK	E3	3381	DIV
549	CMDT	COOK	E3	3381	WING
550	CMDT	COOK	E3	3381	WING
551	CMDT	COOK	E3	3381	FSSG
552	CMDT	COOK	E3	3381	FSSG
553	CMDT	COOK	E3	3381	DIV
554	CMDT	SUBS CLERK	E3	3381	DIV
555		SUPPLY SECTION			
556	CMDT	SUPPLY CHIEF	E7	3043	FSSG
557	CMDT	WAREHOUSE CHIEF	E7	3051	FSSG
558	CMDT	SUPPLY ADMIN	E5	3043	FSSG
559	CMDT	WAREHOUSE MAN	E5	3051	FSSG
560	CMDT	SUPPLY ADMIN	E3	3043	MEF
561	CMDT	SUPPLY ADMIN	E3	3043	WING
562	CMDT	SUPPLY ADMIN	E3	3043	WING
563	CMDT	WAREHOUSE MAN	E3	3051	WING
564		MOTOR TRANSPORT SEC			
565	CMDT	MT CHIEF	E7	3529	MEF
566	CMDT	MT OPS CHIEF	E7	3537	MEF
567	CMDT	DISPATCHER	E4	3531	MEF
568	CMDT	MT VEH OPERATOR	E3	3531	MEF
569	CMDT	MT VEH OPERATOR	E3	3531	MEF
570	CMDT	MT VEH OPERATOR	E3	3531	MEF
571	CMDT	MT VEH OPERATOR	E3	3531	MEF
572	CMDT	MT VEH OPERATOR	E3	3531	MEF
573	CMDT	MT VEH OPERATOR	E3	3531	MEF
574	CMDT	ME VEH OPERATOR	E3	3531	MEF
575	CMDT	MT VEH OPERATOR	E3	3531	MEF

III MEF JTF HQ SOP
APPENDIX A

<u>RECNR</u>	<u>DIVISION</u>	<u>BILLET</u>	<u>BILGDE</u>	<u>BILMOS</u>	<u>SOURCE</u>
576	CMDT	MT VEH OPERATOR	E3	3531	MEF
577	CMDT	MT VEH OPERATOR	E3	3531	MEF
578	CMDT	MT VEH OPERATOR	E3	3531	WING
579	CMDT	MT VEH OPERATOR	E3	3531	FSSG
580	CMDT	MT VEH OPERATOR	E3	3531	FSSG
581	CMDT	MT VEH OPERATOR	E3	3531	DIV
582	CMDT	MT VEH OPERATOR	E3	3531	DIV
583	CMDT	MT VEH OPERATOR	E3	3531	WING
584	CMDT	MT VEH OPERATOR	E3	3531	WING
585	CMDT	MT VEH OPERATOR	E3	3531	FSSG
586	CMDT	MT VEH OPERATOR	E3	3531	FSSG
587	CMDT	MT VEH OPERATOR	E3	3531	FSSG
588	CMDT	MT VEH OPERATOR	E3	3531	FSSG
589	CMDT	MT MECHANIC	E3	3521	FSSG
590	CMDT	MT MECHANIC	E3	3521	FSSG
591	CMDT	MT MECHANIC	E3	3521	FSSG
592		ENGINEER/UTILITY			
593	CMDT	ENGINEER CHIEF	E7	1371	DIV
594	CMDT	ELECTRICIAN	E4	1141	FSSG
595	CMDT	EQUIP MECHANIC	E3	1341	WING
596	CMDT	EQUIP MECHANIC	E3	1341	WING
597	CMDT	GEN MECHANIC	E3	1142	WING
598	CMDT	REEFER MECHANIC	E3	1161	WING
599	CMDT	REEFER MECHNAIC	E3	1161	FSSG
600	CMDT	WATER/HYGIENE	E3	1171	FSSG
601	CMDT	COMBAT ENGINEER	E3	1371	DIV
602	CMDT	EQUIP MECHANIC	E3	1341	FSSG
603	CMDT	HVY EQUIP OPERATOR	E3	1345	WING
604	CMDT	GEN TECHNICIAN	E3	1142	WING
605	CMDT	ELECTRICIAN	E3	1141	FSSG
606	CDMT	COMBAT ENGINEER	E5	1371	DIV
607	CDMT	CONST CHIEF	E5	1371	DIV
608	CMDT	COMBAT ENGINEER	E5	1371	DIV
609	CMDT	COMBAT ENGINEER	E5	1371	DIV
610	CMDT	COMBAT ENGINEER	E5	1371	DIV
611	CMDT	COMBAT ENGINEER	E5	1371	DIV

III MEF JTF HQ SOP
APPENDIX A

<u>RECNR</u>	<u>DIVISION</u>	<u>BILLET</u>	<u>BILGDE</u>	<u>BILMOS</u>	<u>SOURCE</u>
612	CMDT	ELECTRICIAN	E5	1141	FSSG
613	CMDT	ELECTRICIAN	E5	1141	FSSG
614	CMDT	ELECTRICIAN	E5	1141	FSSG
615	CMDT	GEN TECHNICIAN	E5	1142	FSSG
616	CMDT	GEN TECHNICIAN	E5	1142	FSSG
617	CMDT	CORPSMAN	E3	8404	MEF

III MEF JTF HQ SOP
APPENDIX B

JTF REPORTING

1. PURPOSE. To provide basic information and guidance concerning JTF reporting requirements.
2. GENERAL. CJTF reports required by USCINCPAC are contained in Annex R to USCINCPAC JTF SOP. Minimum reporting requirements from subordinate commands are a Report for Operations, a daily subordinate commander's SITREP, a daily Logistics Status Report (LOGSTAT), a Final Report in Joint Universal Lesson Learned System (JULLS) database format and a Cost Report. Additional reporting requirements for subordinate commands must be approved by the JTF Chief of Staff. Additional reporting requirements approved by the Chief of Staff will be published by separate correspondence or message. Information concerning each required report follows.

III MEF JTF HQ SOP
APPENDIX B

COMPONENT COMMAND
REPORT FOR OPERATIONS

1. Subordinate component commanders will report their commands for operations using the following format.
2. CJTF assumes operational control of forces as their commanders report.

040001Z MAY 93

FM COMUSARFOR[XXX]

TO CJTF []

BT

CLASSIFICATION//N03000//

SUBJ: REPORT FOR OPERATIONS DURING EXERCISE [XXX XXX] 92

OPER/[]//

MSGID/GENADMIN/

REF/A/DOC/CJTF DW/24 JAN 93//

REF/B/RMG/CINCPAC J3/230500Z AUG 92//

REF/C/RMG/CINCPAC J3/072330Z FEB 93//

NARR/REF A IS THE CJTF DW OPLAN. REF B ESTABLISHED JTF DW.
REF C DESIGNATED THE CJTF AND ASSIGNED FORCES.

RMKS/1. () PER REFS A, B, AND C THIS COMPONENT COMMAND
REPORTS TO CJTF DW FOR OPERATIONS.

2. () POC THIS COMPONENT MAJ O. N. TIME, G-3 OPS, AV
666-6666.//

DECL/OADR//

BT

#

NNNN

III MEF JTF HQ SOP
APPENDIX B

COMMANDER'S DAILY SITUATION REPORT (SITREP)

1. CJTF will submit a daily SITREP to USCINCPAC in the format below in accordance with USCINCPAC JTF SOP. To facilitate consolidation of subordinate commanders' SITREPs into the JTF SITREP, subordinate commanders will report using the same format. The daily reporting time and 24 hour period to be covered will be determined by the J-3 and provided to subordinate commands via separate correspondence or message.

2. This report will be transmitted to the JTF HQ with IMMEDIATE precedence (not affected by MINIMIZE). It is written in United States Message Text Format (USMTF). Each paragraph will be classified separately, at the lowest permissible classification.

3. Questions concerning this report should be addressed to the J-3.

OAAUZYUW DDDHHMM-UUUU--

ZNR UUUUU

O P DDHHMMZ MMM YY

FM COMARFOR JTF TBD

TO CJTF TBD

INFO AS REQUIRED

BT

C L A S S I F I C A T I O N //N03000//

EXER/ (exercise name)//

OPER/ (operation name)//

MSGID/SITREP/ (originator)/(two digit day)(two digit month)
(three digit serial number)/(three letter
month)//

REF/A/(title)/(originator)/(date time group)//

AMPN/(remarks about individual reference)//

NARR/(remarks about all references)//

PERIOD/(ZULU DTG)/TO:(ZULU DTG)/ASOF:(ZULU DTG)//

MAP/A/(description)//

HEADING/OWN SITUATION//

5UNIT

/UNIT DES

/UNITLOC

/CMNTS

/(unit 1)

/(location)

/(comments)

/(unit 2)

/(location)

/(comments)

GENTEXT/SITUATION/(Classification) A brief overall assessment
of the situation./

GENTEXT/OPERATIONS/(Classification) A brief description and
results of operations carried out by major elements during the
reporting period; summary of plans for combat operations for

III MEF JTF HQ SOP
APPENDIX B

next 24 hours, including objectives; deviations or variations from previously reported plans.

- A. () DEFCON STATUS
- B. () NBC OPERATIONS
- C. () GROUND SITUATION
- D. () NAVAL SITUATION
- E. () AIR SITUATION
- F. () AIR RECON
- G. () SPECIAL OPNS
- H. () WEATHER IMPACT ON OPNS//

GENTEXT/INTELLIGENCE-RECONNAISSANCE/(Classification) A brief overview of enemy situation, operations, order of battle, capabilities and intent.

- A. () GENERAL ENEMY SITUATION/OPNS
- B. () CAPABILITIES
- C. () POSSIBLE/MOST PROBABLE ENEMY COURSE(S) OF ACTION
- D. () PERCEIVED THREAT//

GENTEXT/LOGISTICS/(Classification) significant deficiencies affecting support for planned operations; problem areas beyond CJTF's ability to overcome.

- A. () SUPPLY
- B. () MAINTENANCE AND SERVICES
- C. () POL
- D. () TRANSPORTATION
- E. () FACILITIES
- F. () MUNITIONS
- G. () CONSTRUCTION
- H. () INTERNATIONAL LOGISTICS
- I. () MEDICAL
- J. () MAJOR DEFICIENCIES//

GENTEXT/COMMUNICATIONS CONNECTIVITY/(Classification) Mission impact caused by communication outages and degradation, incompatibilities, deficiencies, traffic volume, etc.//

GENTEXT/PERSONNEL/(Classification) Factors affecting readiness of forces/units to include daily battle/non-battle casualties; impact of losses sustained; NEO statistics; etc. //

GENTEXT/SIGNIFICANT POLITICAL-MILITARY-DIPLOMATIC EVENTS/(Classification) Events not reported by OPREP-3P but which could result in US and/or international reaction; results/decisions of key allied or other foreign govt meetings; civil unrest; large-scale exercises.//

GENTEXT/COMMANDERS EVALUATION/(Classification) Summary of key points from above sets focusing on required decisions by

III MEF JTF HQ SOP
APPENDIX B

higher headquarter; evaluation of events; decisions and
implementation.//

DECL/OADR//

BT

#

NNNN

LOGISTICS STATUS REPORT (LOGSTAT)

B-6

III MEF JTF HQ SOP
APPENDIX B

- (2) () Diesel
- (3) () Packaged POL
- 4. () Class IV (construction materials) on hand by type and quantity
- 5. () Class V (munitions) actual and simulated; expended and on hand
 - a. () Class V (aviation)
 - (1) () Actual
DODIC/NOMEN/QTY EXP/QTY OH/DOA OH
 - (2) () Simulated
DODIC/NOMEN/QTY EXP/QTY OH/DOA OH
 - b. () Class V (ground)
 - (1) () Actual
DODIC/NOMEN/QTY EXP/QTY OH/DOA OH
 - (2) () Simulated
DODIC/NOMEN/QTY EXP/QTY OH/DOA OH
- 6. () Class VII (major end items damaged or destroyed by nomenclature and condition)
- 7. () Class VIII (medical) DOS on hand
- 8. () Class IX (repair parts) in DOS on hand based on equipment density list (EDL)
 - a. () Vehicles
TAMNR(FSR) NOMENCLATURE DOS OH
 - b. () Weapons
TAMNR(FSR) NOMENCLATURE DOS OH
 - c. () Aircraft
TAMNR(FSR) NOMENCLATURE DOS OH
 - d. () Communications Equipment
TAMNR(FSR) NOMENCLATURE DOS OH
- 9. () Class X (material for non-military programs) quantities on hand by type of material

III MEF JTF HQ SOP
APPENDIX B

10. () COMMANDERS EVALUATION/(Classification)
Significant shortages of equipment and/or supplies that will
or may effect mission accomplishment. Major maintenance
deficiencies that can not be resolved with available
resources. Projection of critical resources for future
operations.//

DECL/OADR//

BT

#

NNNN

III MEF JTF HQ SOP
APPENDIX B

JOINT AFTER ACTION REPORTING SYSTEM INSTRUCTIONS

1. In accordance with Joint Pub 1-03.30 the (Joint After Action Reporting System) the After Action Report will consist of a Final Report (FR) due from each US Component Commander/G-3 to CJTF/J-3.

2. The purpose of the Final Report (FR) is to provide the official description of the exercise. The FR shall be compiled and submitted by the CJTF J-3 by mail, courier, or World Wide Military Command and Control System (WWMCCS) Intercomputer Network (WIN), as appropriate to USCINCPAC/J35.

a. Each component FR shall be submitted in the Joint Universal Lesson Learned System (JULLS) data base format as outlined in this Appendix. FR submissions will be in JULLS ASCII Export File Format. Mailed submissions will be on 360K formatted 5 1/4 inch floppy disks, with a signed paper copy. Floppy disk will be marked with the name, POC, Autovon Phone Number, and file name. The floppy disk will be write protected. The FR consists of mandatory and optional sections, where each section is a separate entry in the JULLS data base. When FRs are submitted by message or letter they will be formatted in sections: Section 1 "Summary"; Section 2 "Lesson(s) Learned"; and subsequent sections for each of the optional inputs (see para. 3d). Message or letter submissions will be used only as a last resort.

b. The following procedures apply to all sections of the FR:

(1) Each statement must stand by itself; that is, it must make sense without reference to any other sections in the data base/message/letter or to any other document.

(2) All acronyms must be spelled out the first time they are used in each section.

(3) Command designations must be explained the first time they are used in each section.

(4) Each section should be written so that it can be understood and properly interpreted by personnel from all services and all theaters.

(5) Each section is limited (by the JULLS software) to 10K Bytes. If any section must be longer than this, break that section into two parts and append "(1)" and "(2)" to the titles.

III MEF JTF HQ SOP
APPENDIX B

c. The following sections are mandatory and shall be included in each after action report.

(1) The first section of each final report shall be a summary of the operation or exercise and include the following paragraphs:

(a) Paragraph 1 will contain the JULLS number (automatically entered by the JULLS program) and the submitter. If the report is submitted by message or letter, this paragraph should read: "1. (U) JULLS NUMBER: TBD. SUBMITTED BY: (unit name)".

(b) Paragraph 2 will contain the operation or exercise name, unit conducting the operation or exercise sponsor, and date (mo/dy/yr) or the report.

(c) Paragraph 3 will contain the KEYWORDS.

(d) Paragraph 4 will contain the title of the summary in the following form: Summary - (operations or exercise codename), for example, "Summary - DIVINE WIND".

(e) Paragraph 5 through 11 are the narrative part of the summary section and should be formatted as follows:

para. 5. General Description: Short description of the operation/exercise should include general statements of the scope and purpose.

para. 6. Dates: As a minimum, dates of actual or simulated combat operations should also include mobilization, deployment, redeployment, or other significant dates.

para. 7. Location of operations: Sort by meaningful listing of combat operations. An exhaustive list isn't necessary, but "western hemisphere" is too vague, example "POHANG ROK".

para. 8. Location of personnel: Locations(s) of participants if different from the location of actual or simulated combat operations.

para. 9. Objectives: A succinct list of objectives of operation or exercise.

III MEF JTF HQ SOP
APPENDIX B

Each objective will have a specific, separate lessons learned in the second section of the report.

para. 10. Limitations: Specific limitations of the operation or exercise should include geographic limits to operations, simulation of forces, or other significant limitations.

para. 11. Major participants: Short but meaningful listing of the major participants. An exhaustive listing isn't necessary, but "U.S. Army" is too vague. Identification should be understandable to personnel from other Services.

(2) Following the summary will be one or more lesson(s) learned sections. As the name implies, each lesson learned should describe either a problem that was encountered and the positive actions the participants took to by-pass or mitigate that problem, a problem that was encountered for which no work-around was found, or those successful actions that should be noted for future operations or exercises. Problems that were found but could not be solved, should recommend an organization to take the lead to find a solution. The lessons learned should be formatted as follows:

(a) Paragraph 1 and 2 should read the same as in the "Summary" section.

(b) Paragraph 3 will contain KEYWORDS that relate to the specific lesson learned.

(c) Paragraph 4 is the title of the lesson learned (the problem) written in a clear concise phrase (e.g., Communications Site Dispersion). If the lessons learned is an assessment of a major exercise objective the title should begin with the word "Assessment - Divine Wind Exercise Objective".

(d) Paragraph 5 through 9 are the narrative part of the lesson learned. They should be formatted as follows:

para 5. Observation: A short statement of the problem. Identify the problem and not just one of its symptoms. If this is an assessment lesson learned restate the exercise objective and if it was

III MEF JTF HQ SOP
APPENDIX B

accomplished. Multiple problems in one lesson learned tend to obscure one another and make the identification of each more difficult.

para 6. Discussion: This paragraph should amplify the problem statement and answer the "who, what, where, when, why, how" questions about the problem. If this lesson learned is describing the problem, explain those actions in detail. If the problem could not be solved by the participants, explain why.

para 7. Lesson Learned: A statement of what positive action was taken or should have been taken to avoid or mitigate the problem. Concentrate on the positive action. Think of the lesson learned as a work-around that other commanders can use now. If this is an assessment lesson learned the following sentence is applicable, "None. This lesson is an assessment."

para 8. Recommend Action: Whereas the lesson learned paragraph is a statement of how to work-around the problem, the recommended action paragraph is a statement of how to correct the problem. All recommended actions should be in the form (organization) (action verb) (action object) e.g., "JCS develop a systematic process to identify and resolve joint doctrine problems." The action could require new or modified publications, procurement of new equipment, changes in force structure, revised command relationships, improved training, etc. If no corrective action is necessary, enter "none required" for this paragraph.

para 9. Comments: Any other information the submitting organization wishes to add. As a minimum, the comments should include the name, rank, office symbol, and phone number of the person best able to answer questions about this lesson.

III MEF JTF HQ SOP
APPENDIX B

c. The following sections are optional and may be included after the lessons learned sections. Optional sections are all free format. The title of each optional section should use the same format as the summary, e.g., "Participants - DIVINE WIND" or "Chronology - DIVINE WIND".

(1) Chronology. A listing of significant events ordered by date and time.

(2) Mission or objectives. A statement of the operation's mission or the exercise objectives.

(3) Participants. A complete list of all organizations that participated in the exercise.

(4) OPORD. All or part of the supported commander's OPORD.

(5) Limitations. A list of limitations that may have contributed to the operation or exercise not being 100 percent successful. Or, a list of artificialities that detracted from the realism of the exercise.

3. More details regarding section entries, as well as other helpful administrative information, are located in the JULLS User's Manual distributed with each JULLS software package. The JULLS software package and manual is obtained by sending a letter or message to Joint Staff//J-7/EAD//. Washington D.C., 20380-7000.

III MEF JTF HQ SOP
APPENDIX B

JTF COST REPORT

RTTUZYUW RUMRABB0015 1041300-UUUU--RHWISUU.

ZNR UUUUU

R 131300Z APR 93 ZYB

FM COMARFOR JTF TBD//COMPT//

TO CJTF//COMPT//

BT

UNCLAS //N07100//

MSGID/GENADMIN/III MEF COMPTROLLER//

SUBJ/CJTF COST REPORT//

RMKS/1. REPORTING COMPONENT/UNIT.

2. CJTF COST REPORT.

3. CATEGORY AND APPROPRIATION.

CATEGORY	OM,MC CHG CUM	OM,A CHG CUM	OM,AF CHG CUM	OM,N CHG CUM	TOTAL CHG CUM
----------	------------------	-----------------	------------------	-----------------	------------------

CLASS I

CLASS II

CLASS III

CLASS IV

CLASS VI

CLASS VIII

CLASS IX

TDY/TAD

TRANSPORTATION

CONTRACTED

OTHER

TOTAL

4. WORKLOAD STATISTICS

A. NUMBER OF GALLONS OF POL BY TYPE:

CHG	CUM
-----	-----

DIESEL

MOGAS

PKG POL

JP-4/5

B. NUMBER OF FLIGHT HOURS AND AVERAGE COST PER HOUR FOR
FUEL AND MAINTENANCE BY TYPE OF AIRCRAFT.

C. NUMBER OF STEAMING HOURS AND AVERAGE COST PER HOUR.

D. OTHER

E. SPECIAL FUNDS:

OFFICIAL REPRESENTATION

TITLE 10

MWR

OTHER

5. POC://

BT

#

NNNN

III MEF JTF HQ SOP
APPENDIX C

JTF MESSAGE FORMATS

1. PURPOSE. To provide sample message formats for use in developing documents/messages in support of JTF activation and crisis action planning.

2. CONTENTS. The contents of this appendix are modified, unclassified versions of exercise traffic or extracts from Joint publications. Scenarios, force lists and concepts of operations are not consistent from message to message. The following message format examples are contained in this appendix:

III MEF CAT ACTIVATION	C-2
JCS WARNING ORDER	C-3
JTF ACTIVATION ORDER	C-7
COMMANDER'S GUIDANCE MESSAGE	C-10
COMMANDER'S ESTIMATE MESSAGE	C-12
JCS PLANNING ORDER	C-16
JCS ALERT ORDER	C-21
JTF OPERATIONS ORDER	C-24
CJTF EXECUTE ORDER	C-37
CJTF NIST REQUEST	C-39
PUBLIC AFFAIRS GUIDANCE MSG	C-40
PUBLIC AFFAIRS SITREP FORMAT	C-42
AIR OPERATIONS OBJECTIVES AND APPORTIONMENT MESSAGE	C-43
JTF CAMPAIGN PLAN FORMAT	C-46

III MEF JTF HQ SOP

APPENDIX C

III MEF CAT ACTIVATION MESSAGE

OAAUZYUW 0590300-UUUU—

ZNR UUUUU

O P 280300Z FEB 93

FM CG III MEF

TO USCINCPAC HONOLULU HI

CG FMFPAC

CG THIRD MARDIV

CG FIRST MAW

CG THIRD FSSG

CG FIRST MEB

CO THIRD SRIG

THREE ONE MEU

INFO CMC WASHINGTON DC

CINCPACFLT

COMSEVENTHFLT

CTF SEVEN SIX

BT

CLASSIFICATION //N03000//

MSGID/GENADMIN/G-3OPS//

EXER/III MEF TE 93-3 STAFFEX #1//

SUBJ/III MEF CRISIS ACTION TEAM (CAT) ACTIVATION//

REF/A/PHONCON/USCINCPAC J-3/280030Z/FEB93//

AMPN/ REF A IS PHONCON BTWN CINCPAC J-3 AND III MEF G-3

REGARDING EVENTS IN AWANIKO.//

AKNLDG/YES/INST:CONTACT III MEF CAT VIA SECTEL LISTED BELOW.//

RMKS/1. () CINCPAC HAS MADE A PRELIMINARY ASSESSMENT OF EVENTS IN AWANIKO AND HAS ACTIVATED ITS CRISIS ACTION CENTER (CAC). CG III MEF HAS FORMED A CAT EFFECTIVE 281330I FEB 93 UNDER THE DIRECTION OF AC/S G-3OPS. IT WILL BE MANNED 24 HOURS/DAY UNTIL CRISIS RESOLUTION AND/OR RELEASE OF A DEACTIVATION MSG.

2. () ALL TELEPHONE CALLS TO III MEF REGARDING THE CRISIS SHOULD BE PLACED TO THE FOLLOWING NUMBERS:

AUTOVON 622-9881/9882

COMMERCIAL 011-81-61172-29881/9882

3. () THE III MEF CAT IS ALSO MONITORING SATCOM CIRCUITS XXX.XXX AND XXX.XXX.

4. () UNSECURE LAN ADDRESS IS CAT@G3@III MEF.

5. () INFO ON WIN CONFERENCING.//

DECL/OADR//

BT

#

NNNN

III MEF JTF HQ SOP

APPENDIX C

JCS WARNING ORDER

RAAUZYUW
ZNR UUUUU
O 180500Z MAR 93
FM USCINCPAC
TO CG III MEF
BT

DDDHMM-UUUU—

O 180400Z MAR 93
FM JCS WASHINGTON DC//CJCS//
TO USCINCPAC HONOLULU HI
INFO WHITE HOUSE SITROOM WASHINGTON DC
SECDEF WASHINGTON DC
SECSTATE WASHINGTON DC
AMEMB AHAN
CSA WASHINGTON DC
CNO WASHINGTON DC
CSAF WASHINGTON DC
CMC WASHINGTON DC
CINCPACFLT PEARL HARBOR HI
HQ PACAF HICKAM AFB HI
CDRUSARPAC FT SHAFTER HI
COMMARFORPAC
COMSOPAC HONOLULU HI
USCINCTRANS SCOTT AFB
DIA WASHINGTON DC
CIA WASHINGTON DC
DLA CAMERON STATION VA
DIRNSA FT GEORGE G MEADE MD
DMA WASHINGTON DC
JCSE MACDILL AFB FL

BT

CLASSIFICATION / NOFORN //NO3000//
EXER/DIVINE WIND STAFFEX 4-93 //
MSGID/ORDER/CJCS//

SUBJ: WARNING ORDER —NONCOMBATANT EVACUATION OPS (NEO) AWANIKO ()

REF/A/RMG/USCINCPAC/170001ZMAR93//
AMPN/REF A IS EXERCISE DIVINE WIND SCENARIO BACKGROUND//
REF/B/RMG/JICPAC/180001ZMAR93//
AMPN/REF B SUBJ IS DIVINE WIND JICPAC REPORT ON AWANIKO//
REF/C/RMG/JICPAC/180002ZMAR93//
AMPN/REF C SUBJ IS AWANIKO GOVT OFFENSIVE DEFEATED//
REF/D/RMG/USDAO AHAN/180300ZMAR93//
AMPN/REF D SUBJ IS AHAN BOMBINGS//
REF/E/DOC/USCINCPAC/5060-90//
AMPN/REF E IS USCINCPAC CONPLAN FOR NEO//
REF/F/DOC/USCINCPAC/3070.1E//
AMPN/REF F IS USCINCPAC ROE INST//
ORDTYP/WARNORD/CJCS//

AMPN/() THIS IS A WARNING ORDER IN SPT OF STAFFEX 4-93. REQUEST
USCINCPAC COMMANDER'S ESTIMATE WITH ALTERNATIVE COURSES OF ACTION FOR NCA
CONSIDERATION BY 190700 ORANGELAND MAR93. REQUEST PRELIMINARY

III MEF JTF HQ SOP

APPENDIX C

DEPLOYMENT/EMPLOYMENT ESTIMATES IAW JOPS, VOL IV.

TIMEZONE/Z//

GENTEXT/SITUATION/

A. () THE GENERAL AND SPECIFIC SITUATION IN AWANIKO ARE DESCRIBED IN REFS A-D.

B. () DOS HAS REQUESTED NEO TO EVAC U.S. CITIZENS FROM AWANIKO. GOVT SUPPORTS THIS DECISION AND EMPLOYMENT OF U.S. MILITARY FORCES TO EXECUTE. THE GOVT OF AWANIKO WILL ASSIST US FORCES AND PROVIDE NECESSARY ACCESS TO FACILITIES AND WILL PROVIDE HOST-NATION SUPPORT WHERE FEASIBLE.

C. () FORCE LIST

(1) () USCINCPAC: BE PREPARED TO PROVIDE FORCES IAW PARA 1.B. REF E PROVIDES GENERAL FORCE COMPOSITION FOR NEO WITH THREE FORCE OPTIONS FOR GENERAL COURSES OF ACTION. FORCES TO BE EMPLOYED WILL SOURCE FROM SUPPORTING COMMANDS. ADDITIONAL FORCE REQUIREMENTS MAY BE IDENTIFIED AND REQUESTED.

(2) () DIA WILL PROVIDE INTEL SUPPORT AS REQUIRED.

(3) () SUFFICIENT SAC AERIAL TANKER ASSETS TO SUPPORT THIS OPERATION ARE APPORTIONED FOR PLANNING.//

GENTEXT/MISSION/ () WHEN DIRECTED BY THE NCA, USCINCPAC WILL ASSIST AMEMB AHAN, WITH IN-COUNTRY SECURITY OPERATIONS TO PROTECT THE LIVES OF AMERICAN CITIZENS, DESIGNATED THIRD COUNTRY NATIONALS, AND SELECTED HOST COUNTRY NATIONALS. ON ORDER, CONDUCT NONCOMBATANT EVACUATION OPERATIONS OF U.S. AND DESIGNATED THIRD COUNTRY FOREIGN NATIONALS IN AWANIKO. BE PREPARED TO CONDUCT OTHER OPERATIONS IN SUPPORT OF THE GOVT AS MAY BE DIRECTED.//

GENTEXT/EXECUTION/

A. () CONCEPT. ON ORDER, USCINCPAC SOURCES AND EMPLOYS FORCES TO EFFECT SECURITY AND NON-COMBATANT EVACUATION OPERATIONS VIC AHAN, AWANIKO IN ORDER TO PROTECT U.S. CITIZENS AND NATIONALS OF DESIGNATED THIRD COUNTRIES AND REMOVE THEM TO SAFEHAVENS.

B. () COORDINATING INSTRUCTIONS

(1) () OPERATION CODE WORD IS DIVINE WIND.

(2) () BE PREPARED TO DEPLOY A MILITARY SURVEY AND LIAISON TEAM (MLALT) WITH SATCOM CAPABILITY AND EXPERTISE IN AIR TRANSPORT OPERATIONS AND PERSONNEL SECURITY.

(3) () COURSES OF ACTION. U.S. OPERATIONS AND ASSISTANCE MAY INCLUDE, BUT IS NOT LIMITED TO, ASSIST IN NEO, SHOW OF FORCE, PROTECT AND DEFEND U.S. PROPERTIES AS NECESSARY TO CONDUCT NEO.

(4) () TENTATIVE C-DAY, L HOUR. TBD

(5) () ANTICIPATED D-DAY. TBD

(6) () ANTICIPATED LENGTH OF OPERATION: 10 DAYS.

(7) () DEFCON/DEPLOYABILITY POSTURE. AS DETERMINED BY

USCINCPAC.

(8) () SEE REF F FOR DETAILED ROE INFORMATION AND GUIDANCE. (9)

() USTRANSCOM WILL COORDINATE/MONITOR DEPLOYMENTS AS REQUIRED BY SUPPORTED/SUPPORTING COMMANDERS AND TOA'S.

(10) () DIRLAUTH ALCON. KEEP JCS INFORMED.

(11) () ONLY THIRD COUNTRY NATIONALS IDENTIFIED BY DOS ARE ENTITLED TO EVACUATION DURING OPERATION DIVINE WIND. FOR PLANNING,

III MEF JTF HQ SOP

APPENDIX C

ANTICIPATED EVAC OF EEC MEMBER AND CANADIAN CITIS. COMDR'S ARE AUTHORIZED TO EVAC OTHER PERSONS APPROVED BY AMEMB AHAN EVAC CONTROL CENTER.

(12) () OPSEC AND DECEPTION GUIDANCE. FORCE MOVEMENTS WILL GENERATE ATTENTION. WITH GROWING MEDIA ATTENTION AND INVOLVEMENT, TOTAL SECRECY IS INFEASIBLE. ALTHOUGH A NEO CAN NOT BE EXECUTED UNDER A TOTAL CLOAK OF SECRECY, FORCE SIZE, COMPOSITION AND DISPOSITIONS SHOULD BE PROTECTED.

(13) () ESSENTIAL ELEMENTS OF FRIENDLY INFORMATION (TBD). (14)

() CLASSIFICATION GUIDANCE. IAW REF E.

(15) () PSYOP GUIDANCE

A. () PSYOP UNIT WILL ESTABLISH LIAISON WITH HOST COUNTRY PSYOP FORCES OR PSYOP-CAPABLE ASSETS AS REQUIRED.

B. () THE FOCUS OF PSYOP WILL BE TO STRESS THE TEMPORARY NATURE OF U.S. MILITARY INVOLVEMENT IN AWANIKO AND THAT U.S. FORCE ARE NOT EMPLOYED IN SUPPORT OF THE GOVT OR TO INTERVENE IN THE INTERNAL AFFAIRS OF A SOVEREIGN NATION.//

GENTEXT/ADMIN AND LOG/

A. () STRATEGIC MOBILITY

(1) () AIRLIFT MOVEMENT PRIORITY. 1B1.

(2) () ALLOCATION OF STRATEGIC LIFT RESOURCES WILL BE DETERMINED BASED ON FORCE REQUIREMENTS FOR CHOSEN COURSE OF ACTION. SPECIFIC LIFT ALLOCATION TO BE PUBLISHED IN PLANNING/ALERT/EXECUTE ORDERS.

(A) () GENERAL. FOR PLANNING NO MOBILIZATION OF CRAF OR RRF AND SRP IS CONSIDERED NECESSARY FOR THIS OPERATION. (B) ()

THE JCS JOINT TRANSPORTATION BOARD (JTB) HAS DETERMINED THAT A MINIMUM OF 60% OF TOTAL AIR AND SEALIFT CAPABILITY MUST BE ALLOCATED TO SUPPORT REQUIREMENTS IN OTHER THEATERS AND TO MAINTAIN ESSENTIAL LOC'S.

[1] () AIRLIFT ASSETS INCLUDE UP TO TWO WIDE BODY CARGO, TWO WIDE BODY PASSENGER, TWO NARROW BODY CARGO, TWO NARROW BODY PASSENGER, 05 C-5, 5 KC-10, 12 C-141 AIRCRAFT.

[2] () USTRANSCOM AND APPROPRIATE SUPPORTING CMDRS, IN COORDINATION WITH THE CINC, WILL APPLY THE APPROPRIATE AIRCRAFT AND SHIP TYPES AND CONFIGURATIONS NEEDED TO MEET CARGO AND PAX MOVEMENT REQUIREMENTS.

[3] () USE PEACETIME LOAD PLANNING FACTORS PER USE JSCP, ANNEX J.

[4] () FUNDING FOR TRANSPORTATION COSTS WILL NOT BE PROVIDED BY JCS. PARENT SERVICES OF DEPLOYING UNITS MUST PROVIDE FUND CITES FOR MOVEMENTS. CMDRS SHOULD CAPTURE ALL COSTS AND EXPENDITURES OF THIS OPERATION FOR DOS REIMBURSEMENT.

B. () FORCE ACTIVITY DESIGNATORS WILL BE AS ISSUED BY THE APPROPRIATE SERVICES.

C. () KNOWN LOGISTICS CONSTRAINTS

(1) () STAGING AREAS FOR THIS OPERATION ARE LIMITED TO OKINAWA, JAPAN; UTAPAO, THAILAND; AND DIEGO GARCIA SUBJECT TO APPROVAL OF RESPECTIVE COUNTRY.

(2) () USE OF USNB SUBIC BAY IS PROHIBITED.

(3) () OVERFLIGHT RIGHTS MUST BE COORDINATED WITH RESPECTIVE COUNTRIES THROUGH DOS. OVERFLIGHT RIGHTS ARE NOT AVAILABLE FOR VIET NAM AND CAMBODIA. USE OF AWANIKON TERRITORY FOR OPERATIONS WILL REQUIRE CONSULTATION WITH AND APPROVAL OF AWANIKON GOVT.

(4) () LIMITED SUPPORT AT IN-COUNTRY AIRFIELDS MAY CONSTRAIN OPERATIONAL FLOW.

III MEF JTF HQ SOP

APPENDIX C

B. () PUBLIC AFFAIRS

(1) () PUBLIC RELEASE OF INFORMATION ABOUT THIS OPERATION IS NOT AUTHORIZED UNTIL PA GUIDANCE IS RELEASED FROM JCS. PUBLIC AND NEWS MEDIA QUERIES CONCERNING THIS OPERATION SHOULD BE TAKEN AND REFERRED TO OASD(PA) THROUGH THE JCS PUBLIC AFFAIRS OFFICER. DURING REGULAR DUTY HOURS, CALL AUTOVON 225-XXXX OR 224-XXXX, SECURE 851-XXXX EXT XXXX. AFTER DUTY HOURS, CONTACT THE JCS PUBLIC AFFAIRS OFFICER THROUGH THE NMCC, AUTOVON 227-XXXX OR 225-XXXX.

(2) () PROVIDE PROPOSED PUBLIC AFFAIRS GUIDANCE ABOUT THIS OPERATION BY SEPARATE MESSAGE DIRECT TO OASD(PA) INFO OASD(PA), TO INCLUDE THE FOLLOWING: PROPOSED PUBLIC AFFAIRS POLICY, ACTIVE AND PASSIVE; DRAFT RESPONSE TO QUERY OR RELEASE WITH SUPPORTING QUESTIONS AND ANSWERS; PLANS FOR TROOP/FAMILY INFORMATION, SECURITY REVIEW, DAILY UNCLAS OPERATIONS SUMMARY, AUDIOVISUAL DOCUMENTATION, COMMUNITY RELATIONS, JOINT INFORMATION BUREAU (JIB) ESTABLISHMENT, PUBLIC AFFAIRS FIELD COMMUNICATION NET; RECOMMENDATIONS CONCERNING MEDIA ACCESS TO THE AREA OF OPERATIONS, WHETHER OPEN ACCESS CAN BE ACCOMODATED OR WHETHER POOLS WILL BE REQUIRED (NUMBER OF MEDIA THAT CAN BE HANDLED), GROUND RULES/GUIDELINES, BRIEFINGS, INTRA-AND INTER-THEATER TRANSPORTATION, ACCREDITATION, AND OTHER MEDIA SUPPORT ARRANGEMENTS; AND JIB PERSONNEL AND EQUIPMENT AUGMENTATION REQUIREMENTS.//

GENTEXT/COMMAND AND SIGNAL/

A. () COMMUNICATIONS GUIDANCE. WHERE CRITICAL COMMUNICATION RESOURCES ARE NOT SATISFIED BY AUGMENTING OR SUPPORTING UNITS, USCINCPAC WILL VALIDATE AND FORWARD REQUIREMENTS FOR JCS-CONTROLLED MOBILE/TRANSPORTABLE COMMUNICATIONS EQUIPMENT IN ACCORDANCE WITH JCS MOP 167. BECAUSE OF LIMITED SATELLITE CAPACITY, USCINCPAC WILL BE PREPARED TO RECOMMEND PRIORITIES AND ALLOCATE CHANNELS/CIRCUITS WITHIN THE SCOPE OF THIS OPERATION, INCLUDING THOSE OF SUPPORTING COMMANDERS.

B. () COMMAND RELATIONSHIPS. USCINCPAC IS THE SUPPORTED COMMANDER. USCINCPAC, CINCPACAF, CGFMFPAC, USARPAC, USTRANSCOM, AND USCINCSOC ARE SUPPORTING COMMANDERS. DIA, DCA, DLA, AND DMA ARE SUPPORTING AGENCIES. USCINCPAC WILL EXERCISE OPCON OVER ASSIGNED FORCES FROM SUPPORTING COMMANDS.//

AKNLDG/YES//

DECL/OADR//

BT

#

NNNN

III MEF JTF HQ SOP

APPENDIX C

JTF ACTIVATION MESSAGE

RAAUZYUW DDDHHMM-UUUU—
ZNR UUUUU
O DDHHMMZ MMM YY
FM USCINCPAC HONOLULU HI
TO CG III MEF
INFO WHITE HOUSE SITROOM WASHINGTON DC
 SECDEF WASHINGTON DC
 SECSTATE WASHINGTON DC
 AMEMB AHAN
 CSA WASHINGTON DC
 CNO WASHINGTON DC
 CSAF WASHINGTON DC
 CMC WASHINGTON DC
 CINCPACFLT PEARL HARBOR HI
 HQ PACAF HICKAM AFB HI
 CDRUSARPAC FT SHAFTER HI
 COMMARFORPAC
 COMSOPAC HONOLULU HI
 USCINCTAN SCOTT AFB
 DIA WASHINGTON DC

BT
C L A S S I F I C A T I O N //NO3000//
EXER/ DIVINE WIND //
MSGID/ORDER/CJCS//
SUBJ: JTF DIVINE WIND ACTIVATION ORDER —USCINCPAC CONPLAN 5060-90 (C)//
REF/A/RMG/JCS/171357ZMAR93//
REF/B/RMG/JICPAC/050001ZMAR93//
REF/C/DOC/CINCPAC JTF SOP/-//
REF/D/DOC/CINCPAC/-//
REF/E/ORD/CINCPAC OPORD 201/-//
NARR/REF A IS JCS WARNING ORDER. REF B IS SIMULATED JICPAC MESSAGE
PROVIDING SCENARIO INFORMATION FOR TE STAFFEX. REFS C, D (CINCPAC CONPLAN
5060-90), AND E ARE ORDERS/PLANS PROVIDING GUIDANCE ON CONDUCT OF
OPERATIONS.//
ORDTYP/ACTORD/USCINCPAC//
TIMEZONE/I//
RMKS/1. () JOINT TASK FORCE (JTF) DIVINE WIND (DW) IS ACTIVATED EFFECTIVE
IMMEDIATELY. THIS ACTIVATION ORDER IS IN SPT OF STAFFEX 4-92. THE III MEF
IS DESIGNATED JTF DIVINE WIND IN RESPONSE TO POSSIBLE NONCOMBATANT
EVACUATION OPERATIONS OF U.S. AND DESIGNATED THIRD COUNTRY FOREIGN
NATIONALS IN AWANIKO. SECRETARY OF DEFENSE HAS AUTHORIZED EXECUTION
PLANNING FOR USCINCPAC CONPLAN 5060-90.

2. () SITUATION

- A. () REFS A THRU E REFER.
- B. () COMMANDER JTF DIVINE WIND: MAJGEN N.O. NAME.
- C. () CJTF DIVINE WIND IS DELEGATED OPCON OF ALL USPACOM AIR
FORCE, ARMY, NAVY, MARINE CORPS, AND SOC FORCES ASHORE OR ENTERING AWANIKO.
- D. () CJTF DIVINE WIND AREA OF OPERATIONS: THE LAND, AIR SPACE AND
TERRITORIAL WATERS OF AWANIKO. COORDINATE ACTUAL REQUIRED FORCE LOCATIONS
ASHORE WITH AWANIKO GOVT VIA AMEMB AHAN. AIRCRAFT APPROACHING AWANIKO AIR

III MEF JTF HQ SOP

APPENDIX C

SPACE MUST COORDINATE WITH APPROPRIATE AIR CONTROL AGENCIES. COORDINATION MUST ALSO BE MADE WITH HOST GOVTS OF SAFEHAVENS.

3. () MISSION. WHEN DIRECTED BY THE NCA, JTF DIVINE WIND WILL CONDUCT NONCOMBATANT EVACUATION OPERATIONS IN ORDER TO PROTECT U.S. AND DESIGNATED THIRD COUNTRY FOREIGN NATIONALS IN AWANIKO.

4. () FORCES AVAILABLE FOR PLANNING () (PER REF B). IDENTIFY ADDITIONAL FORCE REQUIREMENTS IN CJTF ESTIMATE.

CJTF DIVINE WIND STAFF
HQ III MEF
CINCPAC DJTFAC
JOINT COMMUNICATIONS SUPPORT ELEMENT (USCINCPAC)

AIR FORCES
18TH SECURITY POLICE SQUADRON (1 X COMPANY)
AERIAL REFUELING AIRCRAFT
81ST TACTICAL CONTROL SQUADRON
33RD AIR RESCUE SQUADRON

ARMY FORCES
25 ID (1 X BN)
MILITARY POLICE COMPANY
BLACKHAWK (UH-60) SQUADRON
ENVIRONMENTAL PREVENTIVE MEDICAL UNIT (EPMU)

NAVAL FORCES
CARRIER BATTLE GROUP (CVBG)
AMPHIBIOUS GROUP ONE (PHIBGRU-1)

MARINE FORCES
III MEF AMAGTF

SPECIAL OPERATIONS FORCES
1ST SPECIAL FORCES GROUP
17TH SPECIAL OPERATIONS SQUADRON
318TH SPECIAL OPERATIONS WING

TRANSCOM
USPACOM THEATER AIRLIFT
603RD MILITARY AIRLIFT SUPPORT SQUADRON
MSC/US FLAG SHIPPING

5. () PREPARE COMMANDER'S ASSESSMENT TO INCLUDE COURSE OF ACTION AND ADDITIONAL FORCE REQUIREMENTS TO USCINCPAC BY DDHHMMZMMYY.

6. () RULES OF ENGAGEMENT (ROE): ROE PER REF C IN EFFECT UNLESS MODIFIED BY THIS HQ. NOTIFY THIS HQ OF ANY REQUIRED MODS TO ROE.

7. () SITUATION REPORTING: COMMENCE DAILY SITREP REPORTING IMMEDIATELY. INFO USCINCPAC AND CJCS ON ALL DIVINE WIND MESSAGE TRAFFIC.

8. () COMMAND RELATIONSHIPS. CJTF DIVINE WIND IS THE SUPPORTED COMMANDER.

III MEF JTF HQ SOP

APPENDIX C

CINCPACFLT, CINCPACAF, CDRUSARPAC, CG FMFPAC,
COMUSJAPAN, COMUSKOREA, COMSOPAC ARE SUPPORTING COMMANDERS.

9. () SUPPORTING COMMANDERS WILL NOMINATE JTF COMPONENT CMDRS TO USCINCPAC
NLT DDHHMMZMMYY.

10. () DIRLAUTH WITH AMEMB AHAN AWANIKO, SUBORDINATE AND SUPPORTING
COMMANDS. KEEP THE JCS INFORMED USING COMMANDERS SITREP IAW PUB 6.//

AKNLDG/YES//

DECL/OADR//

BT

#

NNNN

III MEF JTF HQ SOP

APPENDIX C

COMMANDER'S GUIDANCE

OAASZYUW DDDHHMM-SSSS—
ZNY SSSSS
O 240930Z MAR 93
FM CJTF DIVINE WIND

TO JTF DIVINE WIND

INFO USCINCPAC HONOLULU HI
CINCPACFLT PEARL HARBOR HI
HQ PACAF HICKAM AFB HI
CDRUSARPAC FT SHAFTER HI
COMMARFORPAC
USCINCTRAN SCOTT AFB
COMSOPAC HONOLULU HI
COMUSJAPAN
COMUSKOREA

BT
C L A S S I F I C A T I O N //N03000//
EXER/DIVINE WIND//
SUBJ: CJTF DIVINE WIND COMMANDER'S GUIDANCE ()
REF/A/RMG/CINCPAC/232130ZMAR93//
AMPN/REF A IS CINCPAC JTF ACTIVATION MESSAGE.//
RMKS/ () THIS MESSAGE PROVIDES PLANNING GUIDANCE FOR OPERATION DIVINE
WIND. //

1. () MISSION. WHEN DIRECTED CJTF DW WILL CONDUCT NEO AND PROTECT U.S.
INTERESTS AND FACILITIES. BE PREPARED TO CONDUCT HOSTAGE RESCUE OPS.

2. () MISSION ANALYSIS

- A. () SPECIFIED TASKS.
 - (1) () CONDUCT NEO.
 - (2) () PROTECT U.S INTERESTS AND FACILITIES.
 - (3) () BE PREPARED TO CONDUCT HOSTAGE RESCUE OPS
- B. () IMPLIED TASKS.
 - (1) () ASSEMBLE THE JTF AND DEPLOY SURVEY AND LIAISON TEAM (SALT).
 - (2) () PROVIDE SECURITY FOR AMCITS.
 - (3) SECURE EVACUATION SITE (AIRFIELD/PORT/HLZ) AND ASSEMBLY AREAS.
 - (4) () AUGMENT, ASSIST, AND/OR ESTABLISH ECC.
 - (5) () ESTABLISH C2.
 - (6) () COORDINATE WITH COUNTRY TEAM (AMEMB)AND SUPPORTING COMMANDS.
 - (7) () COORDINATE EVAC FLOW TO INCLUDE SAFEHAVENS AND OVERFLIGHT RIGHTS.
 - (8) () ID EVACUEES, TO INCLUDE POSSIBLE THIRD COUNTRY NATIONALS.

C. () RESTATED MISSION. ON ORDER, CJTF ASSEMBLES AND EMPLOYS JTF
FORCES TO ESTABLISH LIAISON WITH AMEMB; CONDUCTS NEO; PROTECTS PRIORITIZED
U.S. INTERESTS AND FACILITIES; AND PREPARES FOR HOSTAGE RESCUE OPS.

III MEF JTF HQ SOP

APPENDIX C

3. () PLANNING ASSUMPTION. THAT MILITARY AND SECURITY FORCES AND MILITARY FORCES WILL NOT OPPOSE U.S MILITARY EFFORTS TO EFFECT AN EVACUATION.

4. () COMMANDER'S GUIDANCE.

A. () PLAN TO INTRODUCE A SALT OF MINIMUM SIZE AS RAPIDLY AS POSSIBLE TO PROVIDE INFO AND CONDUCT LIAISON WITH THE AMEMB AND HOST NATION AS REQUIRED. THIS TEAM SHOULD INCLUDE MINIMUM SECURITY AND ROBUST/REDUNDANT COMMUNICATIONS CAPABILITY.

B. () U.S. MILITARY FORCES MUST CONDUCT OPERATIONS IN AS NON-INTRUSIVE A MANNER WHILE STILL ACCOMPLISHING ASSIGNED MISSIONS AND TASKS. THE CURRENT CRISIS IN AWANIKO IS AN INTERNAL MATTER AND IT IS IMPERATIVE THAT THE JOINT FORCE AVOID THE APPEARANCE OF BECOMING DIRECTLY INVOLVED. ANTICIPATE RETROGRADE OF FORCES IN AWANIKO IMMEDIATELY AFTER DEPARTURE OF LAST EVACUEE.

C. () MINIMIZE FORCE SIZE, YET MAINTAIN FLEXIBILITY.

D. () PLAN ON RAPID INSERTION OF FORCES AND SECURING EVAC RELATED SITES UNDER COVER OF DARKNESS. PLAN ON MOVING FORCES AND EVACUEES DURING PERIODS OF DARKNESS TO FACILITATE OPSEC AND MINIMIZE U.S. MILITARY PROFILE.

E. () PLAN AN EFFECTIVE PSYOP CAMPAIGN IN CONCERT WITH THE HOST GOVT TO STRESS NEUTRALITY OF U.S. FORCES, WHILE ALSO PRESENTING AN IMAGE OF FRIENDSHIP TO THE PEOPLE AS A WHOLE.

F. () THE PROTECTION OF U.S. AND DESIGNATED THIRD COUNTRY CITIZENS IS PARAMOUNT. PROTECTIVE MEASURES MUST, HOWEVER, ABIDE BY EXISTING ROE.

G. () FORCE PROTECTION, GIVEN THE EXISTING TURMOIL AND VIOLENCE IN AWANIKO, IS SECOND ONLY TO PROTECTION OF EVACUEES. PROPER SECURITY MEASURES MUST BE TAKEN WITHIN EXISTING ROE.

H. () MINIMUM FORCE WILL BE USED IN ALL INSTANCES, BOTH IN UNIT SIZE AND APPLICATION OF COMBAT POWER IF NECESSARY.

I. () USE OF RIOT CONTROL AGENTS (RCA) WILL REQUIRE NCA APPROVAL.

J. () BE ABLE TO RETRIEVE EVACUEES FROM OUTLYING AREAS WHO MADE NOT BE ABLE TO REACHED ASSEMBLY AREAS.

K. () AVOID OPERATIONS VIC POKE STRAITS IN ORDER TO AVOID ORANGELAND FORCES.

5. () POC IS MAJ SMITH (J-3 OPS) DSN 622-7899.//

AKNLDG/YES//

DECL/OADR//

BT

#

NNNN

III MEF JTF HQ SOP

APPENDIX C

COMMANDER'S ESTIMATE

OAASZYUW DDDHHMM-SSSS—
ZNY SSSSS
O 090001Z MAR 93

FM CJTF DIVINE WIND

TO CJCS WASHINGTON DC

INFO WHITE HOUSE SITROOM WASHINGTON DC
SECSTATE WASHINGTON DC
SECDEF WASHINGTON DC
CSA WASHINGTON DC
CNO WASHINGTON DC
CSAF WASHINGTON DC
CMC WASHINGTON DC
USCINCPAC HONOLULU HI
USCINCSOC MACDILL AFB FL
USCINCTrans SCOTT AFB IL
CIA WASHINGTON DC
DIA WASHINGTON DC
DLA CAMERON STATION VA
DMA WASHINGTON DC
HQ MAC SCOTT AFB IL
CINCPACFLT PEARL HARBOR HI
CDRUSARPAC FT SHAFTER HI
HQ PACAF HICKAM AFB HI
COMMARFORPAC
COMSOPAC HONOLULU HI
COMUSJAPAN
COMUSKOREAN

BT

C L A S S I F I C A T I O N //N03000//
EXER/STAFFEX 2-93 (OPERATION DIVINE WIND)//
MSGID/OPREP-1/CJTF DIVINE WIND/001/MAR//
AMPN/SUBJ: **COMMANDER'S ESTIMATE**//
REF/A/RMG/CJCS/031430Z MAR 93//
AMPN/REF A IS CJCS WARNING ORDER FOR AWANIKO NEO.//
TIMEZONE/Z//

GENTEXT/MISSION/ () WHEN DIRECTED BY THE NCA, CJTF DIVINE WIND WILL
CONDUCT NONCOMBATANT EVACUATION OPERATIONS IN ORDER TO PROTECT U.S. AND
DESIGNATED THIRD COUNTRY FOREIGN NATIONALS IN AWANIKO. BE PREPARED TO
CONDUCT OTHER OPERATIONS IN SUPPORT OF THE GOVT AS MAY BE DIRECTED.//

GENTEXT/SITUATION AND COURSES OF ACTION/

1. () GENERAL. ATTEMPTS TO DESTROY PLA REBELS VIC OGAN CONTINUES.
REVERSALS ARE BEING EXPERIENCED, THE LATEST BEING THE DOWNING OF A AAF
AIRCRAFT BY HAND-HELD SAM. REBEL RAIDS AND TERRORIST ATTACKS ARE MOUNTING
IN THE NORTH AND CENTRAL REGIONS OF THE COUNTRY. CIVILIAN CASUALTIES ALSO
MOUNTING DUE TO USE OF SUPPORTING ARMS AGAINST THE PLAS. CIVILIAN
OPPOSITION TO THE GOVT GROWS AS CASUALTIES MOUNT AND THE BELIEF THAT THE

III MEF JTF HQ SOP

APPENDIX C

GOVT CAN NOT PROTECT ITS CITIZENS GROWS. MOB VIOLENCE AND TERRORIST ATTACKS CONTINUE UNABATED IN THE CITIES, TO INCLUDE AHAN. RECENT INDICATIONS ARE THAT ONE OR BOTH MAJOR AIRPORTS NEAR AHAN MAY BE TARGETED BY THE PLAS TO DISRUPT POSSIBLE EVACUATION OR RELIEF EFFORTS IN ORDER TO FURTHER DISCREDIT THE GOVT. FLOODING IN THE SOUTH AND SOUTHWEST DUE TO UNSEASONABLY HEAVY RAINS IS CAUSING A SIGNIFICANT REFUGEE PROBLEM THAT IS WORSENING PROBLEMS IN URBAN AREAS. DEATHS NUMBER AT LEAST IN THE HUNDREDS AND INABILITY TO DISPOSE OF CORPSES MAY POSE A HEALTH THREAT. EVAC OF NON-ESSENTIAL FOREIGN PERSONNEL IS BEGINNING. CANADA, FRANCE AND CIS HAVE APPROACHED THE U.S. FOR POSSIBLE ASSISTANCE IN EVACUATION OF THEIR CITIZENS. THE GOVT HAS PLEDGED TO SUPPORT EVAC EFFORTS, WHILE ALSO REQUESTING ASSISTANCE TOWARDS THE GROWING DISASTER IN THE SOUTHERN PART OF THE COUNTRY. THE SITUATION IN AWANIKO CAN BE LABELED A SEMI-PERMISSIVE ENVIRONMENT WHERE THE GOVT IS RECEPTIVE TO INTENDED NEO BUT DOES NOT HAVE EFFECTIVE CONTROL OF THE TERRITORY AND POPULATION IN THE AREA OF OPERATIONS. EVACUEE ESTIMATES OBTAINED THROUGH AMEMB AHAN: U.S.-600; FRENCH-200; CANADIAN-150; CIS-50; OTHERS-200.

SPECIAL NOTE: AN AS YET UNDETERMINED NUMBER OF WESTERN CITIZENS ARE MISSING AND BELIEVED POSSIBLY KIDNAPPED. DIALOGUE WITH AMEMB AHAN CONTINUES TO SUBSTANTIATE INFORMATION AND CIRCUMSTANCES.

2. () ASSIGNED AND SUPPORTING FORCES.

A. () ASSIGNED FORCES FOR PLANNING

HQ JTF DIVINE WIND
HQ III MEF
CINCPAC DJTFAC
JOINT COMM SPT ELMT

AIR FORCE
18TH SECURITY POLICE SQDN (1 X CO)
AERIAL REFUELING A/C
81ST TACT CONTROL SQDN
33RD AIR RESCUE SQDN

ARMY FORCES
25TH ID (1 X BN)
MILITARY POLICE CO
UH-60 SQDN
ENVIRONMENTAL PREVENTIVE MED UNIT (EPMU)

NAVAL FORCES
CVBG
PHIBGRU-1 (ARG-A WHEN OPCON USCINCPAC)

MARINE FORCES
III MEF AMAGTF

SOC FORCES
1ST SF GRP
17TH SPEC OPS SQDN
353RD SPEC OPS WING

III MEF JTF HQ SOP

APPENDIX C

TRANSCOM

USPACOM THEATER AIRLIFT
603RD AIRLIFT CONTROL SQDN
MSC/U.S. FLAG SHIPPING

B. () SUPPORTING COMMANDS

CINCPACFLT
CINCPACAF
CDRUSARPAC
COMUSJAPAN
COMSOPAC

C. () SEVERAL U.S. FLAG CARRIERS ARE LOCATED IN THE WATERS AND PORTS OF THE ORANGELANDN OCEAN REGION. CLOSURE TIMES ARE FOUR DAYS OR MORE. HANNIBAL VICTORY IS PORTED IN AHAN BUT IS LOADED WITH ORDNANCE AND IS CURRENTLY UNABLE TO GET UNDERWAY DUE TO POWER PLANT PROBLEMS.

3. () OWN COURSES OF ACTION.

A. () COAS ARE BASED ON A SEMI-PERMISSIVE ENVIRONMENT WHERE THE GOVT OF AWANIKO SUPPORTS THE DECISION TO CONDUCT AN EVACUATION AND PROVIDES LIMITED ASSISTANCE (MILITARY, POLITICAL, LOGISTICAL) WITHIN CAPABILITIES IN VIEW OF CURRENT UNREST AND DEVELOPING DISASTER SITUATION. CJTF ANTICIPATES FURTHER DETERIORATION IN AWANIKO CIVIL UNREST/REBELLION AND POSSIBLE NEED TO ASSUME DISASTER RELIEF EFFORT UPON COMPLETION OF PRIORITY EVAC TASKING. ALSO ANTICIPATE THAT AMEMB WILL REDUCE SCOPE OF OPS, BUT WILL NOT CLOSE IN ORDER TO CONVEY SUPPORT TO CURRENT GOVT AND COORDINATE POSSIBLE DISASTER RELIEF EFFORT. CONSEQUENTLY, SECURITY AUGMENTATION REQUIREMENT MAY EXIST TO PROTECT REMAING PERSONNEL IN VIEW OF GROWING THREAT. IN LIGHT OF POSSIBLE KIDNAPPING OF U.S. CITIZENS, IHR OPTION IS BEING EXAMINED AND PARALLEL PLANNING IS PROGRESSING ON THIS PROBLEM IN CONCERT WITH A FOCUSED COLLECTION EFFORT.

B. () COA 1. DEPLOY ASSESSMENT TEAM OF MINIMUM SIZE TO AMEMB AHAN WITH EXPEDITIONARY AIR CONTROL CAPABILITY. JTF DIVINE WIND CONDUCTS EVAC OPS TO DESIGNATED SAFEHAVEN BY MILITARY AIRLIFT. GROUND FORCES REQUIRED WILL BE INSERTED ABOARD LEAD AIRCRAFT UNDER COVER OF DARKNESS, RAPIDLY SECURING EVAC RELATED SITES. WITHDRAW EVAC FORCES BY AIRLIFT UPON COMPLETION OF NEO. BE PREPARED TO PROVIDE SECURITY AUGMENTATION FORCE OF UP TO COMPANY SIZE TO REMAIN IN SPT OF AMEMB AHAN.

C. () COA 2. DEPLOY ASSESSMENT TEAM OF MINIMUM SIZE TO AMEMB AHAN WITH PORT OPS ADVISORY TEAM. ON ORDER, INSERT FORCES UNDER COVER OF DARKNESS VIA AIRLIFT WITH ORGANIC TRANSPORTATION TO MOVE TO AND ESTAB PORT EVAC SITE. FORCES CONDUCT CONVOY ESCORT AND SECURITY TASKS AS REQUIRED. CONDUCT EVAC OF U.S. CITIZENS AND DESIGNATED THIRD COUNTRY NATIONALS BY SEA, USING NAVAL AND/OR OTHER SEALIFT ASSETS. WITHDRAWAL OF FORCES ASHORE CONDUCTED UPON COMPLETION OF EVAC BY EITHER AIRLIFT OR AMPHIB SHIPPING TO ALLOW FOR RETROGRADE OF VEHICLES AND EQUIP. BE PREPARED TO PROVIDE SECURITY AUGMENTATION OF UP TO COMPANY SIZE TO REMAIN IN SPT OF AMEMB AHAN.

D. () COA 3. DEPLOY ASSESSMENT TEAM OF MINIMUM SIZE TO AMEMB AHAN WITH NIGHT ITG CAPABLE PERSONNEL AND EQUIP. ON ORDER, CONDUCT EVAC OF U.S. CITIZENS AND DESIGNATED THIRD COUNTRY NATIONALS BY HELICOPTER TO SEA-BASED PLATFORMS FOR SUBSEQUENT TRANSPORT TO SAFEHAVEN. INITIAL HELICOPTER WAVES

III MEF JTF HQ SOP

APPENDIX C

INTO EACH HLZ WILL BE COMPRISED OF FORCES TO PROVIDE SECURITY TO EVAC OPS, AND/OR SECURITY FORCES AND EQUIP MAY CONDUCT SURFACE SHIP-TO-SHORE MOVEMENT FROM AMPHIBS. SECURITY FORCES WILL EXTRACT ABOARD LAST HELICOPTERS DURING EVAC OR WITHDRAW BY SURFACE MEANS. BE PREPARED TO PROVIDE SECURITY AUGMENTATION FORCE OF UP TO COMPANY SIZE TO REMAIN IN SPT OF AMEMB AHAN.//

GENTEXT/ANALYSIS OF OPPOSING COA/ () DESPITE THE POSSIBLE KIDNAPPING OF U.S. CITIZENS, NO GENERAL DIRECT THREAT APPEARS TO EXIST TO EVACUEES. PRIMARY CONCERN IS DISINTEGRATION OF ORDER AND MOB BEHAVIOR. PLA REBEL ACTIVITY CAN NOT SIGNIFICANTLY AFFECT OVERALL MISSION ACCOMPLISHMENT, ALTHOUGH LIMITED ATTACKS AND DISRUPTIONS COULD OCCUR. RESISTANCE BY MILITARY IS NOT EXPECTED, ALTHOUGH GIVEN THE CURRENT MOB VIOLENCE, TERRORISM AND DISASTER PROBLEMS, IT IS UNLIKELY MUCH ACTUAL ASSISTANCE CAN BE GAINED FROM THE ARMED FORCES. MOST LIKELY NEGATIVE IMPACTS ON OPS MAY RESULT FROM RAINS/FLOODING AND RESULTING SOCIO-ECONOMIC RAMIFICATIONS. VULNERABILITY TO MOB VIOLENCE AND/OR TERRORIST THREAT IS MOST SIGNIFICANT IN COA 2 WHERE USE OF PORT FACILITIES MAKES SECURITY OF EVAC OP DIFFICULT. REBEL AND/OR MOB ATTACKS ON AND SUBSEQUENT CLOSURE OF AIRFIELDS VIC AHAN WOULD PRECLUDE COA 1. A GOVT DECISION NOT TO ALLOW EVAC OP TO PROCEED WOULD MAKE BOTH COA 1 AND 2 UNFEASIBLE WITHOUT FORCIBLE ENTRY.//

GENTEXT/COMPARISON OF OWN COA/ () COA 2 AND 3 REQUIRE CLOSURE TIMES OF FOUR DAYS OR MORE TO PROVIDE EVAC PLATFORMS. THE LOCATION OF NEAREST U.S. NAVY SHIPS IN EITHER SOUTHWEST ASIA OR WESTPAC DOUBLES THE MINIMUM NAVAL CLOSURE TIME, MAKING COA 3 UNSUITABLE DUE TO TIME SENSITIVITY, DESPITE ADVANTAGES IN FORCE PROTECTION AND SUSTAINABILITY. COA 2, ALTHOUGH FEASIBLE DUE TO PROXIMITY OF U.S. FLAG CARRIERS TO AWANIKO, WOULD STILL REQUIRE AN AIRLIFTED FORCE FOR SECURITY, SERVICES AND SUSTAINABILITY. THE DIFFICULTIES INHERENT IN SECURING A PORT AND THE PRESENCE OF AN ORDNANCE LADEN VESSEL IN AHAN'S PORT POSES A POSSIBLE SAFETY PROBLEM AND TERRORIST TARGET. COA 1 PERMITS MOST RAPID FORCE CLOSURE, CONSEQUENTLY EFFECTING EVAC EARLIEST AND REDUCING THREAT EXPOSURE OF EVACUEES. THE TWO AIRFIELDS AVAILABLE IN THE AHAN AREA PROVIDE A DEGREE OF FLEXIBILITY FOR CHOICE OF EVAC SITE. COA 1 WILL REQUIRE SIGNIFICANT AIRLIFT EFFORT, ESPECIALLY IF HOST NATION SUPPORT IS UNAVAILABLE DUE TO WORSENING CONDITIONS AND FOLLOW-ON MISSION OF DISASTER RELIEF IS ASSIGNED TO JTF.//

GENTEXT/DECISION/ () RECOMMEND COA 1. COA SHOULD BE IMPLEMENTED DUE TO DETERIORATING SITUATION IN AWANIKO AND THE MORE RAPID FORCE CLOSURE AFFORDED. AIRLIFT OPTION POSES SUSTAINMENT DIFFICULTIES IN EVENT OF JTF TRANSITION TO DISASTER RELIEF UPON COMPLETION OF NEO. IN VIEW OF THIS, RECOMMEND THAT 13TH MEU AND MPSRON-2 BE ASSIGNED IN SPT FOR LOGISTICS SUSTAINMENT, MOBILITY ASSETS, AND ENGINEERING EQUIP. POSSIBLE KIDNAPPING OF U.S. CITIZENS MAY REQUIRE SOCPAC TO PROVIDE DIRECT ACTION CAPABILITIES TO RESOLVE SITUATION. ADDITIONALLY, REQUEST ASSIGNMENT OF APPROPRIATE PSYOP CAPABILITIES IN ORDER TO SUPPORT IMAGE OF U.S. FORCES NOT INTERFERING IN AWANIKON INTERNAL AFFAIRS.//

DECL/OADR//

BT

#

NNNN

III MEF JTF HQ SOP

APPENDIX C

JCS PLANNING ORDER

RAAUZYUW DDDHHMM-UUUU--
ZNR UUUUU
O 191430Z MAR 93
FM USCINCPAC
TO CJTF XX
BT

O 111300Z MAR 93
FM JCS WASHINGTON DC//CJCS//
TO USCINCPAC HONOLULU HI
INFO WHITE HOUSE SITROOM WASHINGTON DC
 SECDEF WASHINGTON DC
 SECSTATE WASHINGTON DC
 AMEMB BOOMTOWN
 CSA WASHINGTON DC
 CNO WASHINGTON DC
 CSAF WASHINGTON DC
 CMC WASHINGTON DC
 CINCPACFLT PEARL HARBOR HI
 HQ PACAF HICKAM AFB HI
 CDRUSARPAC FT SHAFTER HI
 COMMARFORPAC
 COMSOPAC HONOLULU HI
 USCINCTAN SCOTT AFB
 DIA WASHINGTON DC

C L A S S I F I C A T I O N //NO3000//

EXER/DIVINE WIND//

MSGID/ORDER/CJCS//

SUBJ: PLANNING ORDER --USCINCPAC CONPLAN 5060-90 (C)//

REF/A/RMG/JCS/031357ZMAR93/-//

REF/B/RMG/CINCPAC/181430ZMAR93/-//

REF/C/RMG/CINCPAC/090001ZMAR93/-//

REF/D/RMG/JICPAC/050001ZMAR93/-//

REF/E/DOC/CINCPAC JTF SOP/-//

REF/F/DOC/CINCPAC CONPLAN 5060-90/-//

REF/G/ORD/CINCPAC OPORD 201/-//

NARR/REF A IS JCS WARNING ORDER. REF B DESIGNATED CG III MEF AS CJTF
DIVINE WIND, AND PROVIDED FORCES AVAILABLE FOR PLANNING. REF B
CONTAINS CJTF DIVINE WIND COMMANDERS ESTIMATE. REF D IS SIMULATED
JICPAC MESSAGE PROVIDING INTEL. REFS E, F, G ARE ORDERS PROVIDING
GUIDANCE ON CONDUCT OF OPERATIONS.//

ORDTYP/PLANORD/CJCS//

TIMEZONE/Z//

RMKS/ () THIS IS A PLANNING ORDER. REQUEST USCINCPAC CONDUCT
EXECUTION PLANNING IN PREPARATION FOR POSSIBLE EXECUTION OF COA
NUMBER ONE FROM REFS C AND F, AND SUBMIT OPORD FOR NCA CONSIDERATION
BY DDHHMMZMMYY.

GENTEXT/SITUATION/

A. () FOLLOWING AN ATTACK ON SMITHTOWN BY GOVERNMENT FORCES LATE
27 FEB 93, VIOLENCE AND ACTS OF TERRORISM BY PLA REBELS, AND
REPRISALS BY AWANIKON MOBS, CONTINUE IN BOOMTOWN AND OTHER CITIES IN

III MEF JTF HQ SOP

APPENDIX C

SOUTHWESTERN AWANIKO. FOREIGN RESIDENTS ARE IN DANGER FROM RANDOM VIOLENCE, AND U.S. CITIZENS AND PROPERTY MAY BE TARGETED BY REBELS IN AN ATTEMPT TO EMBARRASS THE AWANIKO GOVERNMENT. LOCAL SECURITY FORCES HAVE BEEN UNABLE TO CONTROL THE VIOLENCE, AND THE GOVERNMENT CANNOT GUARANTEE THE SAFETY OF FOREIGN RESIDENTS. THE ARMY IS ENGAGED IN THE CAMPAIGN AGAINST SMITHTOWN AND IN PROTECTING SCATTERED GARRISONS AND CONVOYS AGAINST REBEL ATTACK AND CANNOT HELP THE POLICE IN THE CITIES. VIOLENCE IS LIMITED TO CITIES IN THE SOUTHWEST, AND THE NORTHERN, EASTERN, NORTH CENTRAL AND CENTRAL PROVINCES.

B. () THE GOVERNMENT OF AWANIKO WILL ASSIST US FORCES, PROVIDE NECESSARY ACCESS TO FACILITIES AND PROVIDE HOST-NATION SUPPORT WHERE FEASIBLE.

C. () SPECIFIC FORCES

(1) () USCINCPAC: THIS PLAN CALLS FOR A JOINT TASK FORCE (JTF) CONSISTING OF THE FOLLOWING FORCE MODULE MAJOR COMBAT UNITS:

JOINT - (1) JTF DIVINE WIND HEADQUARTERS
(1) CINCPAC DJTFAC
(1) JOINT COMMUNICATIONS SUPPORT ELEMENT (USCINCPAC)

ARMY - (1) INF BN (25TH ID)
(1) MILITARY POLICE COMPANY
(1) BLACKHAWK (UH-60) SQUADRON
(1) ENVIRONMENTAL PREVENTIVE MEDICAL UNIT (EPMU)

NAVY - (1) CARRIER BATTLE GROUP (CVBG)
(1) AMPHIBIOUS GROUP ONE (PHIBGRU-1)

MARINE CORPS - (1) ALERT MAGTF

AIR FORCE - (1) SECURITY POLICE COMPANY
- (1) TACTICAL CONTROL SQUADRON
- (1) FIELD MAINTENANCE SQUADRON
- (1) AIR RESCUE SQUADRON

NOTE: SUFFICIENT PACAF AERIAL TANKER ASSETS TO SUPPORT THIS OPERATION ARE ALLOCATED FOR PLANNING.

(2) () NSA/CSS: PROVIDE SIGINT SUPPORT AS REQUIRED.//
GENTEXT/MISSION: WHEN DIRECTED BY THE NCA, USCINCPAC WILL CONDUCT NON-COMBATANT EVACUATION OPERATIONS VIC BOOMTOWN, AWANIKO IN ORDER TO PROTECT U.S. CITIZENS AND NATIONALS OF DESIGNATED THIRD COUNTRIES.//
GENTEXT/EXECUTION/

A. () COURSE OF ACTION: CONDUCT DETAILED PLANNING FOR COA NUMBER ONE AS CONTAINED IN REFS C AND F. US ASSISTANCE MAY INCLUDE BUT NOT BE LIMITED TO THE FOLLOWING TASKS: NON-COMBATANT EVACUATION OPERATIONS OF U.S. CITIZENS AND NATIONALS OF DESIGNATED THIRD COUNTRIES, TACTICAL RECOVERY OF AIRCRAFT AND PERSONNEL, SECURITY/REINFORCEMENT OPERATIONS TO PROTECT U.S. EMBASSY, IN-EXTREMIS HOSTAGE RESCUE OPERATIONS, PROTECT AND DEFEND U.S. SHIPPING, AND CONDUCT OTHER MILITARY OPERATIONS AS REQUIRED.

B. () COORDINATING INSTRUCTIONS

(1) () PROPOSED C-DAY, L HOUR IS TBD. REQUEST USTRANSCOM COORDINATE WITH THE SUPPORTING CINCS AND TOA() AND RECOMMEND FIRM C-DAY, L-HOUR TO JCS.

III MEF JTF HQ SOP

APPENDIX C

- (2) () TARGET DATE FOR EXECUTION IS TBD.
- (3) () SUPPORTING COMMANDS DEPLOYMENT AND MOVEMENT DATA ARE REQUIRED TO USTRANSCOM AND TOA() BY 190100ZMAR92.
- (4) () ANTICIPATED LENGTH OF OPERATION: 10 DAYS.
- (5) () USTRANSCOM WILL COORDINATE AND/OR MONITOR DEPLOYMENTS AS REQUIRED BY USCINCPAC, CJTF DIVINE WIND, SUPPORTING COMMANDERS, AND TOA().
- (6) () DEFCON OR DEPLOYABILITY POSTURE: AS DETERMINED BY USCINCPAC.
- (7) () KNOWN OPERATIONAL CONSTRAINTS: ROE IAW USCINCPAC CONPLAN 5060-88.//
GENTEXT/ADMINISTRATION AND LOGISTICS
- A. () STRATEGIC MOBILITY
 - (1) () AIRLIFT MOVEMENT PRIORITY 1B2.
 - (2) () ALLOCATION OF STRATEGIC LIFT RESOURCES IS FOR INITIAL PLANNING, SUBJECT TO FURTHER REFINEMENT IN ALERT, DEPLOYMENT, AND EXECUTE ORDERS.
 - (A) () AIRLIFT PLANNING TO BE BASED ON MAC ASSETS. SEALIFT PLANNING TO BE BASED ON MSC-CONTROLLED FLEET.
 - (B) () AIRLIFT ASSETS INCLUDE UP TO:
 - WIDE-BODY CARGO - 4
 - WIDE-BODY PASSENGER - 2
 - NARROW-BODY CARGO -
 - NARROW-BODY PASSENGER -
 - C-5 -
 - C-141 AIRCRAFT -
 - KC-10 -
 - (C) () SEALIFT ASSETS INCLUDE UP TO
 - RO-RO - 2
 - TANKER - 1
 - (D) () MAC, MSC, AND APPROPRIATE SUPPORTING COMMANDERS, IN COORDINATION WITH JSA AND THE CINCS, WILL APPLY THE APPROPRIATE AIRCRAFT AND SHIP TYPES AND CONFIGURATIONS NEEDED TO MEET CARGO AND PAX MOVEMENT REQUIREMENTS WITHIN EACH FLOW. IF JTB MUST ADDRESS ALLOCATIONS BY TYPE (E.G., C-5 AIRCRAFT OR RO-RO SHIPS), INCLUDE ALL NECESSARY DATA AND RATIONALS TO SUPPORT JTB ACTION IN TIME FOR ALERT ORDER.
- B. () CINCPAC WILL PROVIDE FUNDING FOR TRANSPORT COSTS. CMDRS SHOULD CAPTURE INCREMENTAL COSTS AND EXPENDITURES. PARENT SERVICE OF DEPLOYING UNITS MUST PROVIDE FUND CITES FOR MOVEMENTS. PARENT SERVICE OF TOA CONCERNED WILL FUND PRE-POSITIONING OF LIFT ASSETS IN ANTICIPATION OF DEPLOYMENT AND EXECUTE ORDERS. IF SUPPORTED CINC OR PROVIDING ORGANIZATION REQUIRE NON-OPORD INTRATHEATER LIFT SUPPORT PRIOR TO EXECUTE/DEPLOYMENT ORDERS, THE PARENT SERVICES OF UNITS BEING SUPPORTED WILL FUND MAC, MSC, AND MTMC TARIFF CHARGES AS APPLICABLE.
- C. () FORCE ACTIVITY DESIGNATORS (FADS) WILL BE AS ISSUED BY THE APPROPRIATE SERVICES.
- D. () KNOWN LOGISTIC CONSTRAINTS
 - (1) () STAGING AREAS FOR THIS OPERATION ARE LIMITED TO OKINAWA, JAPAN, UTAPAO, THAILAND, AND DIEGO GARCIA SUBJECT TO THE APPROVAL OF RESPECTIVE COUNTRY.
 - (2) () USE OF USNB SUBIC BAY PROHIBITED.
 - (3) () OVERFLIGHT RIGHTS MUST BE COORDINATED WITH THE RESPECTIVE

III MEF JTF HQ SOP

APPENDIX C

COUNTRIES. USE OF AWANIKON TERRITORY FOR OPERATIONS WILL REQUIRE CONSULTATION WITH AND APPROVAL OF AWANIKON GOVT.

E. () UNCLASSIFIED NICKNAME ASSIGNED THIS OPERATION IS DIVINE WIND.

F. () REPORTING INSTRUCTION: CJTF DIVINE WIND IS AUTHORIZED TO USE OPREP-1 REPORTING PROCEDURES AS REQUIRED. NORMAL OPERATIONAL REPORTING AS PRESCRIBED IN JCS PUB 6. MOVEMENT OF FORCES WILL BE REPORTED IAW APPROVED JCS PROCEDURES.

G. () OPSEC AND DECEPTION GUIDANCE: FORCE MOVEMENTS WILL GENERATE ATTENTION, AND COUPLED WITH MEDIA ATTENTION AND AWANIKON INVOLVEMENT, TOTAL SECRECY IS INFEASIBLE. ALTHOUGH A NEO CANNOT BE EXECUTED UNDER A TOTAL CLOAK OF SECRECY, FORCE SIZE, COMPOSITION AND DISPOSITIONS SHOULD BE PROTECTED. ALCON WILL IMPLEMENT PROPER OPSEC PROCEDURES THROUGHOUT THE PLANNING, EXECUTION, AND EXERCISE PHASES OF THE OPERATION TO PREVENT DISCLOSURE OF CAPABILITIES AND INTENT. ESSENTIAL ELEMENTS OF FRIENDLY INFORMATION (EEFI) ARE TBD.

H. () CLASSIFICATION GUIDANCE. IAW REF F.//

GENTEXT/PSYOP GUIDANCE/

A. () PSYOPS UNIT ESTABLISH LIAISON WITH HOST COUNTRY PSYOPS OR PSYOPS-CAPABLE ASSETS AS REQUIRED.

B. () FOCUS OF PSYOP WILL BE TO STRESS THE TEMPORARY NATURE OF U.S. MILITARY INVOLVEMENT IN AWANIKO AND THAT U.S. FORCES ARE NOT EMPLOYED IN SUPPORT OF THE AWANIKON GOVT OR TO INTERVENE IN THE INTERNAL AFFAIRS OF A SOVEREIGN NATION.//

GENTEXT/PUBLIC AFFAIRS/

A. () PUBLIC RELEASE OF INFORMATION ABOUT THIS OPERATION IS NOT AUTHORIZED UNTIL PA GUIDANCE IS RELEASED FROM JCS. PUBLIC AND NEWS MEDIA QUERIES CONCERNING THIS OPERATION SHOULD BE TAKEN AND REFERRED TO OASD(PA), THRU THE JCS PUBLIC AFFAIRS OFFICER. DURING REGULAR DUTY HOURS, CALL AUTOVON 225-7678 OR 224-5225, SECURE 851-1750 EXT 2832. AFTER DUTY HOURS CONTACT THE JCS PUBLIC AFFAIRS OFFICER THRU NMCC, AUTOVON 227-8322 OR 225-1858. IF NECESSARY, ADDITIONAL PUBLIC AFFAIRS GUIDANCE ABOUT THIS OPERATION WILL BE FURNISHED BY OASD(PA) BY SEPARATE COMMUNICATIONS.

B. () PROVIDE PROPOSED PUBLIC AFFAIRS GUIDANCE ABOUT THIS OPERATION BY SEPARATE MESSAGE DIRECT TO OASD(PA), INFO JCS, TO INCLUDE THE FOLLOWING: PROPOSED PUBLIC AFFAIRS POLICY, ACTIVE OR PASSIVE: DRAFT RESPONSE TO QUERY OR RELEASE WITH SUPPORTING QUESTIONS AND ANSWERS: PLANS FOR TROOP AND FAMILY INFORMATION, SECURITY REVIEW, DAILY UNCLAS OPERATIONS SUMMARY, AUDIOVISUAL DOCUMENTATION, COMMUNITY RELATIONS, JOINT INFORMATION BUREAU (JIB) ESTABLISHMENT, AND PUBLIC AFFAIRS FIELD COMMUNICATION NET: RECOMMENDATIONS CONCERNING MEDIA ACCESS TO THE AREA OF OPERATIONS, INCLUDING WHETHER OPEN ACCESS CAN BE ACCOMODATED OR POOLS REQUIRED (NUMBER OF MEDIA THAT CAN BE HANDLED), GROUND RULES AND GUIDELINES, BRIEFINGS, INTRA - AND INTER - THEATER TRANSPORTATION, ACCREDITATION, AND OTHER MEDIA SUPPORT ARRANGEMENTS, AND JIB PERSONNEL AND EQUIPMENT AUGMENTATION REQUIREMENTS.

GENTEXT/COMMAND AND SIGNAL/

A. () COMMUNICATIONS GUIDANCE. WHERE CRITICAL COMMUNICATIONS RESOURCES ARE NOT SATISFIED BY AUGMENTING OR SUPPORTING UNITS, USCINCPAC JTF WILL VALIDATE/TRANSPORTABLE COMMUNICATIONS EQUIPMENT IN ACCORDANCE WITH JCS MOP 167. BECAUSE OF LIMITED SATELLITE CAPACITY, USCINCPAC WILL BE PREPARED TO RECOMMEND RELATIVE PRIORITIES AND ALLOCATE CHANNELS/CIRCUITS WITHIN THE SCOPE OF THIS

III MEF JTF HQ SOP

APPENDIX C

OPERATION, INCLUDING THOSE OF THE SUPPORTING COMMANDERS.

B. () COMMAND RELATIONSHIPS: USCINCPAC JTF IS THE SUPPORTED COMMANDER. USCINCPAC, CINCPACAF, COMMARFORPAC, USARPAC, USTRANSCOM, AND USCINCSOC ARE SUPPORTING COMMANDERS. DIA, DCA, DLA, AND DMA ARE SUPPORTING AGENCIES.

C. () DIRLAUTH ALCON. KEEP THE JCS INFORMED USING COMMANDERS SITREP IAW JCS PUB 6.//

AKNLDG/YES//

DECL/OADR//

BT

#

NNNN

III MEF JTF HQ SOP

APPENDIX C

JCS ALERT ORDER

O DDHHMMZMMMY

FM JCS WASHINGTON DC//CJCS//
TO USCINCPAC HONOLULU HI
INFO WHITE HOUSE SITROOM WASHINGTON DC
SECDEF WASHINGTON DC
SECSTATE WASHINGTON DC
AMEMB AWANIKO
CSA WASHINGTON DC
CNO WASHINGTON DC
CSAF WASHINGTON DC
CMC WASHINGTON DC
CINCPACFLT PEARL HARBOR HI
HQ PACAF HICKAM AFB HI
CDRUSARPAC FT SHAFTER HI
COMMARFORPAC
COMSOPAC HONOLULU HI
USCINCTAN SCOTT AFB
DIA WASHINGTON DC

BT

C L A S S I F I C A T I O N //NO3000//

EXER/ DIVINE WIND//

MSGID/ORDER/CJCS//

SUBJ: ALERT ORDER —USCINCPAC CONPLAN 5060-90 (C)//

REF/A/RMG/JCS/031357ZMAR93 ()//

REF/B/RMG/CINCPAC/090001ZMAR93 ()//

REF/C/RMG/CINCPAC/040001ZMAR93 ()//

REF/D/RMG/JICPAC/050001ZMAR93/EXERCISE//

REF/E/DOC/CINCPAC JTF SOP//

REF/F/DOC/CINCPAC CONPLAN 5060-90//

REF/G/ORD/CINCPAC OPORD 201//

NARR/REF A IS STAFFEX 2-93 JCS WARNING ORDER. REF B CONTAINS CJTF DIVINE WIND COMMANDERS ESTIMATE. REF C DESIGNATED CG III MEF AS CJTF DIVINE WIND, AND PROVIDED FORCES AVAILABLE FOR PLANNING. REF D IS SIMULATED JICPAC MESSAGE PROVIDING SCENARIO INFORMATION. REFS E, F, G ARE ORDERS/PLANS PROVIDING GUIDANCE ON CONDUCT OF OPERATIONS.//

ORDTYP/ALERTORD/CJCS//

TIMEZONE/Z//

RMKS/ () THIS IS AN ALERT ORDER IN SPT OF STAFFEX 3-93. THE SECRETARY OF DEFENSE HAS AUTHORIZED EXECUTION PLANNING FOR USCINCPAC CONPLAN 5060-90. SUPPORTED CINC JTF OPORD OR IMPLEMENTING INSTRUCTIONS REQUESTED BY DDHHMMZMMMY.//

GENTEXT/SITUATION/ () REFS A THRU F REFER.//

GENTEXT/MISSION/ () WHEN DIRECTED BY THE NCA, USCINCPAC WILL CONDUCT NOCOMBATANT EVACUATION OPERATIONS IN ORDER TO PROTECT U.S. AND DESIGNATED THIRD COUNTRY FOREIGN NATIONALS IN AWANIKO BE PREPARED TO CONDUCT DISASTER RELIEF OPERATIONS IN AWANIKO.//

GENTEXT/EXECUTION/ ()

A. () COURSE OF ACTION. THE NCA HAVE APPROVED COA NUMBER 1 AS

III MEF JTF HQ SOP

APPENDIX C

CONTAINED IN REF B.

B. () MAJOR COMBAT FORCES. APPROVED AS PER REFS B AND C WITH THE FOLLOWING ADDITIONAL FORCES ASSIGNED:

ARMY FORCES
PSYOPS CO

NAVY FORCES
MPS - 2
MV PVT. H. FISHER
MV CPL. L. J. HAUGE

SOC FORCES - SOCPAC IS TASKED TO PROVIDE APPROPRIATE FORCES TO RESOLVE POSSIBLE HOSTAGE RESCUE SITUATIONS.

C. () USTRANSCOM IS AUTHORIZED TO MOVE AIRCRAFT AND STAGE CREWS TO SUPPORT OPERATIONS.

D. () COORDINATING INSTRUCTIONS

(1) () PROPOSED C-DAY, L HOUR IS 160001ZMAR93. REQUEST USTRANSCOM COORDINATE WITH THE SUPPORTING CINC'S AND TOA'S AND RECOMMEND FIRM C-DAY, L HOUR TO JCS.

(2) () TARGET DATE FOR EXECUTION IS 170001ZMAR93.

(3) () SUPPORTING COMMANDS' DEPLOYMENT AND MOVEMENT DATA ARE REQUIRED TO USTRANSCOM AND TOA'S BY 130001ZMAR93. TOA MOVEMENT SCHEDULES REQUIRED BY 140001ZMAR93.

(4) () USTRANSCOM WILL COORDINATE AND/OR MONITOR DEPLOYMENTS AS REQUIRED BY CINCPAC, CJTF DIVINE WIND, SUPPORTING COMMANDERS, AND TOA'S.

(5) () OTHER COORDINATING INSTRUCTIONS AS PER REF A.//

GENTEXT/ADMINISTRATION AND LOGISTICS/

A. () TRANSPORT. ALLOCATION OF STRATEGIC LIFT FOR REVISED PLANNING, CONTAINED IN REF C APPROVED.

(1) () AIRLIFT MOVEMENT PRIORITY 1B2.

(2) () AIRLIFT ALLOCATION. THE JCS JOINT TRANSPORTATION BOARD (JTB) HAS APPROVED THE FOLLOWING STRATEGIC AIRLIFT ASSETS TO SUPPORT CINCPAC CONPLAN 5060-90 OPERATIONS:

PERIOD	ASSETS
C-DAY THRU C PLUS 7	4 C-5
	10 C-141
	2 WIDE-BODY PASSENGER
	2 WIDE-BODY CARGO
C-PLUS 8 THRU C PLUS 29	2 C-5
	6 C-141
	2 WIDE-BODY CARGO

(3) () SEALIFT. FOR EXECUTION PLANNING, THE JCS JTB HAS APPROVED THE FOLLOWING STRATEGIC SEALIFT ASSETS TO SUPPORT CINCPAC CONPLAN 5060-90 OPERATIONS:

C - DAY THRU C PLUS 29	2 RO-RO
------------------------	---------

III MEF JTF HQ SOP

APPENDIX C

1 TANKER

- B. () FAD. SEE REF A.
- C. () FUND CITATIONS WILL BE ISSUED SEPARATELY.
- D. () PERSONNEL DEPLOYMENT CRITERIA. SEE REF A.
- E. () REPORTING INSTRUCTIONS. SEE REF A.
- F. () OPSEC AND DECEPTION GUIDANCE. SEE REF A.
- G. () CLASSIFICATION AND DECLASSIFICATION GUIDANCE. SEE REF A.

GENTEXT/PSYOP GUIDANCE/() SEE REF A.//

GENTEXT/PUBLIC AFFAIRS GUIDANCE/() SEE REF A.//

GENTEXT/COMMAND AND CONTROL/

- A. () COMMUNICATIONS GUIDANCE. SEE REF A.
- B. () COMMAND RELATIONSHIPS AS SPECIFIED IN REF A.
- C. () DIRLAUTH ALCON. KEEP THE JCS INFORMED USING COMMANDERS
SITREP IAW PUB 6.//

AKNLDG/YES//

DECL/OADR//

BT

#

NNNN

III MEF JTF HQ SOP

APPENDIX C

JTF OPORD

OAAUZYUW DDDHHMM-UUUU—
ZNR UUUUU
140001Z MAR 93
FM CJTF DIVINE WIND

TO AMEMB AWANIKO
 CG III MEF
 TWO FIVE ID
 THIRTEENTH MEU
 374TH TACTICAL AIR WING
 MPSRON TWO
 USS AMERICA
 PHIBGRU ONE

INFO WHITE HOUSE SITROOM WASHINGTON DC
 SECSTATE WASHINGTON DC
 SECDEF WASHINGTON DC
 CJCS WASHINGTON DC
 CSA WASHINGTON DC
 CNO WASHINGTON DC
 CSAF WASHINGTON DC
 CMC WASHINGTON DC
 USCINCPAC HONOLULU HI
 USCINCSOC MACDILL AFB HI
 USCINCTrans SCOTT AFB IL
 CIA WASHINGTON DC
 DIA WASHINGTON DC
 DLA CAMERON STATION VA
 DMA WASHINGTON DC
 HQ MAC SCOTT AFB IL
 NSA FT MEADE MD
 CINCPACFLT PEARL HARBOR HI
 CDRUSARPAC FT SHAFTER HI
 HQ PACAF HICKAM AFB HI
 CG FMFPAC
 COMSOPAC HONOLULU HI
 COMUSJAPAN
 COMUSKOREA
 CTF SEVEN SIX
 CDR FIRST SPECFOR GRP
 MCB CAMP BUTLER

BT

C L A S S I F I C A T I O N //N03000//
EXER/STAFFEX 3-93/DIVINE WIND//
MSGID/ORDER/CJTF DIVINE WIND/001/MAR//
AMPN/SUBJ: DIVINE WIND OPORD//
REF/A/ORD/CJCS/092300Z MAR 93//
AMPN/REF A IS CJCS ALERT ORDER DIRECTING EXECUTION PLANNING FOR OP
DIVINE WIND.//
REF/B/RMG/CJTF DW/090001Z MAR 93//
AMPN/REF B IS CJTF DIVINE WIND CMDR'S ESTIMATE.//

III MEF JTF HQ SOP

APPENDIX C

REF/C/DOC/AMEMB AHAN EAP-90/11JUL90//
AMPN/REF C IS EMERGENCY ACTION PLAN FOR AMEMB AHAN AWANIKO.//
ORDTYP/OPORD/CJTF DIVINE WIND-001//
MAP/ //
TIMEZONE/Z//

NARR/ () OPERATION DESCRIPTION. DIVINE WIND WILL BE CONDUCTED TO EFFECT A NON-COMBATANT EVACUATION OPERATION (NEO) IN ORDER TO REMOVE U.S. CITIZENS (AMCITS) AND OTHER PERSONNEL FROM THE CURRENT CIVIL UNREST IN AWANIKO. THE AHAN, AWANIKO AREA IS CONSIDERED A SEMI-PERMISSIVE ENVIRONMENT, DUE TO GOVT OF AWANIKO (GA) CONCURRENCE WITH EVAC PLAN BUT CURRENT INABILITY TO GUARANTEE SAFETY OF FOREIGN NATIONALS.//

() FORCE LIST

JTF DIVINE WIND CE
HQ III MEF
CINCPAC DJTFAC
JOINT COMM SPT ELMT

AFFOR
18TH SECURITY POLICE SQDN (1 X CO)
AERIAL REFUELING AIRCRAFT
81ST TACTICAL CONTROL SQUADRON
33RD AIR RESCUE SQUADRON

ARFOR
25TH ID (1 X BN)
MILITARY POLICE CO
UH-60 SQDN (12 A/C)
ENVIRONMENTAL PREVENTIVE MEDICINE UNIT (EPMU)

NAVFOR
CVBG (USS AMERICA)
PHIBGRU-1 (ARG-A)

MARFOR
III MEF ACF
31st MEU

SOCFOR
1ST SF GRP
17TH SPEC OPS SQDN
353D SPEC OPS WING

MPSRON-2
ELMTS MPSRON-2
NSE
III MEF RP
III MEF OPP

GENTEXT/SITUATION/
A. () ENEMY FORCES.

III MEF JTF HQ SOP

APPENDIX C

(1) () THE GOVT OF AWANIKO IS CURRENTLY FACING A SIGNIFICANT COUNTERINSURGENCY THREAT FROM THE "PEOPLE'S LIBERATION ARMY" (PLA). THE PLA, COMPRISED OF MILITANT PLAS, ARE FIGHTING FOR AN AUTONOMOUS PLA REGIONAL STATE IN NORTHERN AWANIKO AND ARE SUPPORTED BY PLAS FROM SOUTHERN ORANGELAND. THE GOVT (GOVT) ESTIMATES THAT THE PLA CONSISTS OF APPROX 1000 HARD-CORE INSURGENTS AND 5000 PLUS CONSCRIPTS THAT HISTORICALLY HAVE OPERATED IN AND AROUND THE OGAN PENINSULA. MOST OF THE RECENT FIGHTING HAS CENTERED AROUND THE "ELEPHANT PASS" CAUSEWAY AREA, A NARROW STRIP OF LAND CONNECTING OGAN PENINSULA WITH MAINLAND AWANIKO. THE GOVT AND THE PLA ARE BATTLING TO SECURE AND ISOLATE THIS AREA AND ESTABLISH POLITICAL CONTROL. OGAN HAS LONG BEEN A PLA STRONGHOLD AND THIS REGION IS A KNOWN TRANSIT POINT FOR CADRES MOVING THROUGHOUT THE REGION.

(2) () A RECENT AWANIKO ARMY OFFENSIVE AGAINST THE PLA IN THE OGAN PENINSULA HAS CREATED A NATION WIDE BACKLASH. ETHNIC VIOLENCE HAS INCREASED AS S AND PLAS HAVE TAKEN REPRISAL ACTIONS AGAINST ONE ANOTHER. STRIKES, RIOTS AND MOB VIOLENCE HAVE OCCURRED IN THE MAJOR CITIES. THE GOVT HAS REPORTED NUMEROUS AMBUSHES OF ARMY PATROLS AND CONVOYS, AND ATTACKS ON OUTPOSTS AND GARRISONS. THE ARMY AND POLICE ARE UNABLE TO EFFECTIVELY PROVIDE PROTECTION TO ITS POPULACE AND FOREIGN NATIONALS. A BELGIAN BANKER, HIS WIFE AND SEVEN U.S. CITIZENS ARE MISSING AND ARE BELIEVED TO BE KIDNAPPED BY UNKNOWN GROUPS. U.S. AND OTHER FOREIGN NATIONALS ARE ASSESSED TO BE IN DANGER FROM RANDOM/HIGHLY EMOTIONAL MOBS AND POSSIBLE TARGETING BY PLAS TO EMBARRASS THE GOVT. THE PLA HAS DEMONSTRATED AN ANTI-AIR CAPABILITY BY SHOOTING DOWN A AAF AIRCRAFT BY HAND-HELD SAM. THEY HAVE ALSO CONDUCTED BOMBINGS, ARSON AND RANDOM KILLINGS IN MAJOR CITIES TO INCLUDE AHAN, SMITHTOWN, AND JONESTOWN. BOTH MAJOR AIRPORTS NEAR AHAN MAY BE TARGETED BY THE PLAS TO DISRUPT POSSIBLE EVACUATION OR RELIEF EFFORTS IN ORDER TO FURTHER DISCREDIT THE GOVT.

(3) () FLOODING IN THE SOUTH AND SOUTHWEST DUE TO UNREASONABLY HEAVY RAINS IS CAUSING A SIGNIFICANT REFUGEE PROBLEM THAT IS COMPOUNDING THE EXISTING PROBLEMS IN URBAN AREAS. DEATHS DUE TO THE SUBSEQUENT FLOODING IS ALREADY ESTIMATED TO BE IN THE HUNDREDS AND THE GOVERNMENTS INABILITY TO DISPOSE OF CORPSES MAY POSE A HEALTH RISK.

B. () FRIENDLY FORCES. THE FOLLOWING FORCES ARE IN SPT OF JTF DIVINE WIND:

TRANSCOM
USPACOM THEATER AIRLIFT
603RD AIRLIFT CONTROL SQDN
MSC/U.S. FLAG SHIPPING
CINCPACFLT
CINCPACAF
CDRUSARPAC
CG FMFPAC
COMUSJAPAN
COMSOPAC

C. () ATTACHMENTS AND DETACHMENTS. NONE.//

GENTEXT/MISSION/ () WHEN DIRECTED BY USCINCPAC, CJTF DIVINE WIND WILL CONDUCT NON-COMBATANT EVACUATION OPS (NEO) IN ORDER TO PROTECT

III MEF JTF HQ SOP

APPENDIX C

U.S. AND DESIGNATED THIRD COUNTRY FOREIGN NATIONALS IN AWANIKO. BE PREPARED TO CONDUCT DISASTER RELIEF OPERATIONS IN AWANIKO.//

GENTEXT/EXECUTION/

A. () CONCEPT OF OPS.

(1) () DEPLOYMENT. JTF DIVINE WIND CONDUCTS RAPID DEPLOYMENT TO SOUTHEAST ASIA AND THE ORANGELANDN OCEAN REGION VIA STRATEGIC AND TACTICAL AIRLIFT IN ORDER TO ESTABLISH COMMAND AND CONTROL AND TO FORWARD DEPLOY FORCES/ASSETS FOR EMPLOYMENT.

(2) () EMPLOYMENT. ON D-DAY, JTF DIVINE WIND SECURES AIRHEAD VIC AHAN AWANIKO IN ORDER TO ESTABLISH SECURE EVACUATION SITE. ON ORDER, JTF UNITS PROVIDE SECURITY TO EVAC ASSEMBLY AREAS AND CONDUCT CONVOY ESCORT AS REQUIRED. PRIMARY MEANS OF MOVING EVACUEES TO EVAC SITE WILL BE BY SURFACE VIA HOST NATION OR CONTRACTED VEHICLES. ALTERNATE MEANS WILL BE BY SURFACE USING JTF VEHICLE ASSETS AND/OR HELICOPTERS FM DESIGNATED HLZ VIC ASSEMBLY AREAS. JTF WILL BE PREPARED TO ASSIST AMEMB IN OPERATION OF ECC AND TO RECOVER EVACUEES FROM OUTLYING AREAS. ON ORDER, JTF DIVINE WIND WILL COORDINATE AND ASSIST JSOTF OPS TO RECOVER AMCITS OR OTHER PERSONS FM HOSTILE FORCES. JTF WILL BE PREPARED TO CONDUCT DISASTER RELIEF OPS WITH IN-PLACE FORCES AUGMENTED BY AMPHIBIOUS FORCES, ELMTS OF AN MPSRON, AND ADDITIONAL FLY-IN FORCES AS REQUIRED.

(3) () REDEPLOYMENT. UPON COMPLETION OF OPS IN AWANIKO, JTF WILL CONDUCT RAPID REDEPLOYMENT TO INTERMEDIATE LOCATIONS FOR CONTINUED TRANSIT TO UNIT HOME BASES.

B. () TASKS.

(1) () MARFOR (ELMTS FMFPAC/III MEF)

(A) () ON ORDER, ACTIVATE AND DEPLOY MEF ALERT MAGTF.

(B) () ACTIVATE AND DEPLOY RP IN SPT OF POTENTIAL MPF OPS FOR DISASTER RELIEF.

(C) () ON ORDER, DEPLOY ELEMENTS OF AMAGTF TO UTAPAO STAGING AREA IN PREPARATION FOR EMPLOYMENT IN SUPT OF NEO.

(D) () ON ORDER, DEPLOY TO PRIMARY OR ALTERNATE AIRFIELD VIC AHAN, AWANIKO. ESTABLISH SECURE EVAC SITE FOR PROTECTION OF EVACUEES, AIRCRAFT, AND JTF FORCES. CO AMAGTF IS DESIGNATED GCC FOR GROUND FORCES VIC AHAN, AWANIKO.

(E) () ON ORDER, PROVIDE APPROPRIATE FORCES TO SECURE DESIGNATED ASSEMBLY AREAS PER REF C AND AS DESCRIBED IN COORD INST (PAR D).

(F) () ON ORDER, ESTABLISH EVAC CONTROL CNTR (ECC) TO PROCESS EVACUEES, OR PROVIDE AUGMENTATION TO EXISTING AMEMB ECC AS REQUIRED.

(G) () BE PREPARED TO PROVIDE CONVOY ESCORT FOR MOVEMENT OF EVACUEES FM ASSEMBLY AREAS TO EVAC SITE.

(H) () BE PREPARED TO CONDUCT SPECIAL OPS FOR RETRIEVAL OF AMCITS OR OTHER PERSONS.

(I) () BE PREPARED TO CONDUCT TACTICAL AND DEEP RECONAISSANCE IN SPT OF SECURITY MISSIONS AND OR SEARCH AND RECOVERY OPS.

(J) () BE PREPARED TO CONDUCT DISASTER RELIEF OPS.

(3) () ARFOR (ELMTS USARPAC)

(A) () ON ORDER, COMMENCE DEPLOYMENT OF FORCES TO AO.

III MEF JTF HQ SOP

APPENDIX C

(B) () UPON ARRIVAL VIC AHAN, BE PREPARED TO AUGMENT EVAC SITE SECURITY. PROVIDE MILITARY POLICE UNITS TO SECURITY OPS AND FOR ECC AUGMENTATION.

(C) () ON ORDER, CONDUCT SURFACE OR HELIBORNE RECOVERY OPS OF AMCITS AND OTHER DESIGNATED PERSONNEL IN OUTLYING AREAS WHO ARE UNABLE TO REACH ASSEMBLY AREAS WITHIN AHAN. SPECIAL ATTENTION TO RECOVERY OPS VIC CANDI.

(D) () CONDUCT PSYCHOLOGICAL OPERATIONS IN SPT OF JTF. THEMES TO STRESS ARE NON-INTERFERENCE OF U.S. FORCES IN AFFAIRS AND WILLINGNESS TO ASSIST PEACEFUL INDIGENOUS POPULACE. SPECIFIC PSYOP GUIDANCE TBI.

(E) () BE PREPARED TO PROVIDE HELILIFT SPT TO POSSIBLE JSOTF AND/OR MARFOR RECON MISSIONS.

(4) () AFFOR (ELMTS PACAF)

(A) () PROVIDE STRATEGIC AND TACTICAL AIRLIFT IN SPT OF JTF OPS.

(B) () PROVIDE AIRLIFT IN SPT OF EVACUATION.

(C) () ESTABLISH, MAINTAIN AND OPERATE AIRLIFT CONTROL ELEMENT TO SUPPORT SAFEHAVEN AND OBJECTIVE AREA AIRFIELDS. ESTABLISH ALCE SUPPORT 24 HOUR AIRLIFT OPERATIONS AT FOLLOWING AIRFIELDS FOR RECEPTION OF AIRCRAFT AS INDICATED:

-1- SMITHTOWN/AHAN INTL: RECEPTION OF C-5B, C-141B, AND COMMERCIAL WIDE BODY PASSENGER/CARGO AIRCRAFT.

-2- JONESTOWN/AHAN: RECEPTION OF C-141B AND C-130E/H AIRCRAFT.

-3- UTAPAO/THAILAND: RECEPTION OF ALL AIRCRAFT LIST IN SUBPARS ABOVE.

-4- IDENTIFY AIRLIFT SUPPORT REQUIREMENTS IN SUPPORT OF ESTABLISHMENT OF ALCE AT BOTH LOCATION. IDENTIFICATION OF LIFT WILL BE SOURCED THROUGH JOPES.

(D) () CONDUCT MILITARY POLICE ACTIVITIES AT SAFEHAVEN AIRFIELD. BE PREPARED TO ASSIST IN RECEPTION OPS AND EVACUEE CONTROL AT SAFEHAVEN AIRFIELD.

(E) () BE PREPARED TO CONDUCT SAR OPS VIC SAFEHAVEN AND AHAN.

(5) () SOCFOR (ELMTS SOCPAC)

(A) () ON ORDER, DEPLOY ASSETS REFLECTED IN FORCE LIST TO SAFEHAVEN AND BE PREPARED FOR FURTHER MOVEMENT TO AHAN.

(B) () ON ORDER, DEPLOY TO AHAN. ESTABLISH BASE OF OPERATIONS.

(C) () CONDUCT DEEP EVACUEE RECOVERY OPS AS REQUIRED.

(D) () ON ORDER, CONDUCT HOSTAGE RESCUE OPS AS REQUIRED.

(E) () BE PREPARED TO CONDUCT SECURITY OPS IN SPT OF PROTECTION OF EVACUEES, U.S. FORCES, AND STATE DEPT PERSONNEL AND ASSETS.

(F) () BE PREPARED TO CONDUCT DEEP RECONAISSANCE IN SPT OF JTF OPS.

(6) () MPSRON-2.

(A) () MAINTAIN CURRENT STATION VIC DIEGO GARCIA.

(B) () ON ORDER, COMMENCE TRANSIT FROM CURRENT STATION TO VIC AHAN, AWANIKO.

III MEF JTF HQ SOP

APPENDIX C

(C) () ON ORDER, LINK-UP WITH FLY-IN OPP AND NSE TO CONDUCT INSTREAM OPS TO PROVIDE THE FOLLOWING REQUIREMENTS:

-1- () BULK FUEL DELIVERY TO SHORE (TYPE FUEL TBD).

-2- () CLASSES I, IV, VII, VIII AND IX AS REQUIRED.

(D) () BE PREPARED TO TAKE ABOARD EVACUEES UNABLE TO BE EVACED BY AIRLIFT.

(E) () LOCATION OF ANCHORAGES TBI.

(7) () NAVFOR (ELMTS PACFLT)

(A) () BE PREPARED TO SAIL SELECTED ELMTS OF ARG-A TO VIC AWANIKO TO SUPPORT NEO AND/OR DISASTER RELIEF. COMPOSITION OF AMPHIBIOUS FORCE TBI.

(B) () BE PREPARED TO SAIL SELECTED ELMTS OF CVBG TO VIC AWANIKO TO SUPPORT NEO AND/OR DISASTER RELIEF. BE PREPARED TO CONDUCT INTERDICTION OPS AS DIRECTED.

C. () RESERVE. JTF RESERVE IS ELMTS OF NAVFOR. DURING ARG CLOSURE PERIOD, RESERVE WILL BE CONSTITUTED FROM 25TH ID FORCES VIC AHAN. MOST PROBABLE RESERVE MISSION IS TO AUGMENT JTF SECURITY REQUIREMENTS IN AO.

D. () COORDINATING INSTRUCTIONS.

(1) () CO, AMAGTF IS DESIGNATED GCC. GCC WILL COORDINATE OPERATIONS AND DECONFLICTION BETWEEN GROUND FORCES IN THE AHAN AO.

(2) () SAFEHAVEN. THE DESIGNATED SAFEHAVEN FOR AWANIKO NEO PER USCINPAC 5060-88 IS THAILAND. UTAPAO AFB WILL BE USED FOR STAGING FORCES AND AS A POD FOR EVACUEES.

(3) () AIRFIELDS. THE FOLLOWING AIRFIELDS WILL BE USED FOR EVAC OPS VIC AHAN:

SMITHTOWN
0710N/7953E
3365 M
747/C-5

JONESTOWN
0649N/7953
1833 M
C-130

(4) () ASSEMBLY AREAS. EVACUEE ASSEMBLY AREAS, PER REF B:

PRIMARY

U.S. EMBASSY
210 SMITHTOWN RD
999N/7950E
CAPACITY 500

ALTERNATE

AMBASSADOR'S RESIDENCE
94 HORTON PLACE
9999N/7952
CAPACITY 150-200

(5) () EVAC HLZ'S:

PRIMARY

- HLZ 1 (AMEMB)
099990.34N/9999E

ALTERNATE 1 - CCC HLZ (AHAN CRICKET CLUB)
099999.28N/99999E

ALTERNATE 2 - OVERSEAS CHILDRENS SCHOOL
N/ E

(6) () EVACUEES. IN ADDITION TO AMCITS, OTHER NATIONS HAVE REQUESTED U.S. ASSISTANCE IN THE EVACUATION OF THEIR CITIZENS ("OTHERS" INCLUDES EVACUEES WHO MAY NOT BE CURRENTLY ACCOUNTED FOR IN AWANIKO OR SPECIAL CASES WHERE EVACUATION MAY BE REQUIRED):

COUNTRY	#PAX
U.S.	600
FRANCE	200
CANADA	150

III MEF JTF HQ SOP

APPENDIX C

CIS	50
OTHERS	200
TOTAL	1200

(7) () RIOT CONTROL AGENTS (RCA) ARE NOT AUTHORIZED WITHOUT APPROVAL OF THE NCA.

(8) () RULES OF ENGAGEMENT. PEACETIME RULES OR ENGAGEMENT WILL BE FOLLOWED UNLESS MODIFIED BY CJTF OF HIGHER AUTHORITY. USCINCPACINST 3710.2E AND GUIDANCE FOLLOWING APPLIES.

(A) () COMMANDERS ARE AUTHORIZED TO TAKE ALL NECESSARY AND APPROPRIATE ACTION TO PROTECT FORCES FROM HOSTILE ACTION OR DEMONSTRATED HOSTILE INTENT. EVERY USE OF FORCE MUST BE ON THE PREMISE OF SELF DEFENSE. FORCE USED MUST BE PROPORTIONAL—REASONABLE IN INTENSITY, MAGNITUDE, AND DURATION BASED ON ALL FACTS AVAILABLE TO THE COMMANDER AT THE TIME.

(B) () SPECIFIC POLICY. USE OF FORCE IN COLLECTIVE SELF-DEFENSE IS AUTHORIZED FOR HOSTAGES, VIPs, US CITIZENS, ETC. PROTECTION OF HOSTAGES, VIPs, US CITIZENS, ETC. IS PARAMOUNT.

(C) () GUIDANCE

-1- () UNIDENTIFIED INFILTRATORS, MILITARY UNITS, CIVILIANS, AIRCRAFT BOATS, ETC. WILL BE INTERDICTED, AND CONTROLLED USING NECESSARY FORCE REQUIRED TO ENSURE MISSION ACCOMPLISHMENT. PLA REBEL FORCES HAVE NOT YET BEEN DECLARED HOSTILE BY COMPETENT AUTHORITY.

-2- () SUPPRESSIVE FORCE IS AUTHORIZED. SUPPRESSIVE FORCE IS DEFINED AS FORCE NECESSARY TO PROVIDE TEMPORARY DEGRADATION OF THREATENING FORCES OR WEAPONS SYSTEMS.

-3- () INJURY OF CIVILIANS AND DAMAGE TO CIVILIAN PROPERTY WILL BE HELD TO THE MINIMUM EXTENT NECESSARY TO ACCOMPLISH THE MISSION.

-4- () SPECIFIED INDIVIDUALS, PLACES, PROPERTY WILL NOT BE TARGETED UNLESS NECESSARY TO ACCOMPLISH THE MISSION. RESTRICTED TARGETS AND NO FIRE AREAS TBI.

(D) () FORCE

-1- () USE OF SUFFICIENT FORCE TO INSURE THE SAFETY OF HOSTAGES/VIPs/US CITIZENS/ETC, AND THE JTF IS AUTHORIZED.

-2- () SPECIAL INSTRUCTIONS. POTENTIAL COMPROMISE OF MISSION BY UNIDENTIFIED (VICE HOSTILE) ELEMENTS. SUCH ELEMENTS WILL BE RESTRICTED, AND IF POSSIBLE DISABLED UNHARMED AND THE MISSION CONTINUED/ABORTED.

(E) () TREATMENT REQUIRED FOR EVACUEES/INDIGENOUS PERSONNEL:

-1- () CITIZENS. IDENTIFIED, SEGREGATED, DETAINED, PROCESSED, EVACED.

-2- () ALLIES. IDENTIFIED, SEGREGATED, DETAINED, PROCESSES, EVACED.

-3- () ENEMIES. IDENTIFIED, SEGREGATED, DETAINED.

-4- () IDENTIFICATION WILL BE DETERMINED BY HOST COUNTRY/TEAM/IMAGERY/PERSONAL IDENTIFICATION/ETC.

-5- () UNKNOWNNS WILL BE CONSIDERED FRIENDLY, TREATED AS CITIZENS, WITH APPROPRIATE SAFETY MEASURES (E.G. CONSTRAINED UNTIL IDENTITY IS DETERMINED).

(9) () DESIGNATION OF JFAC IS NOT ANTICIPATED.

(10) () OPSEC GUIDANCE. MEDIA COVERAGE OF THE SITUATION IN AWANIKO AND PRESS RELEASES BY BOTH SECSTATE AND G INDICATE THE

III MEF JTF HQ SOP

APPENDIX C

LIKELIHOOD OF A NEO BEING EXECUTED WITH U.S. MILITARY ASSISTANCE. DESPITE THE "IMMINENCE" OF THE OPERATION, CMDRS ARE NOT TO ALLOW DISCLOSURE OF INFORMATION REGARDING PREPARATIONS FOR, FORCES INVOLVED, OR PLANS ASSOCIATED WITH OPERATION DIVINE WIND. MEDIA ACCESS WILL BE COORDINATED BY THE JOINT PAO ESTABLISHED BY THE CJTF. CLASSIFICATION AND PUBLIC AFFAIRS GUIDANCE WILL BE ISSUED BY SEPARATE MESSAGE.

(10) () DIRLAUTH ALCON.

E. () COMMANDER'S INTENT AND GUIDANCE.

(1) () JTF DIVINE WIND WILL CONDUCT OPS IN AWANIKO IN AS NON-INTRUSIVE A MANNER AS POSSIBLE. THE IMAGE OF NON-INTERFERENCE IN AFFAIRS DURING NEO MUST BE REINFORCED BY AN AMBITIOUS PSYOP CAMPAIGN EMPHASIZING THAT THE JTF IS NOT "TAKING SIDES".

(2) () ELEMENTS OF THE JTF WILL BE MOVED TO THE AO AND ACCOMPLISH EVAC OPS AS RAPIDLY AS POSSIBLE. FORCES ACTUALLY ON THE GROUND IN AWANIKO WILL BE KEPT TO THE MINIMUM REQUIRED FOR MISSION ACCOMPLISHMENT.

(3) () PROTECTION OF EVACUEES IS PARAMOUNT. FORCE PROTECTION IS THE SECOND PRIORITY. ENSURE THAT ALL JTF PERSONNEL IN AWANIKO ARE FAMILIAR WITH EXISTING ROE AND THAT MINIMUM FORCE IS USED. THIS IS A UNIT COMMANDER RESPONSIBILITY.//

GENTEXT/ADMIN AND LOG/

A. () CSS CONCEPT. LOGISTICS SUPPORT WILL BE PHASED DURING OPERATION DIVINE WIND. PHASE I WILL REQUIRE SERVICE COMPONENTS TO PROVIDE CSS FUNCTIONS FOR THEIR ORGANIC FORCES THROUGHOUT THE EXECUTION OF THE NEO. PHASE II WILL BE IMPLEMENTED WHEN THE ORDER TO PROVIDE DISASTER RELIEF IS ISSUED. PHASE II WILL REQUIRE AN INCREASED AMOUNT OF SUPPORT EQUIPMENT AND SUPPLIES. DEPENDING ON THE TIMING OF THE REQUIREMENT TO PROVIDE DISASTER RELIEF, THE INITIAL PROVISIONING WILL BE VIA MAC WITH MAC CHANNEL SET UP FOR SUSTAINMENT. UPON CLOSURE OF THE ARG-A AND MPS-2 SHIPS, ADDITIONAL EQUIPMENT AND SUPPLIES WILL BE AVAILABLE.

B. () MATERIEL AND SERVICES.

(1) () SUPPLY AND MAINTENANCE SUPPORT FOR JTF ASSIGNED FORCES IS ACCOMPLISHED PER POLICIES, PROCEDURES, AND SYSTEMS OF THE RESPECTIVE SERVICE COMPONENTS. EACH SERVICE COMPONENT COMMANDER IS RESPONSIBLE FOR ITS OWN LOGISTICS SUPPORT FUNCTIONS. EACH COMPONENT DETERMINES LOGISTICS REQUIREMENTS PER RESPECTIVE SERVICE DIRECTIVES AND PLANNING FACTORS WILL BE SELF-SUSTAINING TO THE MAXIMUM EXTENT POSSIBLE THROUGHOUT THE ENTIRE SPECTRUM OF POSSIBLE OPERATIONS. SERVICE COMPONENTS SHOULD BE EQUIPPED WITH APPROPRIATE CLASSES OF SUPPLY FOR 5 DOS.

(2) () TRANSPORTATION. THE JCS JOINT TRANSPORTATION BOARD (JTB) HAS APPROVED THE FOLLOWING STRATEGIC AIRLIFT IN SUPPORT OF OPERATION DIVINE WIND:

PERIOD	ASSETS	PLANNING ACL(NOTE1)
C-DAY - C PLUS 7	4 C-5B	70 S/T
	11 C-141	24 S/T
	2 WIDE-BODY CARGO	74 S/T
	2 WIDE BODY PAX	284 PASSENGERS

III MEF JTF HQ SOP

APPENDIX C

C PLUS 8 - 29

2 C-5

70 S/T

6 C-141

24 S/T

2 WIDE-BODY CARGO

74 S/T

NOTE: ACL BASED ON CRITICAL LEG OF 3300NM. ACL MAY VARY DEPENDENT UPON ROUTINGS.

(3) () SHOULD THE ADDITIONAL MISSION OF DISASTER RELIEF BE DIRECTED, SERVICE COMPONENTS SHOULD PLAN AND BE PREPARED TO PROVIDE ADDITIONAL LOGISTICAL SUPPORT FOR FLOOD CONTROL AND REFUGEE CAMP CONSTRUCTION. CAMP CONSTRUCTION WILL REQUIRE WATER/HYGIENE/SEWAGE SERVICES & MOBILE ELECTRIC POWER (MEP).

C. () MEDICAL SERVICES.

(1) () THIS MEDICAL PARA PROVIDES A CONCEPT OF OPERATIONS, ASSIGNS TASKS, AND PROVIDES GUIDANCE FOR DEVELOPING JOINT AND COMPONENT LEVEL MEDICAL SERVICE SYSTEMS IN SUPPORT OF OPERATION DIVINE WIND. THE MEDICAL CONCEPT IS DESIGNED TO PROVIDE HEALTH SERVICE SUPPORT (HSS) TO JTF PERSONNEL AND ALL EVACUEES UNTIL THEY ARE RECEIVED BY DEPT OF STATE AUTHORITIES AT SAFEHAVEN. HSS IS A SERVICE RESPONSIBILITY, HOWEVER, THE PARTICULAR US ARMED SERVICE TO WHICH A JTF PATIENT BELONGS WILL NOT LIMIT THE DELIVERY OF EMERGENCY HEALTH CARE. CLOSE LIAISON AND CLOSE PROXIMITY IF POSSIBLE MUST BE MAINTAINED BTWN EVACUATION CONTROL CENTER (ECC) AND ITS SUPPORTING HSS ELEMENT.

(2) () ALL LAND BASED COMPONENT COMMANDERS WILL PROVIDE SERVICE SPECIFIC HSS TASK ORIENTED TO ITS COMPONENT UP TO ECHELON 1 CARE AID STATION CARE (IE ROUTINE TREATMENT, FIRST AID, SICK CALL, EMERGENCY MEDICAL CARE). THE NATURE OF THIS OPERATION PRECLUDES PLACEMENT OF RELATIVELY LARGE FOOTPRINT MEDICAL TREATMENT FACILITIES (MTF). LIMITED HOST NATION MEDICAL SUPPORT (HNMS) IN THE FORM OF ECHELON 2 AND 3 CARE WILL BE AVAILABLE AT WILLIAMSTOWN GENERAL HOSPITAL IN WILLIAMSTOWN KOTTE. JTF SURGEON WILL COORDINATE HNMS CARE.

(3) () TASKS

(A) () AFFOR: DEPLOY, AS REQUIRED, APPROPRIATE ECHELON 1 HSS. PLACE ON ALERT AND PREPARE TO DEPLOY ON ORDER ONE AIR TRANS-PORTABLE HOSPITAL (ATH).

(B) () ARFOR: DEPLOY AS REQUIRED, APPROPRIATE ECHELON 1 HSS. PREPARE SUFFICIENT AIR AMBULANCES AND CREWS WITH DECK QUALIFICATIONS TO PROVIDE 24 HOUR MEDEVAC SUPPORT TO THE JTF. DEPLOY AN APPROPRIATELY TASK ORGANIZED PREVENTIVE MEDICINE UNIT (PMU) TO PROVIDE TECHNICAL SUPPORT TO THE JTF. PARTICULAR ATTENTION NEEDS TO BE PAID TO THE POTENTIAL RISK FOR DIARRHEAL DISEASES.

(C) () NAVFOR: DEPLOY MEDICALLY AUGMENTED LPH AND DESIGNATE AS PRIMARY CASUALTY RECEIVING AND TREATMENT SHIP (CRTS). DEPLOY APPROPRIATE MEDICAL AUGMENTATION TO ASSIGNED LSD AND DESIGNATE AS SECONDARY (OVERFLOW) CRTS. THESE AFLOAT NAVAL MEDICAL TREATMENT FACILITIES (MTF) ARE DESIGNATED AS THE JTF ECHELON 2 AND 3 (RESUSITATIVE TREATMENT, SURGICALLY INTENSIVE, HIGH SKILL, USE OF BLOOD AND BLOOD PRODUCTS) HSS. BE PREPARED TO AUGMENT ARMY AIR AMBULANCES WITH NAVAL MEDEVAC MISSIONS. BE PREPARED TO PROVIDE EMERGENCY RESUPPLY OF CLASS VIII ITEMS. COORDINATION OF EMERGENCY RESUPPLY TO BE ACCOMPLISHED VIA JTF SURGEON. PROVIDE MEDICAL REGULATING WITHIN THE AOR.

(D) () MARFOR: DEPLOY AS REQUIRED APPROPRIATE ECHELON 1 HSS. IN ADDITION, DEPLOY A TASK ORGANIZED HSS ELEMENT TO STABILIZE,

III MEF JTF HQ SOP

APPENDIX C

STAGE, AND PREPARE PATIENTS FOR MEDEVAC TO NAVFOR MTF(C). LOCATE HSS ELEMENT VIC OF ECC TO SUPPORT SEAWARD MEDEVAC AND AUGMENT ECC WITH ECHELON 1 CARE OF EVACUEES.

(E) () SOCFOR: DEPLOY AS REQUIRED APPROPRIATE ECHELON 1 HSS.

(F) () TRANSCOM: DEPLOY AS REQUIRED APPROPRIATE ECHELON 1 HSS. CONSOLIDATION WITH AFFOR HSS MIGHT REDUCE OVERALL REQUIREMENT FOR BOTH COMPONENT COMMANDS. BE PREPARED TO ORDER INTERTHEATER AND/OR STRATEGIC MEDEVAC AIRFRAMES.

(4) () MEDICAL SUPPLY. THERE IS NO US CLASS VIII RESUPPLY POINT IN COUNTRY. UNITS WILL DEPLOY WITH SUFFICIENT SUPPLIES FOR DURATION OF THE OPERATION.

(5) () UPON ARRIVAL IN AOR ALL COMPONENT COMMANDERS WILL REPORT TO JTF A LIST OF MEDICAL ASSETS ATTACHED TO INCLUDE DESIGNATION TYPE AND LOCATION OF MTF (TO INCLUDE AIDE STATIONS) AND NUMBER OF PHYSICIANS (BY RANK AND SPECIALTY), DENTISTS, NURSES, PHYSICIAN ASSISTANTS/INDEPENDENT DUTY TECHNICIANS AND OTHER MEDICAL PERSONNEL. NAVFOR DESIGNATED CRTS WILL REPORT MEDICAL CAPABILITY STATUS BY 0800 AND 2000 AS OF 0600 AND 1800 DAILY.

(6) () THE JTF MED REG OFFICE WILL COORDINATE ALL INTERMEDIATE/STRATEGIC MEDICAL REGULATING.

(7) () ENEMY PRISONERS OF WAR/CIVILIAN INTERNEES/DETAINED PERSONS (EPW/CI/DET) MEDICAL CARE: COMPONENT COMMANDERS ARE RESPONSIBLE FOR PROVIDING APPROPRIATE MEDICAL CARE FOR EPW/CI/DET IN THEIR CUSTODY. EPW/CI/DET MEDICAL PERSONNEL AND CAPTURED/APPREHENDED MEDICAL SUPPLIES/EQUIPMENT WILL BE USED FOR THE EXPRESS PURPOSE OF PROVIDING MEDICAL CARE TO EPW/CI/DET PERSONNEL.

(8) () PERTINENT MEDICAL REFERENCES ARE AS FOLLOWS:

(A) US PACIFIC COMMAND MEDICAL CONCEPT OF OPERATIONS AND INTEGRATED MASTER PLAN ().

(B) AFMIC FOREIGN MEDICAL FACILITIES HANDBOOK WORLDWIDE DST-1810H-097-91 ().

(C) AFMIC DISEASE AND ENVIRONMENTAL ALERT REPORTS DST-1810H-227-91.

(D) FOR NAV/MAR FORCES: DISEASE RISK ASSESSMENT PROFILE BY NAVY ENVIRONMENTAL AND PREVENTIVE MEDICINE UNIT NUMBER 6.

D. () PERSONNEL. ANNEX E TO THIS OPORD (TBI) CONTAINS SPECIFIC INSTR REGARDING PERSONNEL UNIT STRENGTH REPORTING REQ, REPLACEMENT POLICY AND FLOW PLANS, PERSONNEL POLICIES AND PROCEDURES, CIVILIAN EVACUATION GUIDANCE, AND ENEMY PRISONER OF WAR POLICIES AND GUIDANCE.

(1) () PERSONNEL REPORTING: PERSONNEL REPORTS REQUIRED BY THIS HEADQUARTERS (J-1) ARE DUE BY 0900 FOR THE REPORTING PERIOD BEGINNING 0001 AND ENDING 2400 THE PREVIOUS DAY, UNLESS OTHERWISE SPECIFIED. COMPONENTS WILL REPORT ON-HAND STRENGTHS OF ALL PERSONNEL UNDER THEIR ADMINISTRATIVE CONTROL. THE PERSONNEL STATUS (PERSTAT) FORMAT IS CONTAINED IN ANNEX R TO THIS OPORD. REQUIRED PERSONNEL REPORTS ARE AS FOLLOWS:

(A) () PERSTAT. SUBMIT PER ANNEX E.

(B) () REPLACEMENT REPORT. SUBMIT REPLACEMENT REPORTS VIA SERVICE CHAIN OF COMMAND WITH INFORMATION COPY TO THIS HEADQUARTERS.

(C) () CASUALTY REPORT. SUBMIT CASUALTY REPORTS PER SERVICE COMPONENT SOP WITH INFORMATION COPY TO THIS HEADQUARTERS.

(D) () MASS CASUALTY REPORT. SUBMIT MASS CASUALTY REPORTS

III MEF JTF HQ SOP

APPENDIX C

PER SERVICE COMPONENT SOP WITH INFORMATION COPY TO THIS HEADQUARTERS.

(E) () GRAVES REGISTRATION REPORT. SUBMIT REQUESTS FOR INTERMENT ON FOREIGN SOIL TO THIS HEADQUARTERS.

(F) () ENEMY PRISONER OF WAR/CIVILIAN INTERREE REPORT. SUBMIT TO THIS HEADQUARTERS.

(2) () REPLACEMENT POLICIES. COMPONENTS WILL PROVIDE REPLACEMENTS AND AUGMENTATION INTO CJTF DIVINE WIND AOR AND SUPERVISE THEIR OWN INTERNAL MANAGEMENT. THIS HEADQUARTERS (J-1) WILL COORDINATE AND REQUEST REPLACEMENTS FOR THE JTF STAFF.

(3) () PERSONNEL POLICIES AND PROCEDURES. SEE ANNEX E.

(4) () CIVILIANS EVACUATION CONTROL PLAN. SEE ANNEX E, APPENDIX 4.

(5) () ENEMY PRISONER OF WAR. SEE ANNEX E, APPENDIX 1.

E. () CIVIL AFFAIRS. GUIDANCE REGARDING CIVIL AFFAIRS WILL BE ISSUED SEPARATELY. CIVIL AFFAIR OPS DURING NEO ARE NOT ANTICIPATED BEYOND IMMEDIATE HUMANITARIAN EFFORT. DISASTER RELIEF OPS WILL REQUIRE AN AMBITIOUS CIVIL AFFAIR PLAN.

F. () MISCELLANEOUS.

(1) () FINANCIAL.

(A) () FUNDING IS INDIVIDUAL SERVICE COMPONENT CMDR'S RESPONSIBILITY.

(B) () CROSS SERVICE SUPPORT COSTS WILL BE REIMBURSED ON A PRORATA BASIS.

(C) () RESPONSIBILITY FOR ACCOUNTING FOR COSTS FOR ALL SERVICE COMPONENTS IS ASSIGNED TO JTF COMPTROLLER.

(D) () JTF COMPTROLLER WILL PUT INTO PLACE APPROPRIATE MECHANISMS TO ACCUMULATE AND REPORT COSTS.

(E) () COMPONENT CMDRS WILL REPORT COSTS ACCORDING TO GUIDANCE PROVIDED BY JTF COMPTROLLER (TBI).//

GENTEXT/COMMAND AND SIGNAL/

A. () COMMAND, CONTROL AND COMMUNICATIONS.

(1) () THE FOLLOWING NETS WILL BE ESTABLISHED IN SUPPORT OF CJTF DIVINE WIND:

(A) () USCINCPAC COMMAND AND CONTROL (CINC-1) NET
-1- () PURPOSE. THE PURPOSE OF THIS UHF TACTICAL SATELLITE NET IS TO PROVIDE USCINCPAC WITH COMMAND AND CONTROL TO USCINCPAC COMPONENTS, THE JTF AND SUPPORTING COMMANDS AND U.S. GOVERNMENT AGENCIES, AS REQUIRED.

-2- () PARAMETERS. THE FOLLOWING CIRCUIT PARAMETERS APPLY:

NET NAME - USCINCPAC COMMAND AND CONTROL (CINC-1)
NET TRANSMISSION MEDIA - 500 KHZ UHF TRANSPONDER FLTSAT 4
SATELLITE (AFSATCOM) AT 172 DEGREES EAST

CHANNEL - CHANNEL 23 WIDEBAND 1, 25 KHZ

UPLINK - 295.050

DOWNLINK - 261.450

KEYMAT - CURRENT EDITION USKAT 1019 PACOM ICP

NET CONTROL STATION - USCINCPAC

NET COMPOSITION - AS DIRECTED

CALL SIGNS - PLAIN LANGUAGE CALL SIGNS WILL BE UTILIZED.
(I.E. USCINCPAC WILL BE "USCINPAC"). NOTE DEPARTMENT OF STATE

III MEF JTF HQ SOP

APPENDIX C

INSTALLATIONS WILL UTILIZE UNIQUE CALL WORDS PROMULGATED BY SEPCOR.

- (B) () COMMANDER JOINT TASK FORCE COMMAND (CJTF CMD 1) NET
-1- () PURPOSE.

THE PURPOSE OF THIS UHF TACTICAL SATELLITE NET IS TO PROVIDE THE CJTF WITH COMMAND AND CONTROL TO JTF COMPONENTS AND U.S. GOVERNMENT AGENCIES, AS REQUIRED.

-2- () PARAMETERS. THE FOLLOWING CIRCUIT PARAMETERS APPLY:
NET NAME - COMMANDER JOINT TASK FORCE COMMAND (CJTF CMD 1) NET
TRANSMISSION MEDIA - 500 KHZ UHF TRANSPONDER FLTSAT 1
SATELLITE (AFSATCOM) AT 177 DEGREES WEST
CHANNEL - CHANNEL 23 WIDEBAND 10, 25 KHZ
UPLINK - 294.675
DOWNLINK - 260.275
KEYMAT - CURRENT EDITION USKAT 1019 PACOM ICP
NET CONTROL STATION - CJTF
NET COMPOSITION - CJTF
MARFOR
ARFOR
SOCFOR
NAVFOR
AFFOR

CALL SIGNS - CALLWORDS ARE ASSIGNED AS FOLLOWS:

STATION	CALLWORD
CJTF	CRAZYHORSE
MARFOR	WHITELIGHTNING
ARFOR	SILVER
SOCFOR	CANDYCANE
NAVFOR	POLARBEAR
AFFOR (ALCE 1)	SHARKBAIT
AFFOR (ALCE 2)	TROJAN

C. () DEPT OF STATE WORLDWIDE COMMAND (DOS WORLDWIDE CMD) NET
-1- PURPOSE. ON ORDER, CJTF WILL ESTABLISH GUARD ON THE DOS WORLDWIDE COMMAND NET. CJTF IS AUTHORIZED TO GUARD ONLY WHILE ON THIS NET. THE PURPOSE OF THIS NET IS TO ESTABLISH EMERGENCY COMMUNICATIONS BETWEEN THE DOS COMMAND CENTER AND DESIGNATED DOS EMBASSIES/CONSULATES.

-2- PARAMETERS. THE FOLLOWING PARAMETERS APPLY:
NET NAME - DEPARTMENT OF STATE WORLDWIDE COMMAND (DOS WORLDWIDE CMD) NET
TRANSMISSION MEDIA - TBD
CHANNEL - TBD
UPLINK - TBD
DOWNLINK - TBD
KEYMAT - DOS WILL PROVIDE CJTF WITH THE CURRENT EDITION OF DOS USKAT-XXXX.
NET CONTROL - DOS COMMAND CENTER, WASHINGTON, D.C.
NET COMPOSITION - DOS COMMAND CENTER
AMEMBASSY, AHAN, AWANIKO

III MEF JTF HQ SOP

APPENDIX C

AMEBASSY, TBD

CJTF

CALL SIGNS - CALL WORDS WILL BE USED. DOS WILL PROVIDE CALL WORDS TO CJTF AS REQUIRED. CJTF WILL UTILIZE CALL WORD "CJTF".

(2) () THE FOLLOWING GUIDING PRINCIPLES WILL BE USED IN ESTABLISHING CJTF DIVINE WIND COMMUNICATIONS:

(A) COMMUNICATIONS WILL BE ESTABLISHED IAW ACPS, JANAPS, USCINPAC/CJTF JOINT COMMOPLAN (), AND THIS OPORDER.

(B) USE ICP ONLY ON JOINT CIRCUITS.

(C) SECURE ALL NETS/CIRCUITS.

(D) MAXIMIZE USE OF ON-SITE COMMUNICATIONS EQUIPMENT AND FACILITIES.

(E) USE GREENWICH MEAN TIME (GMT) (ZULU TIME) FOR ALL TIME REFERENCES.

B. () COMMAND RELATIONS.

(1) () COMMAND RELATIONSHIPS BTWN CJTF DIVINE WIND AND USCINPAC ARE GOVERN BY CINCPAC CONCEPT FOR TWO-TIER JTF.

(2) () CJTF DIVINE WIND IS THE SUPPORTED COMMANDER. CMDRS LISTED IN PAR B OF SITUATION ARE SUPPORTING CMDRS. SUBORDINATE CMDRS ARE LISTED IN THE FORCE LIST, OPCODE TO CJTF DIVINE WIND UPON RECEIPT OF CJCS EXECUTE ORDER.//

OBJECTIVE//

CORRECTIONS//

RMKS//

ANNEXES/ADDITIONAL DOCS WILL BE PUBLISHED TO SUPPLEMENT THIS ORDER//

ACKLDG/YES//

BT

#

NNNN

III MEF JTF HQ SOP

APPENDIX C

CJTF EXECUTE ORDER

ZAASZYUW DDDHHMM-SSSS--
ZNY SSSSS
Z O 26HHMMZ MAR 93
FM CJTF DIVINE WIND
TO COMNAVFOR
 COMARFOR
 COMJSOTF
 COMCARGRU ONE EIGHT
 COMPHIBRON FIVE
 THIRTEENTH MEU
 COMAFFOR
 COMMARFOR
INFO USCINCPAC
 AMEMB AWANIKO
 CINCPACFLT
 CDRUSARPAC
 CINCPACAF
 USCINCTrans
 COMMARFORPAC
BT

C L A S S I F I C A T I O N //N03000//
EXER/DIVINE WIND//
MSGID/ORDER/CJTF DIVINE WIND/003/MAR//
AMPN/SUBJ: CJTF DIVINE WIND EXECUTE ORDER//
REF/A/RMG/USCINCPAC/250120ZMAR93//
AMPN/REF A IS CINCPAC ESTIMATE//
REF/B/RMG/CJTF TE/250001ZMAR93//
AMPN/REF B IS CJTF TE WARNING ORDER//
REF/C/RMG/CJTF TE/DDHHMMZMAR93//
AMPN/REF C PROVIDES CJTF CONCEPT OF OPNS AND PROPOSED COMPONENT
TASKINGS.//
NARR//
ORDTYP/EXECORD/CJTF DIVINE WIND-003//
TIMEZONE/Z//
HEADING/TASK ORGANIZATION/ () NO CHANGE.//
GENTEXT/SITUATION/ () SEE CURRENT INTSUMS. CONDITION
DETERIORATING RAPIDLY. NEW GA ADVISED AMEMB THAT SAFE EVAC
GUARANTEED FOR NEXT 36 HOUR ONLY. USCINCPAC HAS ORDERED EXECUTION OF
CONCEPT OUTLINED IN REF C.//
GENTEXT/MISSION/ () NO CHANGE.//
GENTEXT/EXECUTION/ A. () CONCEPT OF OPNS. NO CHANGE.
B. () TASKS.
 1. () COMNAVFOR.
 (A) () UPON RECEIPT COMMENCE EXECUTION OF NEO PLAN FROM
ASSEMBLY AREAS VIC AMEMB SMITHTOWN.
 (B) () UPON COMPETITION OF OPNS VIC SMITHTOWN, BE PREPARED TO
ASSUME NEO MISSION VIC BANGTOWN.
 (C) () BE PREPARED TO SECURE EVAC SITE AT KATUMAYAKE
AIRPORT. BE PREPARED TO RECEIVE EVACUEES FROM BANGTOWN ARRIVING
BY MAC AIRCRAFT FOR EVAC BY HELO TO NAVFOR SHIPPING.
 (D) () BE PREPARED TO CONDUCT IHR.

III MEF JTF HQ SOP

APPENDIX C

2. () COMJSOTF.

(A) () BE PREPARED TO MOVE JSOTF FORCES FROM ARG-A SHIPPING TO CV.

(B) () BE PREPARED TO SECURE EVAC SITE AT BANGTOWN AIRPORT.

(C) () BE PREPARED TO PERFORM PATHFINDER AND INFRA-RED COUNTERMEASURES FOR MAC AIRCRAFT PERFORMING EVAC.

(D) () EVACUATE AMCITS AND OTHER FOREIGN NATIONALS IDENTIFIED BY DOS VIA MAC AIRCRAFT TO PINKVILLE AIRPORT.

(E) () CONTINUE PLANNING FOR HOSTAGE RESCUE.

3. () COMARFOR.

(A) () ARFOR CONTINUE PREP FOR EARLIEST ABN/AIRLAND OPNS VIC DOG BAY AIRPORT FOR SUPPORT OF NEO FROM THAT LOCATION.

(B) () BE PREPARED TO PROVIDE CAPABILITY TO RECOVER UP TO 400 PERSONNEL FROM OUTLYING AREAS TO PRIMARY EVAC SITES.

(C) () BE PREPARED TO PROVIDE SECURITY FORCES TO SECURE SITES IN AWANIKO AS DIRECTED.

4. () COMAFFOR. TASKINGS AS PER REF B.

5. () COMMANDER SUPPORTING NAVAL FORCES.

(A) ON ORDER, MOVE JSOTF ELEMENTS CURRENTLY EMBARKED ON ARG-A TO VIC DOG BAY.

(B) ON ORDER, CONDUCT NEO FROM DOG BAY WITH AVAILABLE FORCES.

(C) EXECUTE OPNS PER REF C.

C. () COORDINATING INSTRUCTIONS.

1. () COORDINATION OF COMPONENT OPNS TO BE CONDUCTED BY CJTF MSALT CMDR.

2. () REPORT ATTAINMENT OF ABILITY TO EXECUTE TASKINGS.

3. () PROVIDE EVAC OPSUM EVERY FOUR HOURS COMMENCING 260900ZMAR92. INCLUDE TOTAL NUMBER OF EVACUATED PERSONNEL BY CATEGORY IN EACH REPORT. REPORT COMPLETION OF EVAC AT EACH SITE BY FASTEST MEANS POSSIBLE.

4. () DIRLAUTH. INFO ALCON ON ALL TRAFFIC.

5. () ROE PER REF A.//

AKNLDG/YES//

DECL/OADR//

BT

#

NNNN

III MEF JTF HQ SOP

APPENDIX C

J-2 REQUEST FOR NIST

FM CJTF _____//G2//

TO USCINCPAC//J2//

INFO CIA WASHINGTON DC

DIA WASHINGTON DC//J2/DI/CA/J3/JOD/CAT/J6Z/J2R-16//

CINCPACFLT PEARL HARBOR HI//N2/N23M//

COMMARFORPAC//J2//

COMSEVENTHFLT//N2//

(CHAIN OF COMMAND AS APPROPRIATE TO INCLUDE USMC, USN, USA, USAF & SOF COMPONENTS)

BT

C L A S S I F I C A T I O N //N03800//

SUBJ: REQUEST FOR NATIONAL INTELLIGENCE SUPPORT TEAM

(NIST) IN SUPPORT OF ACTIVATION OF CJTF _____ ()

EXER/_____/_____/

OPER/_____/_____/

MSGID/GENADMIN/III MEF G2//

REF/A/RMG/USCINCPAC _____/_____/93//

AMPN/DESIGNATION OF CG III MEF AS CJTF _____.

REF/B/DOC/USCINCPAC/01JAN93//

AMPN/USCINCPAC JOINT TASK FORCE SOP//

REF/C/DOC CINCPACFLT S3820.12B/01JAN93//

AMPN/CINCPACFLT INSTRUCTION//

RMKS/1. (S/NF) REF A DESIGNATED CG III MEF AS CJTF _____.
ACCORDINGLY, AND IAW REFS B AND C, REQUEST NIST TEAM REPORT TO SUPPORT
CJTF _____ OPERATIONS. DESIRE NIST TEAM REPORT TO
_____ NLT _____ WITH OPERATORS, INTELLIGENCE AND COMMUNICATIONS
SPECIALISTS.

2. () FURTHER, REQUEST ADDITIONAL NIST TEAMS BE PLACED ON STANDBY
FOR DEPLOYMENT WITH ARMY FORCES (ARFOR), NAVY FORCES (NAVFOR), AIR
FORCES (AFFOR), MARINE FORCES (MARFOR), AND SPECIAL OPERATIONS FORCES.
ACTUAL DEPLOYMENT SITES AND REPORTING TIMES WILL BE PROVIDED SEPCOR.

3. () POC: R.B. WALTERS, COLLMTG OFFICER, DSN 622-7386//

DECL/DESTROY ON _____ //

BT

III MEF JTF HQ SOP

APPENDIX C

PUBLIC AFFAIRS GUIDANCE MESSAGE DOD INSTRUCTION 5404.3

FM: CJTF
TO: USCINCPAC
INFO: SECSTATE WASHINGTON DC//PA-P//
SECDEF WASHINGTON DC//USD(P)//
SECDEF WASHINGTON DC//ASD-RA// (if Reserve or National Guard
are participants)
PERTINENT EMBASSIES
CJCS WASHINGTON DC//PA//
AFFECTED THEATER COMMANDS PA DIRECTORATES
COMPONENT PA DIRECTORATES
CHIEF OF PA OF PARTICIPATING SERVICE(S)

SUBJ: PROPOSED PUBLIC AFFAIRS GUIDANCE—EXERCISE NAME ()
REF/

RMKS/1. Explanation of references, exercise/operation, and any significant existing or anticipated problems associated with the exercise. The information is not for release so may remain classified after the PAG is approved for release. This paragraph may restate some PA info from SMEB or planning order.

2. Purpose of message; identify as fully coordinated and theater-approved; request ASD(PA) approval and specify the date required for use. If transmitted before fully coordinated, it is responsibility of submitting command to ensure ASD(PA) is promptly informed of results of remaining coordination.

3. PA APPROACH for exercise/operation; i.e. active or passive. May be restatement of PA policy from SMEB. Active approach involves efforts to stimulate public or press interest. Passive approach involves no action taken to generate media and/or public interest in an issue beyond answering specific inquiries. If passive, indicate if PAG is for response to query (RTQ) only, and who is authorized to respond. To de-emphasize an event, it is best to authorize release or RTQ at the lowest possible level.

4. STATEMENT. Statement shall explain exercise/operation/event and shall be for public release in an active PA approach or for RTQ in a passive PA approach. Each paragraph shall be identified as a sub-paragraph of the message. Last paragraph shall identify points of contact where additional information may be obtained.

5. Q'S AND A'S. List of proposed Q&As to enable user to respond to majority of anticipated questions. They shall all be contained in one paragraph and numbered sequentially. Q&As are for use in both active and passive PA approaches, but are strictly for RTQ only and shall not be give to media as handouts.

6. CONTINGENCY STATEMENT. For use before release of final PAG. Usually should be that we don't discuss exercises before they have been fully announced. This may be modified, depending on the circumstances. If not required, so state in paragraph 6 of PAG.

7. MISCELLANEOUS INFORMATION. Pertinent information to include:
A. Media Information Centers (Joint Information Bureaus (JIBs), Press Information Centers (PICs), etc.); generic make-up of composition of centers; center's function; etc.

B. Command relationships. Designate sole approving

III MEF JTF HQ SOP

APPENDIX C

authority for all exercise-related news materials; procedures for release and/or clearance of information, to include list of addressees for notification in case of accident or incident; request for participating commands to ensure media center is action and/or info addressee on all messages with potential PA impact; hometown news release requirements; etc.

C. Media coverage. State whether media coverage is encouraged or solicited, with rationale; news media transportation instructions; point of contact and procedures for handling such requests; requirements for news media representatives (valid passport, working media visa, local accreditation requirements, funds for food, lodging, return travel if military air is not available; instructions regarding assistance to CONUS-based units for handling request from news media for accompanying travel before and following public announcement of the exercise.

D. DoD National Media Pool. Each exercise/operation is potential opportunity for activation and deployment of DoD National Media Pool to cover exercise activities. As minimum, planning should include arrangements for local ground and/or air transportation, special clothing or equipment to be provided, messing, billeting, protection of media equipment and gear, local escort requirements, and communications support for filing of pool products. Sponsoring commands shall indicate whether the exercise should be considered for a pool deployment. Identify the primary POC should the pool be activated.

E. Internal Media and Audiovisual Coverage. Indicate assistance to be provided to this effort; degree of freedom of movement; screening of visual information materials upon completion of exercise; etc.

F. Media Opportunities. If known in advance, provide chronology of potential exercise events that would be of interest to media.

G. Miscellaneous PA considerations. Indicate other proposed PA activities or considerations; if none, so state.

8. Points of Contact. Originating POCs and phone number.

9. Declassification Instructions

III MEF JTF HQ SOP
APPENDIX C

PUBLIC AFFAIRS SITREP FORMAT

FROM: CJTF COBRA GOLD
TO: CINCPAC//PA//
[OTHERS AS APPROPRIATE]
INFO: MARFORPAC//PA// ALL INTERESTED SENIOR/SUBORDINATE
COMMANDS, HOST COUNTRY TEAM PAO, AND ADDEES IDENTIFIED
IN THE ANNEX F.
SUBJ: PA SITREP FOR OPERATION/EXERCISE _____
1. NEWS SUMMARY FOR (DATE). QUOTE: (SUMMARIZE MAJOR
ACTIVITIES FOR THE DAY: UNCLAS SUMMARY OF MAJOR TACTICAL
DEVELOPMENTS/ ACCOMPLISHMENTS OF THE COMMAND IN THE PREVIOUS
24 HOURS. SUMMARY MUST HAVE OPSEC REVIEW AND BE CLEARED BY
THE CHIEF OF STAFF OR CG). UNQUOTE.
2. NEWS MEDIA IN THE AREA OF OPERATIONS (OR IN-COUNTRY).
3. NEWS MEDIA ASSIGNED TO JTF UNITS
4. FOCUS OF MEDIA COVERAGE
5. CJIB THEMES
6. INTERNAL COVERAGE
A. STORIES/PHOTOS FORWARDED FOR RELEASE
(1) PRINT
(2) AUDIOVISUAL SHIPMENTS TO USCINCPAC/DOD
B. STORIES/PHOTOS IN PROGRESS
C. FUTURE ASSIGNMENT PLANS
7. SIGNIFICANT PA ISSUES
8. CJIB PERSONNEL STATUS
9. REQUESTS AND RECOMMENDATIONS

III MEF JTF HQ SOP
APPENDIX C

O R 191800Z JUL 92
FM CJTF TABLE TOP
TO JFACC TABLE TOP
COMNAVFOR TABLE TOP
COMMARFOR TABLE TOP
COMARFOR TABLE TOP
COMJSOTF TABLE TOP
COMPHIBGRU THREE ATF
JAOC TABLE TOP
JICPAC HONOLULU HI
INFO USCINCPAC HONOLULU HI//J3//
BT
U N C L A S
EXER/TABLE TOP//
MSGID/GENADMIN/CJTF TT//
SUBJ/AIR OPERATIONS OBJECTIVES AND APPORTIONMENT MSG SERIAL
008//
REF/A/RMG/CJTF TT/101500ZMAY92//
REF/B/RMG/CJTF TT/152252ZJUL92//
REF/C/RMG/JFACC TT/190500JUL92//
NARR/REF A IS CJTF TT CAMPAIGN PLAN. REF B IS JTL 004. REF C
IS JFACC APPORTIONMENT RECOMMENDATION//
AKNLDG/YES/JFACC CALL CJTF JOC WITH TIME OF RECEIPT//
RMKS/1. THIS MESSAGE PROVIDES CURRENT OBJECTIVES AND CJTF
LEVEL OF EFFORT GUIDANCE FOR AIR OPERATIONS AGAINST UNILAND
FORCES EFFECTIVE 201300ZJUL92. DETAILED MESSAGE MAP IN GENERAL
SPINS. OPERATIONAL AND TACTICAL LEVEL TARGETING IS AGAINST
TGTS CONTAINED IN REF B.
A. CJTF INTENT. WE ARE AT THE POINT WHERE WE CAN INITIATE
OFFENSIVE OPERATIONS. THEREFORE, CROSS BORDER STRIKES ARE
AUTHORIZED AGAINST UNILAND. WE WILL CONTINUE SUPPORT OF MARFOR
AOA, CRITICAL C3 AND LOGISTICS NODES. WE MUST ALSO GAIN NAVAL
AND AIR SUPERIORITY THROUGHOUT THE JOINT OPERATING AREA (JOA).
WE MUST ALSO SUPPORT ANY ORGANIC RECCE REQUIREMENTS, CONTINUE
SUPPORT OF PLAN TO MINIMIZE RISK TO US FORCES, AND TO AVOID
UNNECESSARY CIVILIAN CASUALTIES AND DAMAGE TO CIVILIAN
INFRASTRUCTURE.
2. CJTF LEVEL OF EFFORT GUIDANCE: ALL COMPONENTS SHOULD
CONTINUE TO PLACE FIRST PRIORITY EMPHASIS ON AOA OPS/
LODGEMENT PROTECTION. 40% OF AIR ASSETS SHOULD BE ALLOCATED TO
DIRECT TACTICAL SUPPORT OF GROUND FORCES. 40% SHOULD BE
ALLOCATED TO NEUTRALIZING AIR TO SURFACE POWER PROJECTION
CAPABILITY, ASSOCIATED C3, AND CRITICAL LOGISTICS NODES. 20%
SHOULD BE ALLOCATED TO NAVAL AND AIR SUPERIORITY OPERATIONS.
COORDINATE WITH MARFOR FOR RECCE TASKING. CONTINUE TO TRACK
NAVAL ASSETS WITH EMPHASIS ON THREATS TO AMPHIB OPS.
3. FOR 20 JUL 92: KT: KEY TASKS, CI: COMMANDER'S INTENT LEVEL,
OTC: PRIORITIZED LIST OF OPERATIONAL TARGET CATEGORIES, LEVEL:
N--NEUTRALIZE, D--DESTROY, S--SUPPRESS, SCC: SUPPORTED
COMMANDER CRITERIA (PROVIDED BY COMMANDER WHO NOMINATED TGT

III MEF JTF HQ SOP
APPENDIX C

AND MAY BE DEFINED BY PERCENTAGE OR SPECIFIC CRITERIA), REST: RESTRICTIONS.

A. KT: LODGEMENT PROTECTION.

(1) CI: FOLLOW-ON OPS WHILE ENSURING SECURITY OF US FORCES WITH CAS, INT, OCA, AIR-AIR MISSIONS. PREVENT UNILAND FORCES FROM CONDUCTING OFFENSIVE OPS, FOCUS AIR EFFORT ON SHAPING THE BATTLEFIELD AND DIRECT SUPPORT OF GROUND OPS.

(2) /OTC	/LVL	/SCC
POWER PROJECTION AIRCRAFT	/N	/30%
C3 NODES	/N	/30%
FIRE SUPPORT FORCES	/N	/30%
GROUND ARMOR	/N	/30%
MECHANIZED FORCES	/N	/30%
INFANTRY	/N	/30%

(3) REST: IAW ROE WITH FOL NOTE. DESTRUCTION OF LOC, COMM FACILITIES, MAJOR SUPPLIES AND RESOURCES IS PERMITTED CONSISTENT WITH ROE. MINIMIZE DAMAGE IN MINORIA. DAMAGE TO PRIVATE PROPERTY IS LIMITED TO THAT CONSISTENT WITH MISSION REQUIREMENTS. DAMAGE TO MAJOR INFRASTRUCTURE FACILITIES NOT AUTHORIZED IN MINORIA EXCEPT IN SELF DEFENSE. SUCH TARGETS MAY BE DESIGNATED IN UNILAND IF ESSENTIAL TO MISSION ACCOMPLISHMENT.

B. KT: MAINTAIN AIR AND NAVAL SUPERIORITY OVER JOA.

(1) CI: ENSURE SECURITY OF US FORCES OPERATING IN MINORIA AND NEARBY SLOC(S).

(2) /OTC	/LVL	/SCC
AIR TO SURFACE THREATS	/N	/30%
SURFACE TO SURFACE THREATS	/D	/50%
AIR TO AIR THREATS	/N	/30%
SURFACE TO AIR THREATS	/N	/30%

(3) REST: IAW ROE.

C. KT: TERRITORIAL RESTORATION AND PROTECTION OF US PERSONNEL, FACILITIES, AND INTERESTS TO INCLUDE OFFENSIVE OPS.

(1) CI: ATTACK UNILAND'S WILL TO FIGHT AND SPEED RETREAT OF UNILAND FORCES OUT OF MINORIA WHILE ENSURING SECURITY OF US FORCES.

(2) /OTC	/LVL	/SCC
C3 NODES	/D	/50%
LOC'S	/D	/50%
FIRE SUPPORT FORCES	/D	/50%
GROUND ARMOR	/D	/50%
MECHANIZED FORCES	/N	/30%
INFANTRY	/N	/10%

(3) REST: EXPECT DIRECT COORDINATION REQUIREMENT WITH MARFOR.

4. DIRECT SUPPORT.

A. COMNAVFOR: RECOVERY TANKER, BG CAP, BG AEW, SUCAP, ASW.

B. COMARFOR: NONE.

C. COMMARFOR: AOA SORTIES.

D. COMJSOTF: MC-130 INFIL/EXFIL, AC-130, HC-130.

5. REMARKS:

III MEF JTF HQ SOP
APPENDIX C

A. PER ROE, LEGITIMATE UNILAND MILITARY TARGETS MAY BE
ATTACKED OUTSIDE MINORIA IF DIRECTLY SUPPORTING INCURSION OR
POSING SIGNIFICANT THREAT TO US FORCES.
B. RESULTS OF ALL DIRECT COORDINATION SHOULD BE PASSED TO
APPROPRIATE JTCB REP. USE JTCB REP TO INPUT CHANGES TO SORTIES
LISTED PARA 4 AS DIRECT SUPPORT.//
BT

III MEF JTF HQ SOP
APPENDIX C

JTF CAMPAIGN PLAN FORMAT

O R 191800Z JUL 92
FM CJTF ()
TO USCINCPAC CAMP SMITH HI
INFO
COMNAVFOR
COMMARFOR
COMARFOR
COMAFFOR
JFACC
COMJSOTF
JICPAC HONOLULU HI
BT

U N C L A S

OP OR EXER/XXXXXX//
MSGID/GENADMIN/CJTF//
SUBJ/CAMPAIGN PLAN//

REF/A/RMG/CJTF/150012ZSEP93//
REF/B/RMG/CJTF/150301ZSEP93//
REF/C/RMG/CJTF/161300ZSEP93//
REF/D/RMG/CJTF/170500ZSEP93//
REF/E/RMG/CJTF/170502ZSEP93//

AMPN/REF A- USCINCPAC WARNING ORDER, REF B- INITIAL CJTF
SITREP, REF C- CJTF SITREP 2, REF D- CJTF REQUEST FOR
ADDITIONAL FORCES, REF E- CJTF COMMANDER'S ESTIMATE//
POC/I. M. PLANNER/COL/PRIPHN:622-7597/-/-//
RMKS/TASK ORGANIZATION

1. SITUATION. Briefly describe the situation that the plan addresses (see theater or commander's estimate). The related CONPLAN or OPLAN should be identified as appropriate.

a. STRATEGIC POL/MIL SITUATION. Provide a summary of directives, letters of instructions, memorandums, and strategic plans, including a global campaign plan received from higher authority, that apply to the plan.

(1) Relate the strategic direction to the theater of war requirements in its global, regional, and space elements.

(2) List the strategic objectives and tasks assigned to the command.

(3) Constraints--List actions that are prohibited or required by higher authority (ROE, etc.).

b. ENEMY FORCES. Provide a summary of pertinent intelligence data including information on the following:

(1) Composition, location, disposition, movements, and strengths of major enemy forces that can influence action in the theater of war.

(2) Strategic concept (if known), should include enemy's perception of friendly vulnerabilities and enemy's intentions regarding those vulnerabilities.

(3) Major objectives (strategic and operational).

III MEF JTF HQ SOP
APPENDIX C

- (4) Commander's idiosyncrasies and doctrinal patterns.
- (5) Operational and sustainment capabilities.
- (6) Vulnerabilities.
- (7) Strategic centers of gravity. NOTE: Assumed information should be identified as such. Reference may be made to the intelligence annex for more detailed information.

c. FRIENDLY FORCES. State here information on friendly forces not assigned that may directly affect the command.

- (1) Intent of higher, adjacent, and supporting US commands.

- (2) Intent of higher, adjacent, and supporting allied or other coalition forces.

d. ASSUMPTIONS. State here assumptions applicable to the plan as a whole. Include both specified and implied assumptions.

2. MISSION. State the task(s) of the command and the purpose(s) and relationship(s) to achieving the strategic objective(s).

3. OPERATIONS

a. COMMANDER'S INTENT.

b. OPERATIONAL CONCEPT. State the broad concept for the deployment, employment, and sustainment of major forces in the command including the concepts of deception and psychological warfare during the campaign as a whole.

- (1) Theater organization.

- (2) Theater objectives.

- (3) Maneuver (operational).

- (4) Fires (operational).

- (5) Phases of campaign or major operations.

- (6) Timing.

c. PHASE I

- (1) Concept of Operation. Include operational objectives, scheme of maneuver, and timing for this phase.

- (2) Fires. General missions and guidance to subordinates and components. Ensure that fires are complementary.

- (3) Forces required by function or capability. Should consider Army, Navy, Air Force, Marine, Coast Guard, special operations and space forces.

- (4) Tasks of subordinate commands and components.

- (5) Reserve Forces. Location and composition. State "be prepared" missions.

- (6) Mobility. Consider: transportation, ports, lines of communication, transit and overflight rights, reinforcement, reception and onward movement, and host-nation support arrangements.

- (7) Deception.

- (8) Psychological.

d. PHASES II-IV. Cite information as stated in subparagraph 3b above for each subsequent phase. Provide a separate phase for each step in the campaign at the end of which a major

III MEF JTF HQ SOP
APPENDIX C

reorganization of forces may be required and another significant action initiated.

e. COORDINATING INSTRUCTIONS. If desired, instructions applicable to two or more phases or multiple elements of the command may be placed here.

4. LOGISTICS. Brief, broad statement of the sustainment concept for the campaign with information and instructions applicable to the campaign by phase. Logistic phases must be concurrent with operational phases. This information may be issued separately and referenced here. At a minimum this paragraph should address:

- a. Assumptions (including coalition requirements).
- b. Supply aspects.
- c. Maintenance and modifications.
- d. Medical service.
- e. Transportation.
- f. Base development.
- g. Personnel.
- h. Foreign military assistance.
- i. Administrative management.
- j. Line(s) of communication.
- k. Reconstitution of forces.
- l. Joint and combined responsibilities.
- m. Sustainment priorities and resources.
- n. Inter-Service responsibilities.
- o. Host-nation considerations.

5. COMMAND AND SIGNAL

a. COMMAND

(1) Command Relationships. State generally the command relationships for the entire campaign or portions thereof. Indicate any shifts of command contemplated during the campaign, indicating time of the expected shift. These changes should be consistent with the operational phasing in paragraph 3. Give location of commander and command posts.

(2) Delegation of Authority

b. SIGNAL

(1) Communications. Plans of communications. (May refer to a standard plan or be contained in an annex.) Include time zone to be used; rendezvous, recognition, and identification instructions; code; liaison instructions; and axis of signal communications as appropriate.

(2) Electronics. Plans of electronic systems. (May refer to standard plan or may be contained in an C-4 annex.) Include electronic policy and such other information as may be appropriate.//

DECL/OADR//

BT

III MEF JTF HQ SOP
APPENDIX D

OPERATIONS SECURITY

1. PURPOSE. This Appendix discusses Operational Security (OPSEC); operational, procedural and communications indicators and lists protective measures to ensure OPSEC maintained.

2. GENERAL. Operations security (OPSEC) is fundamental to the success of any operation. The ultimate goal of OPSEC is to prevent an enemy or potential enemy from obtaining information to predict friendly intentions.

a. The JTF OPORD will provide guidance concerning the maintenance of operational security. The OPORD will establish Essential Elements of Friendly Information (EEFI). The following OPSEC indicators must be considered in all phases of planning and protective measures followed.

b. OPSEC Indicators. The majority of exploitable OPSEC weaknesses are grouped into three broad categories; operations, procedures and communications. Examples of indicators in each area are below:

(1) Operational Indicators:

(a) Stereotyped sequences of events within phases of the operations.

(b) Coordination with agencies that do not have proper safeguards for classified/sensitive information.

(c) Stereotyped patterns of attack (ingress and egress) against specific targets or targets in a particular location.

(d) Stereotyped reconnaissance patterns.

(e) Submission of unclassified reports at specified intervals to specific units or levels of command.

(2) Procedural Indicators:

(a) Public information releases.

(b) Posting and/or transmission of operations orders, flight plans, air traffic control clearances, etc., in unsecure areas.

(c) Posting in unsecure areas of duty rosters, transportation schedules, meal schedules, etc.; which change as a result of alerts or preparations for operations.

III MEF JTF HQ SOP
APPENDIX D

(d) Distinctive emblems or paintings on vehicles, buildings, or aircraft.

(e) Markings on supplies that could reveal the location or starting dates of operations (i.e., codeword, delivery deadlines, etc.).

(f) Logistic buildup or prepositioning of supporting materials and facilities.

(g) Special briefings, meetings, or religious services.

(h) The use of a codeword is particularly hazardous since it provides an easily recognizable "flag" for numerous actions associated with a particular operation.

(3) Communication Indicators:

(a) Plain language communications associated with a planned operation conducted during the planning, preparatory and execution phases.

(b) Use of unchanging or infrequently changing call signs and/or radio frequencies.

(c) Stereotyped message characteristics (voice or teletype) which are indicative of particular types of military activity.

(d) Significant increase or decrease in message traffic volume.

(e) Activation of new communication facilities.

3. PROTECTIVE MEASURES. The following list, although not all inclusive, provides some OPSEC protective measures.

a. Use secure methods of communication.

b. Do not attempt to "talk around" classified information when using unsecure voice communications.

c. Establish physical security measures for facilities accessible by unauthorized personnel.

d. All JTF installations located in the area of operations will be off-limits to foreign nationals except for friendly officials who have been cleared for access by the commander.

III MEF JTF HQ SOP
APPENDIX D

Required foreign laborers and work crews should be permitted entry only under direct supervision of U.S. personnel.

e. Individuals will guard against discussing operational matters in the proximity of personnel who do not have a specific "need to know."

f. Operational procedures will be examined and changed as necessary to avoid patterns that could be exploited by the enemy.

g. Crates, container express (CONEX) containers, and other cargo will be marked with shipping codes that do not include in clear text, destination or unit designations of recipients.

h. Ensure all JTF personnel have requisite clearances of the billets to which assigned.

i. Limit distribution of operation plans/orders to those that have a "need to know." When sent, the plans/orders should be transmitted via secure means.

III MEF JTF HQ SOP
APPENDIX D

THIS PAGE INTENTIONALLY BLANK

III MEF JTF HQ SOP
APPENDIX E

LEGAL AND MILITARY JUSTICE

1. MILITARY JUSTICE. The CJTF does not have general court-martial (GCM) or special court-martial convening authority over the JTF. However, the CJTF (Commanding General, III MEF) does have GCM and SPCM authority over III MEF forces assigned to the JTF (See Manual for Courts-Martial (MCM), 1984, R.C.M. 201(e) and Article 22, Uniform Code of Military Justice (UCMJ)). Criminal matters and investigations involving JTF military personnel (other than III MEF forces) should be forwarded to the appropriate service component for disposition. In appropriate circumstances, such as operations of long duration, SECDEF may designate the CJTF as a GCM convening authority for JTF forces. Requests for designation should be submitted to JCS via USCINCPAC. The CJTF may impose NJP upon any service member of the JTF unless such authority is withheld by a superior commander or the regulations of the Secretaries of the Military Departments concerned. The exercise of such authority by the CJTF should be recognized as an exception to the traditional policy of the armed forces that a member of one service should not impose NJP upon a member of another service. In each instance where the CJTF determines a need to impose NJP, the regulations of the offender's service will govern the proceedings to include punishment, suspension or mitigation, and appeals (See JCS Pub 0-2, United Action Armed Forces (UNAAF)).

2. INTERNATIONAL LEGAL CONSIDERATIONS

a. Status of Forces Agreement (SOFA). If a SOFA exists between the United States and the host country, the commander of each service component that is a part of the JTF should ensure that an appropriate brief covering the laws, customs, and SOFA of the host nation is received by his personnel. The CJTF SJA will provide guidance to the III MEF SJA on these issues and the III MEF SJA will arrange for briefs for Marine forces that are a part of the JTF. If no SOFA agreement exists between the United States and the host nation, it is the responsibility of the commander of each service component that is a part of the JTF to ensure that his personnel understand that the host nation is a sovereign nation and that they are subject to the local laws as well as the provisions of the UCMJ and MCM, 1984. All personnel will be briefed on the local laws of the host nation based upon information provided by the CJTF SJA, via USCINCPAC SJA prior to the commencement of the operation.

b. Jurisdiction Over Criminal Offenses.

III MEF JTF HQ SOP
APPENDIX E

(1) Criminal jurisdiction in the Area of Operations may reside with either the U.S. or the host nation exclusively, or with both concurrently. Therefore, commanders will report all cases of criminal misconduct involving foreign nationals and/or their property to the CJTF SJA and will refrain from disposing of those cases until advised by the CJTF SJA.

(2) Commanders must ensure that any incident involving the arrest, apprehension, or the bringing of civil or criminal charges against a member of the JTF by the host country authorities is reported to the CJTF SJA immediately and that the incident is investigated by appropriate criminal investigators. The CJTF SJA will take all steps necessary to secure the release of detained personnel to U.S. custody. Prompt reporting is essential in these situations.

c. Negotiation of International Agreements.

(1) An international agreement is any written agreement with a foreign government (including its agents, instrumentalities or political subdivisions) or with an international organization. The Department of State and Department of Defense have issued directives regulating the authority of military personnel to negotiate and conclude international agreements. Failure to comply with these directives can result in unauthorized disclosure of classified information contrary to U.S. foreign policy, unbudgeted fiscal commitments and violation of U.S. laws and regulations.

(2) The approval authority for minor administrative housekeeping and technical agreements for operations within the AOR will be coordinated by the CJTF through USCINCPAC. Negotiation in these matters will not be undertaken or concluded without the prior concurrence of CJTF. In accordance with DOD Directive 5530.3, CJTF may be delegated authority to conclude certain agreements, such as SOFAs. Federal Acquisition Regulations are not deemed international agreements.

d. Law of War (LOW).

(1) The LOW is that part of international law which regulates the conduct of armed hostilities and establishes protections for victims of war. The LOW applies to all conflicts regardless of whether or not a formal declaration of war has been made. The SJA is the CJTF's principle advisor in all matters pertaining to the LOW.

III MEF JTF HQ SOP
APPENDIX E

(2) All personnel will comply with the LOW as outlined in the references AFP 110-20, Selected International Agreements; AFP 110-34, International Law Commander's Guide to the Law of Armed Conflict; DA PAM 27-1, Treaties Governing Land Warfare; DA PAM 27-10, The Law of Land Warfare; NWP 9 (Rev A), Commanders Handbook on the Law of Naval Warfare, and implemented by the ROE in Appendix 8 to Annex C of the JTF OPLAN.

(3) Treatment of EPWs will be in accordance with Appendix 1 of Annex E of the JTF OPLAN. All captured persons including but not limited to enemy combatants, alleged spies, sick, wounded, shipwrecked, and detainees, shall be entitled to treatment as EPWs until their status is determined. The status of any captured or detained person shall not be made until they have been taken to a collection point where proper authorities can classify them. It is imperative that all individuals who are captured be treated humanely.

(4) Violations of the LOW will be investigated and reported in accordance with this SOP.

e. Reporting Violations of the Law of War.

(1) A violation of the LOW is a criminal offense. Failure to promptly report violations or willfully destroying or withholding evidence of such violations will constitute serious offenses under the UCMJ, and could result in a charge of complicity in the war crime itself.

(2) Every member of JTF has a duty to deter violations of the LOW and to report promptly violations should they occur. Commanders will ensure this policy is made known and enforced. Reports should be made by the most rapid means of communications available to the CJTF SJA, via the chain of command. The following information should be provided:

- (a) Date and time of discovery
- (b) Coordinates and place name
- (c) Unit discovering/filing initial report
- (d) Details: Statement of facts
- (e) Identification of suspected perpetrators
- (f) Identification of witnesses
- (g) Location of physical evidence

III MEF JTF HQ SOP
APPENDIX E

(3) The obligation to enforce the LOW and to investigate and report all violations is ultimately the responsibility of the commander. Accordingly, commanders must ensure that allegations and reports of LOW violations are not delayed for soul-searching or detailed investigation, or handled with low priority in a Combat Operations Center.

(4) The following are considered grave breaches of the Law of War requiring CJTF to immediately notify the National Command Authority of their occurrence by OPREP-3 PINNACLE.

(a) Willfully killing, torture, or mutilation of wounded, sick, civilians, or EPWs.

(b) Willful injury or killing of wounded or sick, civilians, or EPWs.

(c) Compelling a protected person or civilian to serve in the armed forces of a hostile power.

(d) Taking hostages

(e) Willfully causing extensive destruction or appropriation of property not justified by military necessity and carried out unlawfully and wantonly.

(f) Willful denial of the rights of a fair and regular trial prescribed by the conventions.

3. INVESTIGATIONS. The commanding officers of units of each military service which are a part of the JTF will be responsible for conducting appropriate investigation concerning incidents that involve their servicemembers in accordance with their service's regulations. In the Marine Corps, there are numerous types of incidents which require an investigation, either pursuant to the JAGMAN or other directives. Some common examples of when an investigation is necessary in the Marine Corps are:

a. Death. All incidents of death of a servicemember, except when death is by natural causes or enemy action, must be investigated. The Naval Investigative Service (NIS) normally will conduct a separate investigation.

b. Injury. When a servicemember is injured and cannot perform duty for a period of time in excess of 24 hours because of the injury, a line of duty/misconduct determination must be made by the commander.

III MEF JTF HQ SOP
APPENDIX E

c. Claims. Any incident giving rise to a possible claim either for or against the government must be investigated.

d. Loss, Damage or Destruction of Government Property. Loss, damage or destruction of government property, or the loss, damage or destruction of private property due to government employee negligence must be investigated. However, there are certain exceptions to conducting an investigation and they are contained in paragraph 6001.3 of the current edition of MCO P4400.150.

e. Training or Operational Incidents. Training or operational incidents involving loss of life, serious injury or substantial property damage must be investigated.

4. CLAIMS. The JTF Commander is not authorized to establish a claims commission for the JTF. However, the JTF commander may establish a claims commission for his individual service if he would be empowered to do so under the regulations of his particular military service. In short, the Commanding General, III MEF as the CJTF may set up a claims commission for Marine forces which are a part of the JTF.

a. Claims Procedures Applicable to United States Forces. It is United States policy to compensate inhabitants of a foreign country for injury to them or their property when the injury results from the noncombatant activities of United States Forces. The extent to which the following claims guidance can be implemented will be determined by the amount of time JTF forces actually spend on the ground. Service components will be sensitive to and report any damage caused by noncombatant activities of United States forces no matter what the duration of the operation. Unless single service claims responsibility exist for the host nation, each military service shall be responsible for providing sufficient support personnel to set up their own claims commissions to handle claims generated by their military personnel or equipment.

(1) The commanding officer of any person involved in the injury of inhabitants of a foreign county or their property immediately will report the incident to the CJTF SJA. The appropriate service component will assign a unit claims officer as outlined below to gather information on the incident for use by claims processing officials. Claims of foreign nationals will be investigated and settled under applicable international agreements and as appropriate, by a foreign claims commission(s) using the appropriate service regulations.

(2) Unit Claims Officer (UCO)

III MEF JTF HQ SOP
APPENDIX E

(a) Each battalion, squadron, separate company, and detachment, or their equivalent, will appoint a unit claims officer, (E-6 or above) who will be tasked with promptly informing his commanding officer, who in turn will be responsible for informing his the CJTF SJA of incidents which may result in claims, gathering as much information as possible concerning the incident, and acting as liaison with the claims commission.

(b) The primary duty of the UCO is to inform higher headquarters and gather information. UCO's will not promise to make payments or comment that a proposed claim is valid and will be honored.

(3) Establish claims commissions. Each military service in the JTF will establish foreign claims commission(s) to handle claims generated by their military service during the operation.

(4) Specific Procedures. Each commission shall:

(a) Investigate

1 Identify personnel who caused damage

2 Obtain and document evidence of damage

3 Determine that the person is a proper claimant by requiring and examining

- Identification paperwork

- Proof of ownership

- Other relevant information such as proof of marriage if spouse making claim or proof of purchase

(b) Complete Standard Form 95

(c) If United States Forces caused the damage, attempt to negotiate appropriate compensation

(d) If an agreement is reached and the claim is approved

1 Pay the claimant

III MEF JTF HQ SOP
APPENDIX E

2 Obtain a written release from the claimant by completing a translated release form. The commission shall record the date and time of payment and sign the form

(e) If an agreement is not reached

1 Inform the claimant that he/she will be notified of the decision on his/her claim in writing at a later date.

2 If disapproved, notify the claimant in writing.

(f) Prepare a report of the claim. Submit the original and two copies of the claim report to the appropriate military service disbursing officer who will return the original. Submit a copy of the report to the CJTF SJA.

b. U.S. Military Personnel and Civilian Employee's Claims. Personnel claims (31 U.S.C. sections 240-243) of United States personnel and employees will be submitted and processed through the claimant's own service channel in accordance with that service's claims regulations.

5. LEGAL ASSISTANCE. Each component commander will make arrangements for legal assistance for personnel assigned or attached to their respective commands. Inter-service support of legal assistance will be effected to the maximum extent in accordance with the provisions of each military service's regulations. Because legal assistance assets will be limited during the operation, commanders will ensure that the legal assistance needs of personnel are taken care of prior to the deployment to the maximum extent possible.

III MEF JTF HQ SOP
APPENDIX E

THIS PAGE INTENTIONALLY BLANK

III MEF JTF HQ SOP
APPENDIX F

JOINT TASK FORCE
MAIN COMMAND POST OPERATIONS

1. INTRODUCTION. This appendix contains information pertaining to the numerous command and control agencies that are encompassed by the JTF main command post.
2. PURPOSE OF THE JTF MAIN COMMAND POST. The purpose of the main command post is to provide the JTF Commander a principal headquarters from which he exercises control of operations unless the situation requires his presence elsewhere.
3. ROLE OF THE JTF MAIN COMMAND POST. As with other headquarters, the JTF's main command post is the most important echelon of its command and control system. However, unlike many commands which may permanently and somewhat equably divide command and control agencies among their command post echelons (forward, main, and rear), the JTF's command and control agencies must be concentrated within its main command post.
4. FUNCTIONS. The JTF command element usually does not form command post echelons. Therefore, all the functions of the JTF command and control system are normally accomplished at the JTF main command post. In the event that the JTF commander forms temporary echelons, he or the chief of staff identifies which functions are to be accomplished by each subordinate command post echelon (rear and/or forward) and which will continue to be performed at the main command post. In the absence of situation-specific instructions, the following functions are always accomplished at the main command post, to include when forward and rear command posts are established:
 - a. Sustain current operations by:
 - (1) Acquiring and providing the commander accurate, timely information and ideas for developing feasible courses of action and making logical decisions.
 - (2) Translating the commander's decisions into plans and orders.
 - (3) Communicating those plans and orders to subordinates.
 - (4) Supervising the execution of those plans and orders. When the JTF commander forms a forward command post,

III MEF JTF HQ SOP
APPENDIX F

current operations are directed and supervised from it. Nonetheless, the main command post continues to exercise overall supervision and coordination.

(5) Providing required information to and complying with taskings from higher and supported commands.

b. Plan future operations.

c. Acquire and coordinate combat, combat support and combat service support.

d. Plan and integrate the following major functional areas in support of current and future operations:

(1) Conventional, nuclear, and chemical fire support
(Includes targeting)

(2) Intelligence

(3) Air Operations

(4) Suppression of Enemy Air Defense (SEAD)

(5) Air Defense

(6) Airspace Coordination and Control

(7) Engineer Support

(8) Command and Control Warfare (C2W)

(9) Operations Security

(10) Military Deception

(11) Electronic Warfare (EW)

(12) Psychological Operations (PSYOP)

(13) Communications and Information Systems

(14) Special Operations

(15) Civil Affairs (Civil-Military Operations)

(16) Naval Operations

(17) Combat Service Support (CSS) Operations

III MEF JTF HQ SOP
APPENDIX F

- (18) Reconstitution Operations
- (19) Nuclear, Biological, and Chemical Defense (NBCD) Operations
- (20) Rear Area Security (RAS) Operations
- (21) Deployment Operations
- (22) Reserve Affairs/Mobilization
- e. Provide reports to higher and supported commands.
- f. Develop and disseminate all-source intelligence.
- g. Coordinate requirements for rear area security.
- h. Plan, coordinate, and conduct deep operations to shape the battlefield.
- i. As required, control and coordinate multiple maneuver elements.
- j. Plan, coordinate, and conduct intelligence collection operations.
- k. Plan and allocate fire support.
- l. Establish, monitor, and disseminate fire support coordination measures and procedures.
- m. Establish a joint commander's electronic warfare staff (JCEWS). Plan, coordinate and deconflict use of the electromagnetic spectrum among representatives of the J-2, J-3 and J-6.

5. ORGANIZATION. The main command post is functionally organized into three concentric areas: an operations area, a service area, and a security area.

a. Operations Area. The operations area contains the principal command and control agencies of the main command post:

- (1) Joint Operations Center (JOC)
- (2) Command Center (CC)
- (3) Joint Intelligence Center (JIC)

III MEF JTF HQ SOP
APPENDIX F

(4) Civil-Military Operations Center (CMOC)

b. Service Area. The service area contains those command and control agencies and service facilities necessary to support and sustain main command post operations:

- (1) Personnel Support Center
- (2) Logistics Support Center
- (3) Communications/Information Systems Operations Center
- (4) Systems Control
- (5) Technical Control
- (6) Radio Central
- (7) Communication Center
- (8) Reception Center
- (9) Information Center
- (10) JTF Press Center
- (11) CP Support Center
- (12) CP Support Facilities

c. Security Area. The security area contains the personnel and assets necessary to provide operations security and defense of the main command post.

- a. Patrols
- b. Helicopter Landing Zones
- c. Vehicle Dismount Points
- d. Remoted Antennas
- e. Posts of Attached/Supporting Headquarters
- f. Air Defense Weapons
- g. Employment of Military Police

III MEF JTF HQ SOP
APPENDIX G

JTF BRIEFINGS

1. PURPOSE. This appendix provides information and guidance concerning the conduct and content of briefings in support of the JTF decisionmaking process.

2. BRIEFINGS

a. Definition. The act of giving in advance specific instructions or information (Joint Pub 1-02).

b. Purpose. Briefings are used to inform and/or obtain a decision.

c. Types of Briefings. Briefings are categorized by purpose and the time available to prepare the briefing.

(1) Categorization by Purpose

(a) Information Briefing

1 Related Terms. Information briefings are also known as staff briefings and situation briefings.

2 Intent. Information briefings are intended to inform the listener and to gain his understanding. They serve as an excellent means of keeping the commander and his staff informed of the current situation and major problems facing the command. In doing so, they provide a perspective of the entire command, which enables each person attending the brief to increase his understanding of how his functional area/command fits into the overall picture. Information briefings are used during the JTF's decisionmaking process to present staff orientations.

3 Conduct. Information briefs are designed for the rapid dissemination of information, not for settling issues, planning or solving problems. As such, they deal primarily with facts (evaluated information). The briefer provides a short introduction to define the subject and orient the audience, then presents his information.

(b) Decision Briefing

1 Intent. The decision briefing is intended to obtain an answer or a decision. A decision briefing is the presentation of a briefer's recommended solution resulting from analysis or study of a problem. During the JTF's decisionmaking process, they are used to obtain CJTF approval of courses of action and to gain his

III MEF JTF HQ SOP
APPENDIX G

decision and statement of his concept of operations and intent. Estimates of supportability are a form of decision briefing.

2 Conduct. At the outset of the briefing, the briefer states that he seeks a decision. At the conclusion of the briefing, if the briefer does not receive a decision, he asks for one. The briefer should be certain that he understands the decision thoroughly. If he is uncertain, he asks for clarification. In this regard, a precisely worded recommendation that is approved by the commander assists in eliminating possible ambiguities.

(2) Categorization by Time

(a) Immediate Briefing. Immediate briefings are information briefings which are presented upon request. They are used most frequently within the JOC. The briefer uses information displays at hand to assist in his presentation.

(b) Scheduled Briefing. Scheduled briefings may be information or decision briefings. They are used most frequently in the command center by the planning group and in the JTF press center. The briefer(s) use a combination of information displays and briefing aids prepared especially for the brief.

3. JTF BRIEFINGS

a. Figures G-1 through G-8 provide information concerning the location, purpose, format, content, briefers, audience and timing for scheduled and on-call JTF briefings.

b. JTF briefings and associated figures are:

- (1) Current Situation (SPIKE) Brief (Figure G-1; Page G-5)
- (2) JTF Component Update Brief (Figure G-2; Page G-6)
- (3) Future Operations Brief (Figure G-3; Page G-7)
- (4) Apportionment Decision Brief (Figure G-4; Page G-8)
- (5) Joint Target Coordination Board, Target Acquisition and Attack Guidance Brief (Figure G-5; Page G-9)
- (6) Assessment Brief (Figure G-6; Page G-10)

III MEF JTF HQ SOP
APPENDIX G

- (7) Turnover Brief (Figure G-7; Page G-11)
- (8) Boardwalk Brief (Figure G-8; Page G-15)

III MEF JTF HQ SOP
APPENDIX G

THIS PAGE INTENTIONALLY BLANK

CURRENT SITUATION ("SPIKE") BRIEF

III MEF JTF HQ SOP APPENDIX G

PURPOSE:	TO INFORM CJTF OF SIGNIFICANT EVENTS SINCE PREVIOUS DAY'S ASSESSMENT BRIEF AND THE EXISTING SITUATION
TIME:	0600
PLACE:	CURRENT OPERATIONS CELL, JOINT OPERATIONS CENTER
BRIEFER(S):	J-2, WEATHER, J-3 & J-3 AIR WATCH OFFICERS
CONTENT:	J-2 - OVERNIGHT ENEMY ACTIVITY/MOST LIKELY COA J-2 - WEATHER EFFECTS NEXT 24 HRS J-3 - SIG EVENTS/CURRENT SIT/MIL OPS NEXT 24 HRS J-3A - AIR OPS PLANNED NEXT 24 HRS
AUDIENCE:	CJTF, DCJTF, COS, J-2, J-3, J-3 OPS, J-3 AIR, J-3 FUTOPS, J-5
PRODUCT:	CJTF GUIDANCE & DIRECTION

Figure G-1 -- Current Situation (SPIKE) Brief

JTF COMPONENT UPDATE BRIEF

PURPOSE: TO INFORM CJTF OF JTF COMPONENT
"HIGHLIGHT" ACTIVITIES

TIME: TBD (ON CALL)

PLACE: JTF COMPONENT HQ

BRIEFER(S): AS DIRECTED BY COMPONENT COMMANDER

CONTENT: AT DISCRETION OF COMPONENT COMMANDER

AUDIENCE: CJTF, DCJTF, COS, J-3

PRODUCT: NONE

Figure G-2 -- JTF Component Update Brief

FUTURE OPERATIONS BRIEF

PURPOSE: TO OBTAIN CJTF GUIDANCE AND INTENT ON FUTURE OPERATIONS; OBTAIN APPROVAL OF PLANNING DIRECTIVES/CDR'S ESTIMATE/FRAG ORDER. OBTAIN CJTF APPROVAL OF TARGETING STRATEGY.

TIME: TBD (AS REQUIRED)

PLACE: JTF PLANNING GROUP WORK SPACE

BRIEFER(S): J-2, J-3 FUTOPS, J-3 FIRES, J-5 PLANS OFFICERS

CONTENT: J-2 - WX/PROJ ENEMY SIT
J-5 - PLANNING DIRECTIVE, CDR EST OR REC FRAG
J-3 FIRES - REC TARGETING STRATEGY

AUDIENCE: CJTF, DCJTF, COS, J-2, J-3, J-3 OPS, J-3 FIRES, J-4, J-5, J-6, JTF COMP LN OFFICERS

PRODUCT: CJTF GUIDANCE/INTENT/APPROVAL, AS APPROPRIATE

Figure G-3 -- Future Operations Brief

CJTF APPORTIONMENT DECISION BRIEF

PURPOSE: TO OBTAIN CJTF APPORTIONMENT DECISION

TIME: 1000

PLACE: COMMAND CENTER

BRIEFER(S): JTCB OFFICER(S)

CONTENT: RECOMMENDED APPORTIONMENT BASED ON TARS RECEIVED
AND THE CAMPAIGN SITUATION

AUDIENCE: CJTF

PRODUCT: CJTF APPORTIONMENT DECISION

Figure G-4 -- Apportionment Decision Brief
G-8

JTCB TARGET ACQUISITION & ATTACK GUIDANCE BRIEF

PURPOSE: TO BRIEF JTCB TARGET ACQUISITION & ATTACK GUIDANCE
RECOMMENDATIONS TO CJTF FOR MODIFICATION/APPROVAL

TIME: 1600

PLACE: COMMAND CENTER

BRIEFER(S): JTCB OFFICER(S)

CONTENT: RECOMMENDED ACQUISITION & ATTACK GUIDANCE

AUDIENCE: DCJTF, COS, J-2, J-3, J-3 AIR, J-3 OPS,
J-3 FUTOPS, JTF COMPONENT LN OFFICERS

PRODUCT: CJTF ACQUISITION AND ATTACK GUIDANCE

Figure G-5 -- JTCB Prioritized Targeting List Brief

CJTF ASSESSMENT/STAFF UPDATE BRIEF

III MEF JTF HQ SOP APPENDIX G

PURPOSE:	TO EVALUATE DAYS EVENTS VERSUS EXPECTATIONS; TO PROVIDE VISIBILITY ON OVERALL JTF STATUS; TO RECEIVE CJTF GUIDANCE ON CURRENT AND FUTURE OPS.
TIME:	AS DIRECTED (NORMALLY LATE AFTERNOON)
PLACE:	INFORMATION CENTER
BRIEFER(S):	J-2, J-3, J-3 OPS, J-3 FUTOPS, J-3 AIR, J-6, J-1, J-4, J-5, HQ CMDT, SPEC STAFF (AS REQUIRED), JTF COMP LN OFFICERS
CONTENT:	ITEMS OF SIGNIFICANCE AT DISCRETION OF BRIEFERS
AUDIENCE:	CJTF, DCJTF, COS, J-STAFF PRINCIPALS, JTF COMP REPS
PRODUCT:	CJTF GUIDANCE/ORDERS FOR STAFF ACTION; DIRECTION FOR REQUIRED CHANGES TO CURRENT OPERATIONS

Figure G-6 -- Assessment Brief

JOINT OPERATIONS CENTER TURNOVER BRIEF

PURPOSE:	TO PROVIDE THE INCOMING JOC WATCH WITH THE CURRENT AND PROJECTED SITUATION AND STATUS OF CCIRs
TIME:	0800 AND 2000
PLACE:	JOINT OPERATIONS CENTER
BRIEFER(S):	SENIOR WATCH OFFICER, INTELLIGENCE WATCH OFFICER, GROUND OPS WATCH OFFICER, FORCE FIRES WATCH OFFICER, AIR OPS WATCH OFFICER, CSS WATCH OFFICER, J-1 REPRESENTATIVE, COMPONENT LIAISON OFFICERS, COMMUNICATIONS WATCH OFFICER, J-5 REPRESENTATIVE, J-3/COS/DCJTF/CJTF
AUDIENCE:	INCOMING JOC WATCH
PRODUCT:	THOROUGH JOC TURNOVER

Figure G-7 -- JOC Turnover Brief

JOINT OPERATIONS CENTER TURNOVER BRIEF (CONT) BRIEFING SEQUENCE AND CONTENT

III MEF JTF HQ SOP APPENDIX G

1. SENIOR WATCH OFFICER

- INTRO AND GENERAL SITUATION
- SIGNIFICANT EVENTS (12 HOURS)
- REACTION TO EVENTS
- UPCOMING EVENTS
- CURRENT PLAN

2. INTELLIGENCE WATCH OFFICER

- STATUS OF ORGANIC/NONORGANIC
COLLECTION ASSETS
- STATUS OF RFI
- SIGNIFICANT ENEMY EVENTS
- ANTICIPATED ENEMY ACTIVITY
FOR NEXT 12-24 HOURS
- TDA

Figure G-7 -- JOC Turnover Brief (Continued)

JOINT OPERATIONS CENTER TURNOVER BRIEF (CONT) BRIEFING SEQUENCE AND CONTENT (CONT)

III MEF JTF HQ SOP APPENDIX G

- | | |
|---|--|
| 3. GROUND OPERATIONS
WATCH OFFICER | <ul style="list-style-type: none">- CURRENT FRIENDLY SITUATION- SIGNIFICANT GROUND ACTIONS<ul style="list-style-type: none">* OCCURED/PROJECTED OPS- CIVIL AFFAIRS/EPW/NBC* UPDATE SIGNIFICANT EVENTS<ul style="list-style-type: none">- T/O CHANGES- ENGINEER OPS- HIGH PAYOFF TARGET LIST- PRIORITY OF FIRES- FSCMs- UPDATE CURRENT/FUTURE OPS- PERSONNEL CHANGES- DISPOSITION/PSYOPS- EW |
| 4. FORCE FIRES
WATCH OFFICER | <ul style="list-style-type: none">- AIR OPS MAJOR EVENTS- CURRENT STATUS |
| 5. AIR OPERATIONS
WATCH OFFICER | |

Figure G-7 -- JOC Turnover Brief (Continued)

JOINT OPERATIONS CENTER TURNOVER BRIEF (CONT) BRIEFING SEQUENCE AND CONTENT (CONT)

III MEF JTF HQ SOP APPENDIX G

6. CSS WATCH OFFICER	<ul style="list-style-type: none"> - CSS SITUATIONAL AWARENESS * DOS/DOA ON HAND (CLASS I,III,V) - RESUPPLY INITIATIVE (CURRENT/PLANNED) - MEDEVAC/REGULATION UPDATE - MSR/MOBILITY ASSET UPDATE
7. J-1 REPRESENTATIVE	<ul style="list-style-type: none"> - SIGNIFICANT PERSONNEL CHANGES
8. COMPONENT LIAISON OFFICERS	<ul style="list-style-type: none"> - CURRENT SITUATION - SIGNIFICANT EVENTS
9. COMM WATCH OFFICER	<ul style="list-style-type: none"> - SIGNIFICANT EVENTS/CHANGES/TRENDS
10. J-5 REPRESENTATIVE	<ul style="list-style-type: none"> - UPCOMING PLANS
11. J-3/COS/DCJTF/CJTF	<ul style="list-style-type: none"> - CLOSING REMARKS

Figure G-7 -- JOC Turnover Brief (Continued)

BOARDWALK BRIEF

PURPOSE: TO PROVIDE CJTF WITH AN UNSCHEDULED UPDATE ON THE CURRENT SITUATION. FOCUS IS ON CCIRs FOR BRIEFER'S SPECIFIC FUNCTIONAL AREA.

TIME: AS DIRECTED BY CJTF

PLACE: JOC; FFCC, AIR CENTER; JIC; PSC; LSC; C/ISOC; IC

BRIEFER(S): COS/J-3/CURRENT OPPO; SENIOR WATCH OFFICER; GROUND OPS WATCH OFFICER, COMPONENT LIAISON OFFICERS; FORCE FIRES WATCH OFFICER; AIR WATCH OFFICER; INTELLIGENCE WATCH OFFICER; J-4 REPRESENTATIVE; J-1 REPRESENTATIVE; J-6 REPRESENTATIVE; HQ COMMANDANT

AUDIENCE: CJTF

PRODUCT: CJTF GUIDANCE/INTENT

Figure G-8 -- Boardwalk Brief
G-15

BOARDWALK BRIEF (CONT)

LOCATION, SEQUENCE & CONTENT

1	COS/J-3/ CURRENT OPPO	- GENERAL SITUATION
JOINT OPERATIONS CENTER (JOC)	SENIOR WATCH OFFICER	<ul style="list-style-type: none"> - MISSION, INTENT, OVERALL CONCEPT - CONCEPT OF OPS/FRAG ORDERS - TASK ORGANIZATION - SIGNIFICANT EVENTS LAST 12/24 HRS - ALERT STATUS AND CONDITIONS
	GROUND OPS WATCH OFFICER	<ul style="list-style-type: none"> - CURRENT SIT MAP ORIENTATION - TACTICAL CONTROL MEASURES - SUBORDINATE COMMAND LOCATIONS - EXECUTION CHECKLIST - CA/SOF/ENG SIGNIFICANT EVENTS
	COMPONENT LIAISON OFFICERS	<ul style="list-style-type: none"> - PARENT COMMAND SITUATION - COMMANDER'S INTENT - UNIT MISSION - FUTURE OPERATIONS

Figure G-8 -- Boardwalk Brief (Continued)

BOARDWALK BRIEF (CONT)

LOCATION, SEQUENCE & CONTENT (CONT)

III MEF JTF HQ SOP APPENDIX G

2	JTCB TARGETING CELL	JTF FIRES WATCH OFFICER	<ul style="list-style-type: none"> - STATUS & LOCATION - OF ATTACK MEANS AVAILABLE - HIGH PAYOFF TARGET MATRIX - ATTACK GUIDANCE MATRIX/
			<ul style="list-style-type: none"> TARGET DAMAGE ASSESSMENTS * TARGETS ATTACKED * PLANNED/SCHEDULED ATTACKS * TARGET DAMAGE ASSESSMENTS - FIRE SUPPORT COORDINATION MEASURES - C2W - TARGET SELECTION STANDARDS - PSYOPS/DECEPTION
3	AIR CENTER	AIR WATCH OFFICER	<ul style="list-style-type: none"> - AIR AVAILABLE NEXT 24 HRS - APPORTIONMENT STATUS - MAJOR EVENTS (RAIDS/LIFTS/OPS) - AIR DEFENSE STATUS - PROBLEMS (ORD; A/C; WX; WPS SYS)

Figure G-8 -- Boardwalk Brief (Continued)

BOARDWALK BRIEF (CONT)

LOCATION, SEQUENCE & CONTENT (CONT)

4	JOINT INTELLIGENCE CENTER (JIC)	INTELLIGENCE	- WEATHER
		WATCH OFFICER	- AREA CHARACTERISTICS - SIGNIFICANT EVENTS - DISPOSITION OF ENEMY FORCES - CAPABILITIES AND VULNERABILITIES - ENEMY COURSES OF ACTION - STATUS OF COLLECTION OPS & INFO REQMTS - TARGET DAMAGE ASSESSMENT
5	LOGISTICS SUPPORT CENTER (LSC)	J-4 REPRESENTATIVE	- EQUIPMENT READINESS (PACING ITEMS) - RESUPPLY INITIATIVES - BULK LIQUID/AMMUNITION AVAILABILITY - MOBILITY ASSET AVAILABILITY - MEDEVAC/REGULATION/HOSPITAL STATUS
		J-1 REPRESENTATIVE	- PERSONNEL STRENGTHS - PERSONNEL LOSSES - EPW STATUS
6	PERSONNEL SUPPORT CENTER (PSC)		

Figure G-8 -- Boardwalk Brief (Continued)

BOARDWALK BRIEF (CONT)

LOCATION, SEQUENCE & CONTENT (CONT)

7	J-6 REPRESENTATIVE	<ul style="list-style-type: none"> - COMMUNICATIONS MEANS <ul style="list-style-type: none"> * SINGLE CHANNEL RADIO * MULTICHANNEL RADIO - SYSTEMS <ul style="list-style-type: none"> * RADIO * TELEPHONE * TELETYPE + GENERAL SERVICE + SPECIAL INTELLIGENCE - EQUIPMENT <ul style="list-style-type: none"> * MESSENGER * TRENDS/PROBLEMS * ACTIONS UNDERWAY - INFORMATION SYSTEMS <ul style="list-style-type: none"> * AIS/MDS * BULLETIN BOARD * LOCAL AREA NETWORK * SIGNIFICANT EVENTS * SUPPORT PROJECTS
COMMUNICATIONS/ INFORMATION SUPPORT OPERATIONS CENTER (C/ISOC)		

Figure G-8 -- Boardwalk Brief (Continued)

BOARDWALK BRIEF (CONT)

LOCATION, SEQUENCE & CONTENT (CONT)

III MEF JTF HQ SOP
APPENDIX G

8	HEADQUARTERS	- CP ORGANIZATION
INFORMATION	COMMANDANT	* FACILITIES
CENTER		* LANDING ZONES
(IC)		* VEHICLE DISMOUNT POINTS
		* REMOTE ANTENNA SITES
		* LISTENING AND OBSERVATION POSTS (CP SECURITY PLAN)
		* AIR DEFENSE WEAPON SITES
		* BUNKERS
		- THREAT LEVEL
		- READINESS CONDITIONS
		* GENERAL
		* AIR DEFENSE
		* NBC
		* GROUND ATTACK
		- SIGNIFICANT EVENTS
		- PLANNED ACTIVITIES

Figure G-8 -- Boardwalk Brief (Continued)

III MEF JTF HQ SOP
APPENDIX H

SURVEY AND LIAISON TEAM (SALT)

1. A SALT is essentially an advance party whose purpose is to rapidly deploy to the JTF AOR and conduct an assessment of the situation. It is a flexible, tailored entity that can be manned and equipped to suit the needs of the CJTF and the situation. Not all missions that may be assigned to the JTF allow for the introduction of an assessment organization. However, many of the potential missions a JTF may be assigned, such as disaster relief, humanitarian assistance or non-combatant evacuation operations (NEO), allow for early insertion of selected group of personnel with sufficient expertise and equipment to evaluate the situation and provide initial assessments to the CJTF. The Battle Staff, as part of their crisis assessment, will determine whether SALT employment is desirable and if so, recommend SALT employment and basic composition to the CJTF.

2. Upon CJTF decision to employ a SALT, the following actions are directed:

a. Assistant Chief of Staff, J-1:

(1) Recommend J-1 personnel and equipment requirements to the AC/S, J-3.

(2) Source the SALT T/O.

b. Assistant Chief of Staff, J-2:

(1) Recommend J-2 personnel and equipment requirements to the AC/S, J-3.

(2) Provide maps, charts & geodesy products as required.

c. Assistant Chief of Staff, J-3:

(1) Construct SALT T/O and T/E based on CJTF guidance and recommendations received from J-staff principals.

(2) Provide SALT T/O to AC/S, J-1 for sourcing.

(3) Provide SALT T/E to AC/S, J-4 for sourcing.

(4) Recommend SALT deployment date to CJTF.

(5) Based on CJTF deployment date decision, obtain CINCPAC approval for SALT deployment into AOR.

III MEF JTF HQ SOP
APPENDIX H

d. Assistant Chief of Staff, J-4:

(1) Recommend J-4 personnel and equipment requirements to the AC/S, J-3.

(2) Coordinate with and assist the CO, 3d SRIG and the CO, 7th Comm Bn with acquisition of supplies and equipment for the SALT.

(3) Arrange transportation for SALT personnel and equipment to POD.

(4) Arrange theater lift for SALT personnel and equipment to POE.

e. Assistant Chief of Staff, J-5:

(1) Recommend J-5 personnel and equipment requirements to the AC/S, J-3.

f. Assistant Chief of Staff, J-6:

(1) Recommend J-6 personnel and equipment requirements to the AC/S, J-3.

(2) Identify COMSEC operating requirements. Source COMSEC hardware and software for the SALT.

g. CO, 3d SRIG:

(1) Provide SALT support personnel as required.

(2) Provide SALT supplies and equipment as required.

(3) In coordination with the AC/S, J-4, develop embarkation plans for the SALT and its equipment and supplies.

h. CO, 7th Comm Bn

(1) Provide SALT support personnel as required.

(2) Provide SALT supplies and equipment as required.

3. The following SALT T/O was developed for operation Sea Angel II. It is provided as an example of a SALT developed for that particular humanitarian assistance/ disaster relief effort and is not intended to apply to all or even most situations.

RANK

MOS

REMARKS

III MEF JTF HQ SOP
APPENDIX H

COMMAND ELEMENT

CMDR, JTF	O8	9903
AIDE	O3	9969
DRIVER	E4	3531

OFFICE OF C/S

CHIEF OF STAFF	O6	9907
DRIVER	E4	3531

J-1 DIVISION

AC/S J-1	O6	9906
PERS PLANS OFFICER	O4	0180
PERS CHIEF	E8	0193
ADMIN CLERK	E5	0151
CLERK/DRIVER	E4	0151

PUBLIC AFFAIRS

PUBLIC AFFAIRS OFFICER	O6	9906
COMBAT CORRESPONDENT	E4	4341

J-2 DIVISION

AC/S J-2	O6	9906
ASST INTEL OPSO	O4	0202
ASST INTEL OPS CHIEF	E7	0231
INTEL OPS ASST	E4	0231
CHIEF/CI/HUMINT AN	CWO3	0205
SSO CHIEF	E7	2651
SSO ASST	E5	2651
SSO CLERK/DRIVER	E3	2651
SSO COURIER	E3	2651
SSO CLNC CLERK	E2	2651

J-3 DIVISION

AC/S J-3	O6	9906
OPS OFFICER	O6	9906
ADMIN CLERK/DRIVER	E4	0151
PLANS OFFICER	O5	0802
PLANS CHIEF	E7	0861
ASST AIR OFFICER	O5	9969

J-4 DIVISION

AC/S J-4	O6	9904
LOGISTICS OPS OFFICER	O5	0402
EMBARKATION OFF	O4	0430
TRANS SNCO	E6	3537
ENGINEER OFFICER	O5	1302
BULK FUEL OFFICER	CWO4	1390
CONTRACT/HNS OFFICER	O4	3002
GND BUDGET OFFICER	O3	3404

III MEF JTF HQ SOP
APPENDIX H

<u>HEALTH SVCS/MED REGULATING BRANCH</u>			
MEDICAL OFFICER	O6	2100	
MED FLD SVC TECH	E6	8404	
 <u>J-6 DIVISION</u>			
ADMIN CLERK	E5	0151	
OPS OFFICER	O5	2502	
OPS CHIEF	E8	2591	
SMALL SYSTEMS OPERATOR	E4	4066	
RADIO CHIEF (2537)	E6	2537	7th Comm
RADIO OPERATOR (2531)	E5	2531	"
RADIO OPERATOR (2531)	E5	2531	"
RADIO OPERATOR (2531)	E4	2531	"
RADIO OPERATOR (2531)	E4	2531	"
RADIO OPERATOR (2531)	E4	2531	"
RADIO OPERATOR (2531)	E3	2531	"
RADIO OPERATOR (2531)	E3	2531	"
RADIO OPERATOR (2531)	E5	2531	"
RADIO OPERATOR (2531)	E3	2531	"
RADIO OPERATOR (2531)	E3	2531	"
RADIO OPERATOR (2531)	E3	2531	"
GMF CHIEF (2539)	E6	2539	"
GMF TECHNICIAN (2834)	E7	2834	"
GMF OPERATOR (2536)	E5	2536	"
GMF OPERATOR (2536)	E4	2536	"
WIREMAN (2512)	E5	2512	"
WIREMAN (2512)	E4	2512	"
ELECTRICIAN (1142)	E5	1142	"
ELECTRICIAN (1142)	E2/E5	1142	"
REFRIG MECH (1161)	E5	1161	"
 <u>HQCMDT</u>			
HQCMDT	O4	5803	3d SRIG
SUPPORT TEAM CHIEF	E6	1371	"
GENERATOR MECH	E5	1142	"
CORPSMAN	E3	8404	"

4. The following is a notional list of SALT supplies and equipment that may be required to meet operational needs. It is provided as an example only and will require modification based on the mission and SALT composition.

<u>ADMINISTRATIVE SUPPLIES</u>	<u>QTY</u>	<u>UI</u>	<u>RMKS</u>
ACETATE		RL	
CAMERA		EA	
CAMCORDER		EA	
TAPE RECORDER		EA	
CAMERA FILM		RL	
VIDEO TAPES		EA	
FIELD DESK		EA	

III MEF JTF HQ SOP
APPENDIX H

GREASE PENCILS	
(ASSORTED COLORS)	DZ
PC'S PRINTER, PAPER, DISKS	EA
FIELD SAFE	EA
STRING (100')	EA
MASKING TAPE	RL
NYLON TAPE	RL
TOILET PAPER	BX
MAPS	AS REQUIRED

GENERAL SUPPORT SUPPLIES

5 GAL WTR CAN (FULL)	EA
MRE	CS
FUEL (55 GAL)	DR
FUEL HAND PUMP	EA
ROMEX CABLE	RL
WIRING HARNESSES	EA
ROPE (1/2", 100')	RL
ROPE (1/4", 100')	RL
BANDING MATERIAL (3/4")	RL
BANDING APPARATUS	EA
PIONEER KIT	EA
FLARES, COLORS, POPUPS	EA
SMOKE (ASSORTED)	EA
CHEM LIGHTS (ASSORTED COLORS)	BX
COT	EA
FLASHLIGHT BATTERIES (D CELL)	BX
LANTERN BATTERY POWERED	EA
LANTERN BATTERIES	EA
BINOCULARS	EA
GENERATOR, MEP 016 (3KW/60HZ)	EA
NV GOGGLES (W/BTRY)	EA
NVG BATTERIES	EA
TENT, GP	EA
TENT, CP	EA
HMMWV, 2 - DOOR	EA

COMMUNICATION EQUIPMENT

<u>ITEM</u>	<u>QTY</u>	<u>REMARKS</u>
AN/PRC-104		CO, 7th Comm
AN/PSC-3A		"
AN/PRC-77		"
AN/UXC-7A		"
AN/GRA-39B		"
AN/HXY-57		"
AN/MRC-138		"
AN/TSC-93B		"
MEP-5		"
AS-2259		"
AS-3586		"

III MEF JTF HQ SOP
APPENDIX H

TSEC/KY-57	"
TSEC/KYK-13	"
TSEC/KOI-18	"
TSEC/KYX-15	"
TSEC/KY-65	"
TSEC/KG-84C	"
GPS (TRIMPACK)	"
MX-300	"
MX-300 W/CHARGER	"
TE-33	"
AN/UYK-83	AC/S G-6
LAPTOP COMPUTER W/HARD DRIVE	"
LAPTOP BATTERY PACK	"
PRINTER ALPS-1000	"
STU III TELEPHONE	"
HADRON MODEM	"
SINGLE DRAWER SAFE	AC/S G-4
CHAIN W/HIGH SECURITY LOCK	"
BA-5590	CO, 7th Comm
BA-4386	"
BA-1372	"
BA-3030	"
BA-3058	"
WD-1/TT	"

INDIVIDUAL EQUIPMENT LIST

<u>ITEM</u>	<u>QTY</u>	<u>REMARKS</u>
UTILITY UNIFORM (CAMOUFLAGE)	3 SETS	
CAPS (UTILITIES)	2	
SKIVVIES	3 PAIR	
GREEN T-SHIRT	3	
SOCKS, GREEN	4 PAIR	
WET WEATHER GEAR	1 SET	
PONCHO W/LINER	1	
KEVLAR HELMET WITH COVER	1	
CARTRIDGE BELT	1	
H-HARNESS	1	
CANTEEN WITH COVER	2	
CANTEEN CUP	1	
FIRST AID KIT	1	
GAS MASK W/HOOD, CARRIER AND ACCESSORIES	1	
IDENTIFICATION TAGS	2	
ALICE PACK	1	
CLOSED CELL MAT	1	
FLASHLIGHT W/RED LENS	1	
SLEEPING BAG	1	ONLY IN COOL CLIMATES
MOSQUITO NET	1	
WATER PURIFICATION TABLETS	1 PACK	
INSECT REPELLENT	2	

III MEF JTF HQ SOP
APPENDIX H

T/O WEAPON W/MAGAZINES 1
2 MAG, 9MM; 6 MAG, M16A2
AMMO (30 RDS 9MM/60 RDS M16A2)
SHAVING GEAR, TOWEL, WASH CLOTH
TOILETRY ITEMS

NOTE: TEAM MAY REQUIRE TAP ITEMS SUCH AS GORTEX AND
OVERBOOTS. CLIMATE WILL DRIVE THESE REQUIREMENTS.